

NCO Crosswalk Guide (Observations/Recommendations)



29 January 2020

Train the Force



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OL 40 Opening Statement

Brigade Headquarters

HHC 1SG TAC NCO S-4 NCOIC Intelligence Master Sergeant **BISE NCOIC** Information and Collection NCOIC **Plans Intelligence Sergeant** Aviation OPS NCO **BCT Electronic Warfare NCOIC** Fire Support NCO S-1 NCOIC Signal Support System Chief **CBRN NCO** Senior Paralegal NCO **PSYOP Detachment NCOIC (SSG/SFC)** PSYOP Team Leader (SGT/SSG) **CMOC Operations NCOIC** Civil Affairs Team Sergeant **Religious Affairs NCO**

Cavalry Squadron

<u>Troop 1SG</u> <u>Troop Platoon Sergeant</u> <u>Troop Squad Leader</u> <u>FSC 1SG</u> <u>Maintenance PSG</u> <u>FSC PSG</u>



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Aviation Battalion

Aviation 1SG Aviation PSG Aviation Squad Leader Aviation FSC 1SG Combined Arms Battalion Company 1SG Company PSG Squad Leader FSC 1SG **FSC Distro PSG FSC Maintenance PSG Brigade Engineering Battalion OPS SGM/OPS SGT** HHC 1SG Military Intelligence Company 1SG Signal Company 1SG Military Police 1SG Mobility Augmentation Company 1SG A BEB 1SG **B BEB 1SG BEB FSC 1SG** Ordinance Company (EOD) 1SG Engineer Construction/Engineer Support Company 1SG **Chemical Company 1SG**



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Field Artillery Battalion

BN OPS NCO HHB 1SG Battery 1SG Battery PSG/GSG Senior Fire Control SGT FSC 1SG Brigade Support Battalion HHC 1SG Distribution Company 1SG Field Maintenance 1SG Support Medical Company 1SG Distro PSG Maintenance PSG



Non-Commissioned Officers,

Since 1982 the National Training Center (NTC) has provided both observations and recommendations to the force in the effort to assist organizational growth. Most of these documents provided have focused on the organization in its entirety, but not specifically on the Non-Commissioned Officer. In 2019, Operations Group (NTC) introduced a crosswalk that provided recommendations for both SGMs and CSMs. When developed, the intent was to act as a road map that would identify roles and responsibilities that Sergeants Major often questioned during their rotation at NTC. This is still a document that we circulate throughout the force with the same goal intended during its production; Preparing NCOs for Decisive Action rotations, or Large Scale Combat Operations (LSCO) at the National Training Center.

As the responsibility of the NCO continues to evolve, we wanted to extend this document to address the First Sergeant, Platoon Sergeant, Squad leader and Section Leader positions. We acknowledge that many actions conducted by these professionals will often be dictated by unit SOPs and TTPs that have been developed during home station training. We also recognized the disconnect that is often identified during NTC rotations; the ability to execute what has been taught at home station, and the experience to identify when and how to employ those lessons during their rotation at the National Training Center.

The intent of this document and others we provide is not to discredit the hard work leaders are doing across the force. Our goal is to maximize training events by providing doctrinal based observations we see each month as unit's conduct LSCO in the Mojave Desert. Understanding the challenges at home station, we acknowledge how important the opportunity is to train your entire BCT (A, S, I) with professional observers and a thinking enemy (OPFOR).

This is why we continually emphasize the importance of being able to provide feedback that can assist in home station training that directly correlate with the Operational Environment your Soldiers and Leaders will train in.

As always, we are here to help leaders create the most effective warfighting organizations possible. If there is anything that is needed in your formation in that reference, please don't hesitate to contact us.

Sincerely,

Quentin (FEN) Fenderson Outlaw 40 Operations Group The National Training Center Phone (760) 380-5096



BDE HHC 1SG



U.S.ARMY			
Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The First Sergeant (1SG) is the senior			Assist in operations order, paragraph 4 (sustainment).
enlisted advisor to the Commander at the		1. Plan (Brigade TOC/ TAC Locations)	Identify potential risks and hazards and conduct risk analysis.
Company/Troop/Battery level. 1SGs are responsible for maintaining and			Plan consumption rates of class I, III, and V. Submit LOGSTATs.
enforcing standards, ensuring training		2. Prepare (Movement and	Supervise serial/ chalk movement and Main tear-down plan.
objectives are met, developing the		Establishment of Brigade Main)	Assist the Commander in performing precombat inspections.
Soldiers in the unit, all administrative		, , , , , , , , , , , , , , , , , , ,	Supervise rehearsals.
functions, and ensuring the health,	1. Conduct Area Security	2 Evenute (Brigada TOC/TAC	Establish and refine security plan according to TACSOP.
welfare, and morale of the unit and their		3. Execute (Brigade TOC/ TAC Operations)	Supervise supply, maintenance, communications, and field hygiene operations.
Families. The 1SG serves as a			Assist Commander in maintaining Company CP operations.
coordinator for training and resources, as			Assess changes to security priorities, posture, or resource allocation.
well as the lead integrator with outside organizations and entities. The 1SG is the			Safely establish and displace the BDE Main. Maintain 100%
standard bearer for their organization and		4. Assess	accountability.
serves as a role model for all Soldiers,			Consolidate and reorganize. Manage refit and recuperation of forces.
NCOs and Officers.			Synchronize Main breakdown with staff sections.
		1. Plan (Brigade TOC/ TAC Locations)	Rehearse key sustainment actions in support of the tactical mission.
			Establish priorities of work, develop route plan.
			Oversee precombat checks and inspections, convoy and safety briefs.
		2. Prepare (Movement and	Convoy serials and bump plans. Synchronize occupation of new TOC.
		Establishment of Brigade Main)	Rehearse vehicle recovery plan, CASEVAC, MEDEVAC, and actions
			on contact.
	2. Conduct an Area Defense		Establish and refine security plan according to TACSOP.
		3. Execute (Brigade TOC/ TAC	Supervise supply, maintenance, communications, and field hygiene
		Operations)	operations.
			Assist Commander in maintaining Comapany CP operations.
			Assess changes to security priorities, posture, or resource allocation.
		4. Assess	Safely establish and displace the BDE Main. Maintain 100%
			accountability.
			Consolidate and reorganize. Manage refit and recuperation of forces. Synchronize Main breakdown with staff sections.
		1. Plan (Brigade TOC/ TAC Locations)	Rehearse key sustainment actions in support of the tactical mission.
		1. Than (Digade 100/ TAC Locations)	Establish priorities of work, develop route plan.
			Conduct precombat checks and inspections, convoy and safety briefs.
			Convoy serials and bump plans. Synchronize occupation of new
		2. Prepare (Movement and	TOC.
		Establishment of Brigade Main)	Rehearse vehicle recovery plan, CASEVAC, MEDEVAC, and actions
	3. Conduct Movement to		on contact.
	Contact		Establish and refine security plan according to TACSOP.
		Operations)	Supervise supply, maintenance, communications, and field hygiene operations.
			Assist Commander in maintaining Comapany CP operations.
			Assess changes to security priorities, posture, or resource allocation.
			Safely establish and displace the BDE Main. Maintain 100%
		4. Assess	accountability.
			Consolidate and reorganize. Manage refit and recuperation of forces.
		1. Plan (Brigade TOC/ TAC Locations)	Synchronize Main breakdown with staff sections.
			Rehearse key sustainment actions in support of the tactical mission.
			Establish priorities of work, develop route plan.
			Supervise precombat checks and inspections, convoy and safety
		2 Propara (Mayament and	briefs. Convoy serials and bump plans. Synchronize occupation of new
		2. Prepare (Movement and Establishment of Brigade Main)	TOC.
			Rehearse vehicle recovery plan, CASEVAC, MEDEVAC, and actions
	4. Conduct an Attack		on contact.
			Establish and refine security plan according to TACSOP.
		3. Execute (Brigade TOC/ TAC	Supervise supply, maintenance, communications, and field hygiene
		Operations)	operations.
			Assist Commander in maintaining Comapany CP operations.
			Assess changes to security priorities, posture, or resource allocation.
		4. Assess	Safely establish and displace the BDE Main. Maintain 100% accountability.
			Consolidate and reorganize. Manage refit and recuperation of forces.
			Deployment readiness of HHC.
		1. Plan (SRP, Medical Readiness,	Create manifest. Accountability of Soldiers and equipment.
		Soldier Training)	Train and ensure proficiency of unit TACSOP.
			Reception of Soldiers and equipment into theater.
	2 Prenare (Denloymont into Theater)	Supervise additional training related to host nation.	
	5. Conduct Expeditionary	2. Prepare (Deployment into Theater)	Coordinate and supervise early sustainment and maintenance
	Deployment Operations at the		operations.
	Brigade Level		Establish and refine security plan according to TACSOP.
		3. Execute (Brigade TOC / TAC	Supervise supply, maintenance, communications, and field hygiene
		Operations)	operations. Assist Commander in maintaining Company CP operations.
			Security plan.
			Sustainment plan.
			Synchronization of staff sections. Timely and accurate reports.
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BDE TAC NCO



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The BDE TAC NCO The assistant operations Sergeant or shift			Assists with CUOPS
noncommissioned officer in charge works in		1. Plan (TAC/TOC)	Provide information to the common operational picture
the COIC and assists the battle captain and			Assists the battle captain as required
operations sergeant major in ensuring the CP runs efficiently.		2. Prepare (Maintain common	Ensures the right people are present durng operations
		operational picture)	Directing the planning, implementation, and supervision
	1. Conduct Area Security		Overseeing the set-up, operation, and dismantling of the CP
	··· - ································		Assists the Battle Captain with planning
		3. Execute(TAC)	Supervises manning rotations
			Provide input to targeting and future operations planning
		4. Assess (managing of stress,	Risk management
		sleep plans)	Accident prevention
			Asses CP battle drills and enforcing the CP SOP.
			Directing the planning, implementation, and supervision
		1. Plan(TAC/TOC)	Controlling and synchronizing current operations.
			Assists the battle captain as required
			Ensures that reports and messages are distributed properly.
		2. Prepare (Planning)	Involved with the operations process
	2. Conduct an Area Defense		Overseeing the set-up, operation, and dismantling of the CP
			Supervises the publication of orders and graphics
		3. Execute (TAC/TOC)	Provide input to targeting and future operations planning
			Coordinating fires and effects
			Risk management
		4. Assess	Accident prevention
			Asses CP battle drills and enforcing the CP SOP.
			Assisting in the set-up and conduct of rehearsals
		1. Plan (TAC/TOC)	Controlling and synchronizing current operations.
			Assists the battle captain as required
		2. Prepare (Planning for future operations)	Ensures that reports and messages are distributed properly.
			Synchronization with the operations process
	3. Conduct a Movement to Contact	, ,	Battle tracking the current situation
		3. Execute (TAC/TOC)	Coordinating fires and effects
			Provide input to targeting and future operations planning
			Supervises journal clerks, radio-telephone operators
		4. Assess	Asses CP battle drills and enforcing the CP SOP.
			Risk Management
			Accident prevention, policies, and measures
		1. Plan (TAC/TOC)	Assists and synchronizing current operations.
			Assists the battle captain as required
			Assisting in the set-up and conduct of rehearsals
			Synchronization with the operations process
		2. Prepare (Planning for future operations)	Battle tracking the current situation
	4. Conduct an Attack	, ,	Overseeing the set-up, operation, and dismantling of the CP
			Coordinating fires and effects
		3. Execute (TAC/TOC)	Provide input to targeting and future operations planning
			Supervises journal clerks, radio-telephone operators
			Assess CP battle drills and enforcing the CP SOP.
		4. Assess	Continuous operations of the CP while static and mobile.
			Troubleshooting mission command information systems
			Controlling and synchronizing current operations.
		1. Plan(BDE S3, COUPs)	Assists the battle captain as required
			Battle tracking the current situation
			Ensures that reports and messages are distributed properly.
		2. Prepare(BDE OPS, COUPS)	Ensuring relevant information is passed to subordinate units
	5. Conduct Expeditionary Deployment		The establishment of detailed security measures, rehearsals
	Operations		Range requirements
		3. Execute (TRAINING AREAS)	BN level sync
			Supervises journal clerks, radio-telephone operators
		4. Assess (BDE TRAINING MEETING)	Safety Requirements, policies, range operations
			Refines CP battle drills and enforcing the CP SOP.
			Overlays and graphics.
Train the Force			

Train the Force



BDE S-4 NCOIC



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elements and provide autoincent support or part careful and autoincent support or part or part of parts percent or pa	tactical situation and sustainment operations; coordinate uninterrupted sustainment support for the command and assigned / attached units / elements and provide			Assist with the logistics plan and determining support requirements necessary to sustain BCT
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2. Prepare (ALOC) Conduct logistics preparation of the battlefield 3. Execute (ALOC) Manage the LOGSTAT 4. Assess Recommend sustainment priorities and controlled supply rates to the commander 1. Plan (ALOC) Inter-theater movement/deployment of BCT personnel/equipment 5. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Conduct logistics preparation of the battlefield 6. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Conduct logistics preparation of the battlefield 7. Prepare (ALOC) 2. Prepare (ALOC) Manage the LOGSTAT 8. Execute (ALOC) Manage the LOGSTAT 9. Assess Manage the LOGSTAT 9. Assess Manage the LOGSTAT			1. Plan (ALOC)	
5. Execute (ALOC) Monitor and analyze equipment readiness status 4. Assess Recommend sustainment priorities and controlled supply rates to the commander 1. Plan (ALOC) Inter-theater movement/deployment of BCT personnel/equipment 5. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Conduct logistics preparation of the battlefield 2. Prepare (ALOC) 3. Execute (ALOC) Manage the LOGSTAT Manage the LOGSTAT 4. Assess Monitor and analyze equipment readiness status of all BCT units Monitor and enforce the BCT CSDP throughout all		4. Conduct an Attack	2. Prepare (ALOC)	Conduct logistics preparation of the battlefield
5. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Nonitor and analyze equipment readiness status 4. Assess Recommend sustainment priorities and controlled supply rates to the commander 1. Plan (ALOC) Inter-theater movement/deployment of BCT personnel/equipment 2. Prepare (ALOC) Conduct logistics preparation of the battlefield 3. Execute (ALOC) Manage the LOGSTAT 4. Assess Monitor and analyze equipment readiness status			3 Execute (ALOC)	Manage the LOGSTAT
5. Conduct Expeditionary Deployment Operations 1. Plan (ALOC) Inter-theater movement/deployment of BCT personnel/equipment 4. Assess Manage the LOGSTAT 4. Assess Monitor and analyze equipment readiness status of all BCT units				Monitor and analyze equipment readiness status
1. Plan (ALOC) personnel/equipment 5. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Conduct logistics preparation of the battlefield Coordinate support requirements with the division logistics staff 3. Execute (ALOC) Manage the LOGSTAT 4. Assess Monitor and analyze equipment readiness status of all BCT units Monitor and enforce the BCT CSDP throughout all			4. Assess	
5. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Assist with the logistics plan and determining support requirements 3. Execute (ALOC) Conduct logistics preparation of the battlefield Coordinate support requirements with the division logistics staff 4. Assess Manage the LOGSTAT Monitor and analyze equipment readiness status of all BCT units				
5. Conduct Expeditionary Deployment Operations 2. Prepare (ALOC) Coordinate support requirements with the division logistics staff 3. Execute (ALOC) Manage the LOGSTAT 4. Assess Monitor and analyze equipment readiness status of all BCT units			T. Pian (ALUC)	
Deployment Operations Deployment Operations Coordinate support requirements with the division logistics staff 3. Execute (ALOC) Manage the LOGSTAT 4. Assess Monitor and analyze equipment readiness status of all BCT units				Conduct logistics preparation of the battlefield
3. Execute (ALOC) Monitor and analyze equipment readiness status of all BCT units 4. Assess Monitor and enforce the BCT CSDP throughout all			2. Prepare (ALOC)	
4. Assess Monitor and enforce the BCT CSDP throughout all			3. Execute (ALOC)	Manage the LOGSTAT
			4. Assess	Monitor and enforce the BCT CSDP throughout all phases of the operation



INTELLIGENCE MSG



U.S.ARMY			
Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The S2 NCOIC: The senior enlisted			Supervise and manage IPB (Steps 1-4)
advisor to the Brigade S-2 OIC.		1. Plan (BISE/Plans Cell)	Initial collection plan development
Understands doctrine and actively participates in MDMP, in production of		, , ,	Manage Intelligence Estimate
ECOAs, INTSUMs, and other doctrinal			Manage information collection requirements
products, as directed by the S-2 OIC and		2. Prepare (BISE/CUOPS)	Assist development of the intelligence annex to order
the Brigade Commander. Major responsibilities of the S-2 NCOIC include			Supervise final IC plan development/ dissemination
but are not limited to:	1. Conduct Area Security		Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
- Ensure the S-2 CUOPS section is manned for 24 hour operations and its			Supervise and maintain INTSUM
equipment is fully functional.			Screen reports and mission summaries
- Supervise SL 10-30 Intelligence		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
training tasks - Manage shift changes and Common			Update future IC requirements
Intelligence Picture (CIP)			Supervise and manage IPB (Steps 1-4)
- Provide intelligence input to Common		1. Plan (BISE/Plans Cell)	Initial collection plan development
Operating Picture (COP) - Manage production, analysis, and		(· · · · · ,	Manage Intelligence Estimate
dissemination of Intelligence products			Manage information collection requirements
- Develop, maintain, and enforce		2. Prepare (BISE/CUOPS)	Assist development of the intelligence annex to order
Intelligence Standard Operation Procedures			Supervise final IC plan development/ dissemination
- Direct All Source Intelligence	2. Conduct an Area Defense		Manage information collection requirements
Operations		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
- Develop the Intelligence Architecture			Supervise and maintain INTSUM
Plan - Evaluate All Source Intelligence			Screen reports and mission summaries
training		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
			Update future IC requirements
			Supervise and manage IPB (Steps 1-4)
	3. Conduct a Movement to Contact	1. Plan (BISE/Plans Cell)	Initial collection plan development
			Manage Intelligence Estimate
		2. Prepare (BISE/CUOPS)	Manage information collection requirements
			Assist development of the intelligence annex to order
		3. Execute (BISE/CUOPS)	Supervise final IC plan development/ dissemination Manage information collection requirements
			Manage CIP and intelligence portion of COP
			Supervise and maintain INTSUM
		4. Assess (BISE/CUOPS)	Screen reports and mission summaries
			Identify remaining intelligence gaps
		1. Plan (BISE/Plans Cell)	Update future IC requirements Supervise and manage IPB (Steps 1-4)
			Initial collection plan development
			Manage Intelligence Estimate
		2. Prepare (BISE/CUOPS)	Manage information collection requirements Assist development of the intelligence annex to order
	4. Conduct an Attack		Supervise final IC plan development/ dissemination
		3. Execute (BISE/CUOPS)	Manage information collection requirements Manage CIP and intelligence portion of COP
			Supervise and maintain INTSUM
		4. Assess (BISE/CUOPS)	Screen reports and mission summaries
		4. Assess (DIOE/COOL O)	Identify remaining intelligence gaps
			Update future IC requirements
		1. Plan (BISE/Plans Cell)	Validate individual and collective training (MITS)
			Implement personnel readiness plan
			Supervise required special training
		2 Propara (PISE/CLIODE)	Review load-out plans
		2. Prepare (BISE/CUOPS)	Conduct pre-combat inspections
	5. Conduct Expeditionary Deployment Operations		Validate departure operations
			Supervise deployment and railhead operations
		3. Execute (BISE/CUOPS)	Interface with key leaders
			Receive equipment
			Confirm personnel strength on ground
		4. Assess (BISE/CUOPS)	Confirm equipment readiness
	⊥	L	Order shortage/replacement equipment



BISE NCOIC



U.S.ARMY			
Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The BISE NCOIC: The senior enlisted			Supervise and manage IPB (Steps 1-4)
advisor to the BISE OIC and BISE Chief.		1. Plan (BISE/Plans Cell)	Initial collection plan development
Understands doctrine and actively participates in MDMP, in production of			Manage Intelligence Estimate
ECOAs, INTSUMs, and other doctrinal			Manage information collection requirements
products, as directed by the BISE OIC and		2. Prepare (BISE/CUOPS)	Assist development of the intelligence annex to order
the Brigade Commander. Major responsibilities of the BISE NCOIC include			Supervise final IC plan development/ dissemination
but are not limited to:	1. Conduct Area Security		Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
- Ensure the BISE is manned for 24 hour			Supervise and maintain INTSUM
operations and its equipment is fully functional.			Screen reports and mission summaries
- Supervise SL 10-30 Intelligence		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
training tasks			Update future IC requirements
- Manage shift changes and Common Intelligence Picture (CIP)			Supervise and manage IPB (Steps 1-4)
- Manage production, analysis, and		1. Plan (BISE/Plans Cell)	Initial collection plan development
dissemination of Intelligence products			· · · · ·
- Develop, maintain, and enforce Intelligence Standard Operation			Manage Intelligence Estimate
Procedures		2. Prepare (BISE/CUOPS)	Manage information collection requirements
- Direct All Source Intelligence			Assist development of the intelligence annex to order
	2. Conduct an Area Defense		Supervise final IC plan development/ dissemination
- Develop the Intelligence Architecture Plan			Manage information collection requirements
- Evaluate All Source Intelligence		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
training			Supervise and maintain INTSUM
			Screen reports and mission summaries
		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
			Update future IC requirements
		1. Plan (BISE/Plans Cell)	Supervise and manage IPB (Steps 1-4)
	3. Conduct a Movement to Contact		Initial collection plan development
		2. Prepare (BISE/CUOPS)	Manage Intelligence Estimate
			Manage information collection requirements
			Assist development of the intelligence annex to order
			Supervise final IC plan development/ dissemination
			Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
			Supervise and maintain INTSUM
		4. Assess (BISE/CUOPS)	Screen reports and mission summaries
			Identify remaining intelligence gaps
			Update future IC requirements
		1. Plan (BISE/Plans Cell)	Supervise and manage IPB (Steps 1-4)
			Initial collection plan development
			Manage Intelligence Estimate
		2. Prepare (BISE/CUOPS)	Manage information collection requirements
			Assist development of the intelligence annex to order
	4. Conduct an Attack		Supervise final IC plan development/ dissemination
			Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
			Supervise and maintain INTSUM
			Screen reports and mission summaries
		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
			Update future IC requirements
			Validate individual and collective training (MITS)
		1. Plan (BISE/Plans Cell)	Implement personnel readiness plan
			Supervise required special training
			Review load-out plans
		2. Prepare (BISE/CUOPS)	Conduct pre-combat inspections
	5. Conduct Expeditionary Deployment		Validate departure operations
	Operations		Supervise deployment and railhead operations
		3. Execute (BISE/CUOPS)	Interface with key leaders
			Receive equipment
			Confirm personnel strength on ground
		4. Assess (BISE/CUOPS)	
			Confirm equipment readiness
			Order shortage/replacement equipment



INFOR & COLLECTION NCOIC



Duties and Responsibilities 1. The Information and Collection NCOIC:	Mission Essential Tasks	Where to Be?	What to Do?
The senior enlisted advisor to the Brigade		1. Plan (BISE/Plans Cell)	Supervise IPB (Steps 1-4)
Information Collection Manager.			Supervise initial collection plan development
Understands doctrine and actively participates in MDMP, in production of			Supervise development of Intelligence Estimate
ECOAs, INTSUMs, and other doctrinal		2 Property (PISE/CLIOPS)	Manage information collection requirements
products, as directed by the ICM and the		2. Prepare (BISE/CUOPS)	Develop the intelligence annex to plan or order
Brigade Commander. Major	1. Conduct Area Security		Supervise final IC plan development/ dissemination
responsibilities of the IC NCOIC include but are not limited to:			Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
- Ensure the ICM Cell is manned for 24			Maintain INTSUM
hour operations and its equipment is fully functional.			Screen reports and mission summaries
- Supervise SL 10-30 Intelligence		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
training tasks			Update future IC requirements
- Manage shift changes and provide input to Common Intelligence Picture			Supervise IPB (Steps 1-4)
(CIP)		1. Plan (BISE/Plans Cell)	Supervise initial collection plan development
- Provide IC input to Common Operating			Supervise development of Intelligence Estimate
Picture (COP) - Manage production, analysis, and			Manage information collection requirements
dissemination of collection products		2. Prepare (BISE/CUOPS)	Develop the intelligence annex to plan or order
- Manage RFCs and RFIs from BNs to	2. Conduct an Area Defense		Supervise final IC plan development/ dissemination
BDE and BDE to DIV			Manage information collection requirements
 Manage ICSM Attend and provide input to TWG 		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
- Develop, maintain, and enforce			Maintain INTSUM
Intelligence Standard Operation			Screen reports and mission summaries
Procedures - Direct All Source Intelligence		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
- Direct All Source Intelligence			Update future IC requirements
- Develop the Intelligence Architecture			Supervise IPB (Steps 1-4)
Plan		1. Plan (BISE/Plans Cell)	Supervise initial collection plan development
- Evaluate All Source Intelligence training	3. Conduct a Movement to Contact		Supervise development of Intelligence Estimate
dannig		2. Prepare (BISE/CUOPS)	Manage information collection requirements
			Develop the intelligence annex to plan or order
			Supervise final IC plan development/ dissemination
		3. Execute (BISE/CUOPS)	Manage information collection requirements
			Manage CIP and intelligence portion of COP
			Maintain INTSUM
		4. Assess (BISE/CUOPS)	Screen reports and mission summaries
			Identify remaining intelligence gaps
			Update future IC requirements
		1. Plan (BISE/Plans Cell)	Supervise IPB (Steps 1-4)
			Supervise initial collection plan development
			Supervise development of Intelligence Estimate
			Manage information collection requirements
		2. Prepare (BISE/CUOPS)	Develop the intelligence annex to plan or order
			Supervise final IC plan development/ dissemination
	4. Conduct an Attack		Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
			Maintain INTSUM
			Screen reports and mission summaries
		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
			Update future IC requirements
			Validate individual and collective training (MITS)
		1. Plan (BISE/Plans Cell)	Implement personnel readiness plan
			Supervise required special training
			Review load-out plans
		2. Prepare (BISE/CUOPS)	Conduct pre-combat inspections
	5 Conduct Expeditionant		
	5. Conduct Expeditionary Deployment Operations		Validate departure operations
		B Execute (BISE/CLIODS)	Supervise deployment and railhead operations
		3. Execute (BISE/CUOPS)	Interface with key leaders
		4. Assess (BISE/CUOPS)	Receive equipment
			Confirm personnel strength on ground
			Confirm equipment readiness
			Order shortage/replacement equipment



PLANS INTELLIGENCE SGT



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The Intelligence Planning Sergeant			Supervise IPB (Steps 1-4)
(SSG): The senior enlisted advisor to the Brigade Intelligence Planner.		1. Plan (BISE/Plans Cell)	Supervise initial collection plan development
Understands doctrine and actively			Supervise development of Intelligence Estimate
participates in MDMP, in production of			Manage information collection requirements
ECOAs, INTSUMs, and other doctrinal products, as directed by the Planner and		2. Prepare (BISE/CUOPS)	Develop the intelligence annex to plan or order
the Brigade Commander. Major	1. Conduct Area Security		Supervise final IC plan development/ dissemination
responsibilities of the Intelligence	1. Conduct Area Security		Manage information collection requirements
Planning Sergeant include but are not limited to:		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
innited to.			Manage INTSUM
- Ensure the Intelligence Planning Cell			Screen reports and mission summaries
is manned for operations and its		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
equipment is fully functional. - Supervise SL 10-30 Intelligence			Update future IC requirements
training tasks			Supervise IPB (Steps 1-4)
- Manage shift changes and provide		1. Plan (BISE/Plans Cell)	Supervise initial collection plan development
input to Common Intelligence Picture (CIP)			Supervise development of Intelligence Estimate
- Manage production, analysis, and			Manage information collection requirements
dissemination of collection products		2. Prepare (BISE/CUOPS)	Assist development of intelligence annex to order
- Manage RFCs and RFIs from BNs to BDE and BDE to DIV			Supervise final IC plan development/ dissemination
- Provide input to ICSM	2. Conduct an Area Defense		Manage information collection requirements
- Develop, maintain, and enforce		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
Intelligence Standard Operation Procedures			Manage INTSUM
- Direct All Source Intelligence			Screen reports and mission summaries
Operations		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
- Develop the Intelligence Architecture			Update future IC requirements
Plan - Evaluate All Source Intelligence			Supervise IPB (Steps 1-4)
training		1. Plan (BISE/Plans Cell)	Supervise initial collection plan development
		, , , , , , , , , , , , , , , , , , ,	Supervise development of Intelligence Estimate
			Manage information collection requirements
	3. Conduct a Movement to Contact	2. Prepare (BISE/CUOPS)	Develop the intelligence annex to plan or order
			Supervise final IC plan development/ dissemination
		3. Execute (BISE/CUOPS)	Manage information collection requirements
			Manage CIP and intelligence portion of COP
			Manage INTSUM
		4. Assess (BISE/CUOPS)	Screen reports and mission summaries
			·
			Identify remaining intelligence gaps
		1. Plan (BISE/Plans Cell)	Update future IC requirements
			Supervise IPB (Steps 1-4)
			Supervise initial collection plan development
			Supervise development of Intelligence Estimate Manage information collection requirements
		2. Prepare (BISE/CUOPS)	
		2. Prepare (BISE/COOPS)	Develop the intelligence annex to plan or order
	4. Conduct an Attack		Supervise final IC plan development/ dissemination
		2 Execute (PISE/CLIODS)	Manage information collection requirements
		3. Execute (BISE/CUOPS)	Manage CIP and intelligence portion of COP
			Manage INTSUM
			Screen reports and mission summaries
		4. Assess (BISE/CUOPS)	Identify remaining intelligence gaps
			Update future IC requirements
			Validate individual and collective training (MITS)
		1. Plan (BISE/Plans Cell)	Implement personnel readiness plan
			Supervise required special training
			Review load-out plans
		2. Prepare (BISE/CUOPS)	Conduct pre-combat inspections
	5. Conduct Expeditionary		Validate departure operations
	Deployment Operations		Supervise deployment and railhead operations
		3. Execute (BISE/CUOPS)	Interface with key leaders
			Receive equipment
		4. Assess (BISE/CUOPS)	Confirm personnel strength on ground
			Confirm equipment readiness
			Order shortage/replacement equipment



Aviation Ops NCO



Dution and Deepersthillities	Mission Constitut Tasks	Where to Be?	
Duties and Responsibilities The AVN TF operations NCO is responsible for	Mission Essential Tasks		What to Do? Assisting S3 with the planning priorities
ensuring command post actives are conducted.		1. Plan (AVN TF CP)	Assisting XO with driving planning timelines
These include managing information, controlling operations, developing and disseminating orders,			Coord. w/CO's to ensure understanding of tasks
assessing operations, maintaining running estimates, coordinating with higher, lower, and			
adjacent units, and maintaining the common			Ensure section understand the plan.
operational picture. In addition, the operations NCO is responsible for ensuring the main	1. Conduct Reconnaissance &	2. Prepare (AVN TF CP)	Ensure fighting products are distributed
command post and/or tactical command post are	Security Operations		Assist leadership with rehearsals
capable of controlling current operations, conducting detailed analysis and planning future		3. Execute (AVN TF CP)	Supervising/Assisting CP personnel
operations.			Assisting S3 with external coordination Cord. w/ sub CO's to drive timeline/resolve issues
			Ensure post mission/reporting requirments complete
		4. Assess (AVN TF CP)	Ensure A/C posture for follow-on missions
			Drive/Capture AAR comments and improvements
			Assisting S3 with the planning priorities
		1. Plan (AVN TF CP)	Assisting XO with driving planning timelines
			Coord. w/CO's to ensure understanding of tasks Ensure section understand the plan.
		2. Prepare (AVN TF CP)	Ensure fighting products are distributed
	2. Conduct Air Movement and	· · · ·	Assist leadership with rehearsals
	Air Assault Missions		Supervising/Assisting CP personnel
		3. Execute (AVN TF CP)	Assisting S3 with external coordination Cord. w/ sub CO's to drive timeline/resolve issues
			Ensure post mission/reporting requirements complete
		4. Assess (AVN TF CP)	Ensure A/C posture for follow-on missions
			Drive/Capture AAR comments and improvements
			Assisting S3 with the planning priorities
		1. Plan (AVN TF CP)	Assisting XO with driving planning timelines
			Coord. w/CO's to ensure understanding of tasks Ensure section understand the plan.
		2. Prepare (AVN TF CP)	Ensure overlay are updated (MED COP)
	3. Conduct MEDEVAC & CASEVAC Operations		Assist leadership with rehearsals
		3. Execute (AVN TF CP)	Supervising/Assisting CP personnel
			Assisting S3 with external coordination Cord. w/ sub CO's to drive timeline/resolve issues
		4. Assess (AVN TF CP)	Ensure post mission/reporting requirements complete
			Ensure A/C posture for follow-on missions
			Drive/Capture AAR comments and improvements
		1. Plan (AVN TF CP)	Assisting S3 with the planning priorities
			Assisting XO with driving planning timelines Coord. w/CO's to ensure understanding of tasks
		2. Prepare (AVN TF CP)	Ensure section understand the plan.
			Ensure fighting products are distributed
	4. Conduct Offensive		Assist leadership with rehearsals
	Operations		Supervising/Assisting CP personnel
		3. Execute (AVN TF CP)	Assisting S3 with external coordination Cord. w/ sub CO's to drive timeline/resolve issues
			Ensure post mission/reporting requirements complete
		4. Assess (AVN TF CP)	Ensure A/C posture for follow-on missions
			Drive/Capture AAR comments and improvements
			Validate packing list for all MTOE equipment
		1. Plan (AVN TF CP)	Assist in planning communications with higher HQs Coord. w/CO's to ensure understanding of tasks
			Verify functionality of all MTOE communication equip
		2. Prepare (AVN TF CP)	Ensure all MTOE equipment is brought, packed
	5. Conduct Expeditionary		properly
	Deployment Operations		Assist in validation of CP SOPs/battle drills Conduct PCCs/PCIs of all shop personal kit
		3. Execute (AVN TF CP)	Assist with load operations of equipment as needed
			On arrival, assist with offload/emplacement as needed
		4. Assess (AVN TF CP)	Validate TOC/TAC structure and manning sustainability
			Robust communications with sub/adj/higher echelons
			Drive/Capture AAR comments and improvements
Train the Force	//11	ICLASSIFIED//	



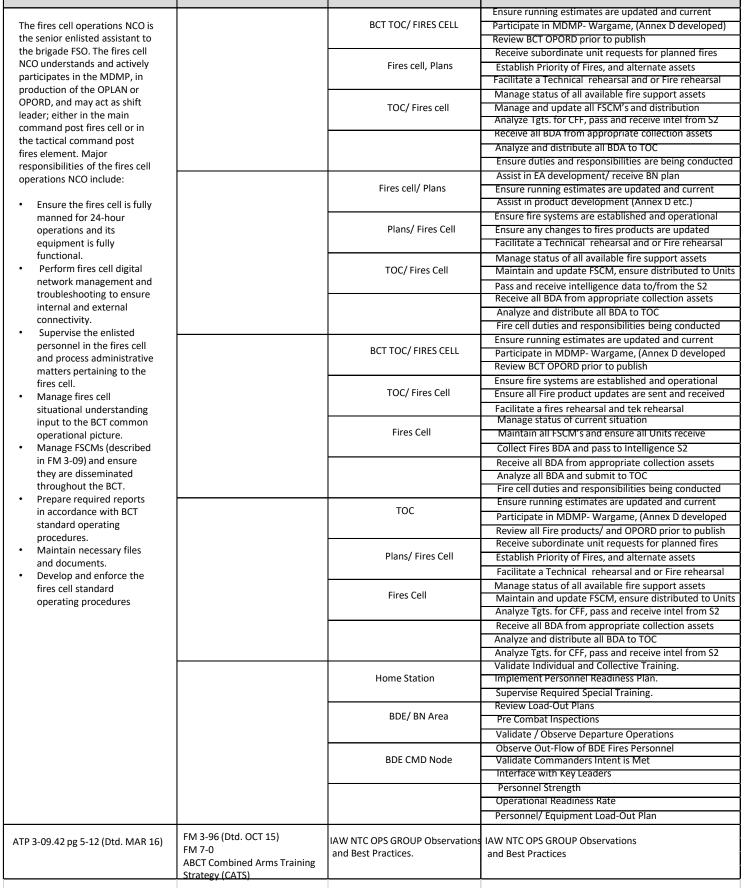
BCT EW NCOIC



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The Electronic Warfare (EW) NCOIC			Determine specified and implied tasks.
is the senior enlisted advisor to the		1. Plan	Review Priority Intelligence Requirements (PIR).
BCT Commander regarding Electronic Warfare and Cyberspace		(BCT TOC - Plans)	Plans for EW actions to supported unit.
Electromagnetic Activities (CEMA).			Coordinate with other assets and enablers.
		2. Prepare	Submit EW support requests.
 Plan and conduct EW during the full range of military operations. 		(BCT TOC - CUOPS)	Validate EW targets against enemy EOB.
range of military operations.	1. Control Area Security		Conduct Electronic Attack (EA) actions
- Plan the employment of Electronic		3. Execute	Conduct Electronic Protection (EP) actions.
Attack (EA), Electronic Protection		(BCT TOC - CUOPS)	Conduct Electronic Warfare Support (ES) actions.
(EP), and Electronic Warfare Support (ES) actions.			Gather feedback from supported unit.
		4. Assess	Determine EW Effectiveness.
- Analyze frequencies for targeting		(BCT TOC - TAA)	
and the probability of frequency			Conduct After Action Review (AAR).
fratricide.		1. Plan	Determine specified and implied tasks.
- Collaborate with the brigade signal		(BCT TOC - Plans)	Review Priority Intelligence Requirements (PIR).
staff officer (S-6) to mitigate harmful			Plans for EW actions to supported unit.
effects from EW to friendly		2. Prepare	Coordinate with other assets and enablers.
personnel, equipment, and facilities.		(BCT TOC - Plans)	Submit EW support requests.
	2. Conduct an Area Defense		Validate EW targets against enemy EOB.
assess cyberspace and EW		3. Execute	Conduct Electronic Attack (EA) actions
operations.		(BCT TOC - CUOPS)	Conduct Electronic Protection (EP) actions.
- Collaborate with other members of			Conduct Electronic Warfare Support (ES) actions.
the staff to integrate cyberspace and		4. Assess	Gather feedback from supported unit.
EW operations into the commander's		(BCT TOC - TAA)	Determine EW Effectiveness.
concept of operations.		(Conduct After Action Review (AAR).
- Plan, collaborate, and synchronize			Determine specified and implied tasks.
Cyber support and effects with the		1. Plan (BCT TOC - Plans)	Review Priority Intelligence Requirements (PIR).
Information Operations Working			Plans for EW actions to supported unit.
Group (IOWG) stakeholders; IO, PSYOPS, Civil Affairs (CA), Legal,			Coordinate with other assets and enablers.
and Intelligence (S-2).		2. Prepare	Submit EW support requests.
		(BCT TOC - Plans)	Validate EW targets against enemy EOB.
······	3. Conduct a Movement to Contact		Conduct Electronic Attack (EA) actions
policies relating to cyberspace and EW, to provide accurate information		3. Execute (BCT TOC - CUOPS)	Conduct Electronic Protection (EP) actions.
to the commander for proper			Conduct Electronic Warfare Support (ES) actions.
planning, coordination, and		4. Assess (BCT TOC - TAA)	Gather feedback from supported unit.
synchronization of cyberspace operations and EW.			Determine EW Effectiveness.
		1. Plan (BCT TOC - Plans)	Conduct After Action Review (AAR).
			Determine specified and implied tasks.
			Review Priority Intelligence Requirements (PIR).
			Plans for EW actions to supported unit.
		2. Prepare	Coordinate with other assets and enablers.
		(BCT TOC - Plans)	Submit EW support requests.
	4. Conduct an Attack		Validate EW targets against enemy EOB.
		3. Execute	Conduct Electronic Attack (EA) actions
		(BCT TOC - CUOPS)	Conduct Electronic Protection (EP) actions.
			Conduct Electronic Warfare Support (ES) actions.
		4. Assess	Gather feedback from supported unit.
		(BCT TOC - TAA)	Determine EW Effectiveness.
			Conduct After Action Review (AAR).
		1. Plan	Validate individual and collective training (MITS)
		(BCT TOC - Plans)	Implement personnel readiness plan
			Supervise required special training
		2 Property	Review load-out plans
		2. Prepare (BCT TOC - Plans)	Conduct pre-combat inspections
	5. Conduct Expeditionary		Validate departure operations
	Deployment Operations	3. Execute (BCT TOC - CUOPS)	Supervise deployment and railhead operations
			Interface with key leaders
			Receive equipment
		4. Assess (BCT TOC - TAA)	Confirm personnel strength on ground
			Confirm equipment readiness
			Order shortage/replacement equipment
L			eres enertagonopiacoment equipment



BCT Fire Support NCO





BDE S-1 NCOIC



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The BDE S1 NCOIC plan, coordinate,		Where to be:	What to bo:
and execute Human Resources Support		1. Plan (Theater Gateway(MCC),	Conduct S1 sync(Accountability, Casualty Operations/PHA) Rehearsals
for the Brigade. The Brigade S-1 section		ALOC, PHA)	Conduct PCC/PCI on all equipment for PHA and S-1 shop
is a multifunctional organization that			Conduct comms(VSAT/NIPR/JCR/FM/CPOF) check
provides HR support to the Brigade that		2. Prepare (HR Opearation/Casualty	Verify Perstat format and timeline of submission
includes: manning the force, providing		Operations)	Verify Casualty Packets and PHA/Casualty Tracker
HR services, coordinating personnel	Security	- 1 7	Verify running estimate/HR planning considerations
support, and conducting HR planning and operations.	,	2 Evenute (LID Summert)	Verify accountability of all boots on ground with HR Platoon
		3. Execute (HR Support)	Battle track Combat personnel strength
			Understand on what's going on with the BDE Operation Identify issues with reconstituted pax departing PHA
		4. Assess	Acquire Avg times of stay at the PHA
		4. 735633	Total # of Casualties
			Check all COMMS (NIPR/JCR/FM/CPOF) with Units S-1
		1. Plan (ALOC/PHA)	Contact PHA for update numbers of casualties
			Verify all Perstats was send on time, accountability
			Check all Perstats. Make sure no changes
		2. Prepare (ALOC)	Assist the S-1 OIC
	2. Conduct an Area		Send runner to BDE TOC and find out what time is BDE mission brief
	Defense		Establish PHA(VSAT/Comms/Work area)
		3. Execute (PHA)	Send email to Bn S-1s to let them know PHA is set and ready for operations
			Start casualty Operations
			Review all Perstats
		4. Assess	Review all casulaty packets before sending to the G1 for process
			Review all Trackers(Casualty, Red Cross, Unit Strength)
			Check all COMMS (NIPR/JCR/FM/CPOF) with Units S-1
		1. Plan (ALOC/PHA)	Contact PHA for update numbers of casualties
			Verify all Perstats was send on time, accountability
			Check all Perstats. Make sure no changes
		2. Prepare (ALOC)	Assist the S-1 OIC
	3. Conduct a Movement		Sand supports RDF TOC and find out what time is RDF mission brief
	to Contact		Send runner to BDE TOC and find out what time is BDE mission brief Establish PHA(VSAT/Comms/Work area)
		3. Execute (PHA)	Send email to Bn S-1s to let them know PHA is set and ready for operations
			Start casualty Operations
			Review all Perstats
			Review all casulaty packets before sending to the G1 for process
			Review all Trackers(Casualty, Red Cross, Unit Strength)
			Check all COMMS (NIPR/JCR/FM/CPOF) with Units S-1
		· · · · · ·	Contact PHA for update numbers of casualties
			Verify all Perstats was send on time, accountability
			Check all Perstats. Make sure no changes
		2. Prepare (ALOC)	Assist the S-1 OIC
			Send runner to BDE TOC and find out what time is BDE mission brief
	4. Conduct an Attack	3. Execute (PHA)	Establish PHA(VSAT/Comms/Work area)
			Send email to Bn S-1s to let them know PHA is set and ready for operations
			Start casualty Operations
		4 400000	Review all Perstats
		4. Assess	Review all casulaty packets before sending to the G1 for process
			Review all Trackers(Casualty, Red Cross, Unit Strength) Early Retro Memo, Redeployment Manifest, rotation award
		1. Plan (ALOC(S-1/MCC (HR Plt))	Assigned who leave early to prep for BDE redeployment
			Accountability, get ready for equiptment turn in
			Rehearse, PCC/PCI for equipment at MCC
	Construct		S-1 sync with all the Bn S-1 to discuss manifest and rotation awards
	5. Conduct	· · · · · · · · · · · · · · · · · · ·	Finallize Manifest and prepare for redeployment
	Expeditionary		Verify accountability, identification card (military ID) and manifest
		3. Execute (MCC(Theater Gateway))	Execute manifest roll-call, and weight bags
			Load busses and buss Soldiers to aircraft
			Contact rear-detachment and email them manifest and flight #
		4. Assess	AAR for flight manifest and timeline
			Prepare for next flight
			Early Retro Memo, Redeployment Manifest, rotation award
		1. Plan (ALOC(S-1/MCC (HR Plt))	Assigned who leave early to prep for BDE redeployment
			Accountability, get ready for equiptment turn in Rehearse, PCC/PCI for equipment at MCC
			S-1 sync with all the Bn S-1 to discuss manifest and rotation awards
			Finallize Manifest and prepare for redeployment
			Verify accountability, identification card (military ID) and manifest
		3. Execute (MCC(Theater Gateway))	Execute manifest roll-call, and weight bags
		3. Execute (MCC(Theater Gateway))	Load busses and buss Soldiers to aircraft
			Contact rear-detachment and email them manifest and flight #
		4. Assess	AAR for flight manifest and timeline
			Prepare for next flight
	•		



SIG SUP SYSTEM CHIEF (1 of 2)

Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
 The Signal Support System Chief (S6 NCO) Supervises, plans and integrates the installation, employment and maintenance of signal support systems, automated telecommunications systems, satellite radio communications systems and communications networks, using radio, wire and battlefield 		operations COA into the maneuver COA; Potential joint or multinational comm's)	Understand CDR's concept of operations, intent, and have clear picture of overall comm's architecture; P.A.C.E plan by WFF Support MDMP; Primary and secondary locations of all CP nodes Coordinates with all elements involved; Satellite comm's requirements
automated systems. Develop Staff information services policy and procedures. Establish unit signal maintenance programs, policies and procedures. Plans and conducts Division, Brigade and Battalion Signal support operations and user owned and operated signal equipment training. Provide technical	1. Conduct Area Security-Conduct the Mission Command	2. Prepare (WFF capability requirements, limitations, and detailed LOS analysis)	Prepare for and conduct a combined arms rehearsal/ comm's rehearsal; Receive back brief from subordinate sections The use of retransmission, digital network links, and signal node placement/ Pre-Combat inspection
advice and assistance to commanders and subordinate units. Coordinates signal activities with higher, lower and adjacent headquarters.		 Execute (Coordinates Locations of CP nodes and deployment of signal assets) 	Initial task org and expect change; Conduct operations synch Establish redundancy and proper security procedures Provide technical and tactical advice concerning all aspects of
		4. Assess	logistical support and integration or signal assets Use running estimates to continuously assess the current situation, provide system maintenance oversight Make timely assessments in support of the operation, balancing instinct with established criteria Make recommendations, as appropriate
		1. Dian (Integration of the commis	Understand CDR's concept of operations, intent, and have clear picture of overall comm's architecture; P.A.C.E plan by WFF
		COA; Potential joint or multinational	Support MDMP; Primary and secondary locations of all CP nodes Coordinates with all elements involved; Satellite comm's requirements
	2. Conduct an Area Defense-Conduct the Mission Command Operations Process for Brigades	2. Prepare (WFF capability requirements, limitations, and detailed LOS analysis)	Spectrum requirements for assets that rely on a frequency and emissions control for required power
			Prepare for and conduct a combined arms rehearsal/ comm's rehearsal; Receive back brief from subordinate sections The use of retransmission, digital network links, and signal node placement/ Pre-Combat inspection
		 Execute (Coordinates Locations of CP nodes and deployment of signal assets) 	Initial task org and expect change; Conduct operations synch Establish redundancy and proper security procedures
			Provide technical and tactical advice concerning all aspects of logistical support and integration or signal assets
		4. Assess	Use running estimates to continuously assess the current situation, provide system maintenance oversight Make timely assessments in support of the operation, balancing instinct with established criteria Make recommendations, as appropriate
		 Plan (Integration of the comm's operations COA into the maneuver COA; Potential joint or multinational comm's) 	Understand CDR's concept of operations, intent, and have clear picture of overall comm's architecture; P.A.C.E plan by WFF
			Support MDMP; Primary and secondary locations of all CP nodes Coordinates with all elements involved; Satellite comm's requirements
	3. Conduct a Movement to Contact-Conduct the Mission Command Operations Process for Brigades	2. Prepare (WFF capability requirements, limitations, and detailed LOS analysis)	Spectrum requirements for assets that rely on a frequency and emissions control for required power Prepare for and conduct a combined arms rehearsal/ comm's rehearsal; Receive back brief from subordinate sections The use of retransmission, digital network links, and signal node
			placement/ Pre-Combat inspection Initial task org and expect change; Conduct operations synch Establish redundancy and proper security procedures
			Provide technical and tactical advice concerning all aspects of logistical support and integration or signal assets
		4. Assess	Use running estimates to continuously assess the current situation, provide system maintenance oversight Make timely assessments in support of the operation, balancing instinct with established criteria
Train the Force			Make recommendations, as appropriate



SIG SUP SYSTEM CHIEF (2 of 2)

		1. Plan (Integration of the comm's operations COA	Understand CDR's concept of operations, intent, and have clear picture of overall comm's architecture; P.A.C.E plan by WFF
		into the maneuver COA; Potential joint or multinational comm's)	Support MDMP; Primary and secondary locations of all CP nodes
			Coordinates with all elements involved; Satellite comm's requirements
			Spectrum requirements for assets that rely on a frequency and emissions control for required power
		2. Prepare (WFF capability requirements, limitations, and detailed LOS analysis)	Prepare for and conduct a combined arms rehearsal/ comm's rehearsal; Receive back brief from subordinate sections
	Command Operations		The use of retransmission, digital network links, and signal node placement/ Pre-Combat inspection
	Process for Brigades		Initial task org and expect change; Conduct operations synch
		 Execute (Coordinates Locations of CP nodes and deployment of signal assets) 	Establish redundancy and proper security procedures Provide technical and tactical advice concerning all aspects of logistical support and integration or signal assets
			Use running estimates to continuously assess the current situation, provide system maintenance oversight
		4. Assess	Make timely assessments in support of the operation balancing instinct with established criteria
			Make recommendations, as appropriate
		1. Plan (Integration of the comm's operations COA	Understand CDR's concept of operations, intent, and have clear picture of overall comm's architecture; P.A.C.E plan by WFF
		into the maneuver COA; Potential joint or multinational comm's)	Support MDMP; Primary and secondary locations of all CP nodes
			Coordinates with all elements involved; Satellite comm's requirements
	5. Conduct		Spectrum requirements for assets that rely on a frequency and emissions control for required power
	Deployment Operations-	2. Prepare (WFF capability requirements, limitations, and detailed LOS analysis)	Prepare for and conduct a combined arms rehearsal/ comm's rehearsal; Receive back brief from subordinate sections
	Conduct the Mission Command		The use of retransmission, digital network links, and signal node placement/ Pre-Combat inspection
	Operations Process for Brigades		Initial task org and expect change; Conduct operations synch
		 Execute (Coordinates Locations of CP nodes and deployment of signal assets) 	Establish redundancy and proper security procedures Provide technical and tactical advice concerning all aspects of logistical support and integration or signal
			assets Use running estimates to continuously assess the
		4. Assess	current situation, provide system maintenance oversight
			Make timely assessments in support of the operation balancing instinct with established criteria
			Make recommendations, as appropriate



BDE CBRN NCO



1. The CBRN staff functions include the following items and are further described in ATP 3-11.36 and R 4. Seessime and are further described in ATP 3-11.36 and R 4. Seessime and are further described in ATP 3-11.36 and R 4. Seessime and are further described in ATP 3-11.36 and R 4. Seessime and are further described in ATP 3-11.36 and R 4. Seessime and are further described in ATP 3-11.36 and R 4. Seessime and are further described in ATP 3-11.36 and R 4. Seessime and effects of enemy CBRN- related attacks on current and future operations. I. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG Participate in rehearsals (CAR & Sustainment) 1. Conduct Area Security I. Conduct Area Security Receive and disseminate CBRN reports 2. Prepare (TOC) Receive and disseminate CBRN reports 3. Execute (TOC) Receive and disseminate CBRN unit for RECON and DECON Coordinate Army health system support Cordinate Army health system support 11. Establish personnel recovery coordination measures for CBRN exercises and capabilities. Receive and disseminate CBRN unit for RECON and DECON 2. Prepare (TOC) Plan CBRN OPS and asset allocation; Task Org 11. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG 12. Advise the commander on the employment of CBRN assets and capabilities. Plan CBRN OPS and asset allocation; Task ORG 12. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG 13. Execute (TOC) Plan CBRN OPS and asset allocation; Task Org				
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Coordinate actives the detities actives the detities active and disseminate CBRN reports Receive and disseminate CBRN reports Coordinate active the system support requirements. Coordinate with coordinate coordinate coordinate with coordinate coordinate coordinate coordinate coordinate coordinate with coordinate coordina	minimize friendly and civilian vulnerability.	1 Conduct Area Security		
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Coordinate Army health system support how supports. Continually assess regulated changes to plan & Tesk CPG MOPP Local Advise the commander on the employment of CRNN sates and capabilities. Assess MOPP Local 1. Plan (TOC) Pancaster in Province Pancaster i				Coordinate with CBRN unit for RECON and DECON
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heases for CBRN environments. Advise the commander on the ampiorment. Advise the commander on the manages the thereins. Handpace (LRNWRS). Model CBRN hazards to asset in gaining and understanding and participate in PB with 92 Conduct an Area Defense 2. Prepare (TOC) Participate in PB with 92 Advise the commander on the efforts of CBRN hazards. Assets wather and lerani data to defermine the error that to afforts of CBRN hazards. Assets wather and lerani data to defermine the error that to afforts of CBRN hazards. Assets wather and lerani data to defermine the error that to afforts of CBRN hazards. Assets wather and lerani data to defermine the error the error that to CBRN hazards. Assets wather and lerani data to defermine the error that to Conditionate WIN CBRN unit for RECOM and DECOM Assets wather and lerani data to defermine the error that to Conditionate WIN CBRN unit for RECOM and DECOM Assets wather and lerani data to defermine the error that the error the error that to Conditionate WIN CBRN to affer and the error the error that the error the error that the error the error that the error the error that				
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rediciogiant, and nuclear warning and reporting system (GRNWRS). Model CBRN hazards to assist in gaining hazards and understanding LAchie the commander on the effects of CBRN hazards. LAskees and understanding CBRN and the fields of CBRN hazards. LAskees and understanding CBRN and the fields of CBRN hazards. LAskees and understanding Laskees and understanding CBRN hazards. LAskees and understanding CBRN hazards. LAskees and understanding CBRN hazards. LAskees and understanding CBRN hazards. Laskees and understanding Laskees and underst				
reporting system (CBRNWRS). ⁻ (Model CBRN Naractis to assist in gaining hazard awareness and understanding of a CBRN event. (Advise the commander on the effects of Pacicipate in Production WG Coordinate with CBRN information Coordinate with CBRN information Coordinate cBRN information Coordinate cBRN information Coordinate cBRN information Coordinate cBRN information Coordinate with CBRN	.		2 Branara (TOC)	
hazard wareness and understanding of a CAVies the commander on the effects of I-Advies the commander of the effects of I-Advies the commander of the effects of Participate in Protection (VG) Revelve and disseminate CBRN reports 1-Revelve and ubmain of the effects of potential CBRN wards 8. Execute (TOC) Participate in Protection (VG) 1-Revelve and disseminate CBRN staffs and units. 1. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG 1. Information commander's updates. 2. Conduct a Movement to Contact 1. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG 1. Information collection, and transmitting requires as designated (protection, information collection, and transmitting requires). 3. Conduct a Movement to Contact 1. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG 1. Reset units with adjustment defense materiel. 3. Conduct a Movement to Contact 1. Plan (TOC) Plan CBRN OPS and asset allocation; Task ORG 2. Prepare (TOC) Participate in rotection with adjustment 2. Prepare (TOC) Participate in Protection With Adjustment 3. Execute (TOC) Participate in Plan CBRN OPS and asset allocation; Task ORG 2. Prepare (TOC) Participate in Plan CBRN oPS and asset allocation; Task ORG 4. Assess MOPP Level 2. Prepare (TOC) Participate in Plan CBRN oPS and asset allocation; Task Org 4.	reporting system (CBRNWRS).		z. Fiepare (100)	Participate in renearsais (CAR & Sustainment)
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idetermine the environmental effects on potential CBRN hazards. Assist subordinate CBRN staffs and units. 4. Assess MQPP Level Incorporate CBRN battalion or brigade staff into MOMP, retearsals, and lengrate (notocition, information collection, and targating). 9. Conduct a Movement to Contact 9. Prepare (TOC) Participate in IPB with S2. Integrate in IN- working groups as designated (volocition, information collection, and targating). 8. Conduct a Movement to Contact 9. Prepare (TOC) Participate in rehearsals (CAR & Sustainment). Assist units with acquiring medical CBRN defense materiel. 8. Conduct a Movement to Contact 9. Receive and disseminate CBRN reports 3. Execute (TOC) Participate in Protection, With adjacent or supported units Coordinate with CBRN unit for RECON and DECON 4. Assess MOPP Level 9. Receive and disseminate CBRN reports 3. Execute (TOC) Participate in Protection, With adjacent or supported units Coordinate sperations with adjacent or supported units 9. Prepare (TOC) Participate in Protection WG 1. Plan (TOC) Participate in PB with S2. 2. Prepare (TOC) Participate in Protection WG 3. Execute (TOC) Participate in Protection WG 4. Conduct an Attack 3. Execute (TOC) Participate in Protection WG 4. Assess MOPP Level 1. Plan (
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SENIOR PARALEGAL NCO



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Support to Command Operations) Execute (BDE Main/CUOPS) Confirm BLS attendance at battle rhythm events Update/maintain BLS running estimate 4. Assess Confirm Investigations with BN paralegals Confirm total number of LSIRs Confirm total number of LSIRs Confirm total number of LSIRs 1. Plan (BDE Main/CUOPS) Confirm total number of LSIRs 2. Prepare (BDE Main/CUOPS) Lentify personnel to participate in stability STX Verify and account for all equipment 2. Prepare (BDE Main/CUOPS) Lentify personnel to participate in stability STX Verify and account for all equipment Constant of all equipment Close out all investigations with BDE Commander Identify religation of all personnel/equipment Reception/integration of all personnel/equipment Reception/integration of all personnel/equipment Review completed investigations				
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5. Conduct Expeditionary Verigues Image: Confirm number of LSIRs 6. Conduct Expeditionary Prepare (BDE Main/CUOPS) Establish reconsolidation DTG of BN paralegals at BDE 7. Prepare (BDE Main/CUOPS) Identify personnel to participate in stability STX 8. Execute (BDE Main/CUOPS) Close out all investigations with BDE Commander 1. Plan (BDE Main/CUOPS) Identify personnel to participate in stability STX 2. Prepare (BDE Main/CUOPS) Identify personnel to participate in stability STX 3. Execute (BDE Main/CUOPS) Identify all second for all equipment 4. Assess Reception/integration of all personnel/equipment to RUBA 4. Assess Review completed investigations			3. Execute (BDE Main/CUOPS)	
4. Assess Confirm number of LSIRs reported 4. Assess Verify IO's appointed for mandatory investigations Confirm investigations with BN paralegals Confirm investigations with BN paralegals Confirm total number of LSIRs Confirm total number of LSIRs 1. Plan (BDE Main/CUOPS) Establish reconsolidation DTG of BN paralegals at BDE Confirm total number of pending investigations Confirm total number of pending investigations 2. Prepare (BDE Main/CUOPS) Identify redeployment plan for BLS personnel Identify personnel to participate in stability STX Verify and account for all equipment Deployment Operations Execute (BDE Main/CUOPS) Close out all investigations with BDE Commander Identify all FLIPLs to complete at homestation Move all BLS personnel/equipment to RUBA 4. Assess Reception/integration of all personnel/equipment			,	
4. Assess Verify IO's appointed for mandatory investigations Confirm investigations with BN paralegals Confirm investigations with BN paralegals I. Plan (BDE Main/CUOPS) Establish reconsolidation DTG of BN paralegals at BDE Confirm total number of pending investigations Identify redeployment of BLS personnel Identify redeployment Operations Identify redeployment for all equipment 2. Prepare (BDE Main/CUOPS) Close out all investigations with BDE Commander Identify and account for all equipment Close out all investigations with BDE Commander Identify all FLIPLs to complete at homestation Move all BLS personnel/equipment to RUBA A. Assess Reception/integration of all personnel/equipment				
5. Conduct Expeditionary 2. Prepare (BDE Main/CUOPS) Identify redeployment plan for BLS personnel 2. Prepare (BDE Main/CUOPS) Identify redeployment plan for BLS personnel 3. Execute (BDE Main/CUOPS) Close out all investigations with BDE Commander 3. Execute (BDE Main/CUOPS) Close out all investigations with BDE Commander Identify and account for all equipment Construct an under of all personnel A. Assess Reception/integration of all personnel/equipment			4. Assess	
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4. Assess Review completed investigations				
			1 Assess	
Prepare for legal AAR			T. 00000	
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PSYOP DET NCOIC (SSG/SFC)

Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The Detachment NCOIC Serves as the Senior Noncommissioned Officer			Provide PSYOP input into higher HQ intent and Mission
of a 13 Soldier Tactical Psyop		1. Plan (LTP, BN HQ, CO HQ, BDE TOC)	Verify logistical requirements for Detachment
Detachment (TPD) and as the Senior enlisted MISO planner for			Assist in Mission Analysis
supported unit Commanders in the absence of an assigned Brigade			Verify equipment status and ensure FMC
MISO Planner; responsible for the		2. Prepare (BN HQ, CO HQ, BDE TOC)	Verify Detachment load plan/ packing list
health, welfare, safety, discipline, and professional development of 6 NCOs	1. Conduct Military Information Support Operations for	,	Supervising all MISO tasks at the detachment level
and 5 Soldiers; responsible for the	Detachment		Recommend teams to units based on requirements
accountability, serviceability and maintenance of all detachment		3. Execute (BDE HQ, DET HQ FIELD)	Supervising the collection/ analysis of relevant information
equipment; ensures the Detachment		,	Coordinating the execution of approved psychological actions
is trained and ready for immediate deployment; plans and executes			Detachment understands higher commands mission guidance
tactical MISO in support of joint and combined exercises, operations;		4. Assess	Receive back brief from Team leaders
combat operations; operations other			All equipment is FMC
than war; and overt peacetime MISO programs.			Assist Integrate MISO into the maneuver unit's MDMP
		1. Plan (LTP, BDE HQ, Home Station)	Coordinating the execution of approved psychological actions.
		orationy	Integrating with the BDE Staff
			Integrating MISO into IPB
		2. Prepare (BDE HQ, BN HQ)	Integrating MISO into the targeting process.
	2. Conduct Military Information		Supporting the MISO staff planner or serving as a planner
	Support Operations Integration for Detachment		Synchronize /deconflict MISO activities at the detachment level
			Attend staff meetings (BUB, CUB, Targeting, IOWG)
			Planning, managing, and monitoring SLE activities at the BDE
			MISO is incorporated into the BDE planning process
		4. Assess	Relevent MISO input being icorporated into the planning process
			Teams have been issued definite task and purpose
			Review Target Audience Analysis done by teams
		1. Plan (Home Station, LTP, BDE HQ)	Conduct series development assessment board
			Analyze team MOP/MOE collection Plan
			Supervise PCC/PCI's of detachment equipment
		2. Prepare (Home Station)	Verify commo equipment for DET conduct internal comms check
	3. Develop Military Information		Assist in development of MISO support plan to the BDE
	Support Plan for Team		Load plan draft completed/packing list developed
			Ensure shortages for all equipment are filled and/or annotated
			Evaluate and refine Psyop Series
			Equipment shortaged filled commo equipment FMC
		4. Assess	Detachment load plan complete and uniform across all teams
			PSYOP series approved by company series review baoard
			Coduct pre-deployment mission brief for DET
		1. Plan (Home Station)	Establish DET SOP/TAC SOP
			Identify friction point within movement and support for Det
			Esnure all pre-deployment requirements completed
		2. Prepare (Home Station, Mob	Verify all detachment liscences are in IAW with Army Policy
	4. Conduct Expedionary	Site)	Finalize Detachment TAC SOP, train battle drills
	Deployment Operations		Ensure accountability of personnel and equipment
		3. Execute (Field Deployment	Assign and define priorities of work during
			Continue Detachment integration into the planning process
		4. Assess	Tasks completed on time/ Detachment battle rythmn established
			Teams are FMC with all equipement and personnel MISO incoporated into the initial planning process
L	1	1	



PSYOP TEAM LEADER (SGT/SSG

Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The Team leader serves as the Team Chief of a three Soldier Tactical Psyop			Gather information for series development
Team Team (TPT) in a Tactical Psyop		1. Plan (LTP, Home Station,BDE HQ, BN HQ, Field)	Conduct initial product development
Company (TPC); responsible for the health, welfare, safety, discipline and			Attend relevant IRC planning meetings
professional development two NCOs;			Conduct PCC/PCI and PMCS equipment
responsible for the accountability, serviceability, and maintenance of all		2. Prepare (BDE HQ, BN HQ)	Address any shortages in equipment or information
team equipment; ensures his team is trained to conduct MISO and maintain the	1 Conduct Military Information		Ensure supported unit integration is complete
ability to deploy worldwide with little to no	Support Operations for Detachment		Disseminate products
notice.		3. Execute (BN HQ, Field)	Conduct KLEs, conducts propaganda analysis
			Report information to higher for input into targeting
			Conduct post-testing of products
		4. Assess	Provide analysis information to higher
			Request supplies and information for future missions
			Create capabilities brief
		1. Plan (LTP, Home station, Det HQ,	Ensure all team members know the mission
		BN HQ)	Identify task and purpose
			Conduct electronic or personal introductios with Staff
		2. Prepare (Det HQ, BN HQ)	ID key personnel within Staff
	2. Conduct Military Information	1 (
	Support Operations Integration for Detachment		As ADVON, begin integration with key Staff
	Detaonment	3. Execute (BN HQ)	Meet with supported unit early and often Request PSYOP relevant iformation after missions
		- ()	
			Attend meetings (BUB, CUB, Targeting)
		4. Assess	Supported unit is receptive to receiving info from MISO Psyop team task and purpose is included into the OPORD
			Team received input and received follow on missions Conduct Target Audience Analysis
		1. Plan (Home Station, LTP, BDE HQ)	Conduct Varies Development
			Determine measures of effectiveness
			Record sounds for Tactical Deception products
		2. Prepare (Home Station)	Aquire equipment needed for mission
			Ensure plan supports CDR's initial mission guidance
	3. Develop Military Information Support Operations Plan for Team		Provide input to the targeting process
		3. Execute (BN HQ)	Attend all relevant staff sync meetings
			Ensure MISO is integrated into supported order
			Analyze measues of effectiveness
		4. Assess	Report all relevant information to higher
			Change plan as needed Coduct pre-deployment mission brief for team
		1. Plan (Home Station)	Develop solutions for organizational constraints
			Develop finalized PACE plan, training on commo equipment Ensure admin and training readiness
		2. Prepare (Home Station, MOB	
	4 Conduct Expediance Donlorment	Site)	Develop and follow team load plan
	4. Conduct Expedionary Deployment Operations		Finalize TAC SOP, train battle drills
		3. Execute (Home Station,	Ensure accountability of personnel and equipment
		Deployment Location)	Assign and define priorities of work during reception
			Continue initial integration
		4. Assess	Tasks completed on time
			Weapon systems and equipment is complete and operational
	ļ		Sysncronization of reporting is established and followed



CMOC OPERATIONS NCOIC



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
Assist commanders and staff officers in			Receive WARNORD
planning, organizing, directing, supervising,		1. Plan (Home Station, CMOC, MOB, BDE HQ)	Begin intergration with supported unit
training, and coordinating activities for CMO			Develop SOP
at all levels of command. Perform CAO and CMO planning at echelons of Division and		2. Prepare (Home Station, CMOC,	Fully integrate with supported unit
above.	Conduct Civil-Military Operations	MOB, BDE HQ)	Revise SOP IAW Supported Unit SOP
Operations Sergeant on a Brigade level	Center Operations For Civil Affairs		Plan
staff for a CA BDE; assists with the	Company		Conduct TLP
coordination and resource management of		3. Execute (CMOC, BDE HQ)	Assist in runnining estamate development
all missions with requirements from			Support execution of CMOC opperations Assist updates to running estimate
USARAF, JFCOM, AFRICOM, — USEUCOM, NATO, USACAPOC(A), and		4. Assess (CMOC, BDE HQ)	Evaluate MOPs and MOEs
higher HQs; plans and executes all unit		4. Assess (CMOC, DDL TIQ)	Disseminated assessments
CONUS and OCONUS deployment actions;			Review Area Study
assists with developing and implementing		1. Home Station, CMOC, MOB, BDE	Identify Unified Action Partners (UAP)
standardized training protocols; plans,		HQ)	Conduct rehearsals
trains, advises, and executes Civil Military Operations in support of the Commander's			Coordinate with UAPs
theater objectives and regional strategies;	Os andia eta Danaula es Osnatas l	2. Prepare (Home Station, CMOC, MOB, BDE HQ)	Review Area/Town Studies
responsible for team members,	Coordinate Populace Control Operations For a Civil Affairs		Conduct Rehearsals
maintenance and accountability of team	Company		Conduct TLP
equipment.	company	3. Execute (CMOC, BDE HQ)	Supervise supporting unit integration
			Record events
			Assist updates to running estimate
		4. Assess (CMOC, BDE HQ)	Evaluate assessments
			Input evaluated assessments into CIM
		1. Plan (Home Station, CMOC, MOB,	Review Area Study Identify Unified Action Partners
		BDE HQ)	Begin coordination with UAPs
			Coordinate with UAPs
		2. Prepare (Home Station, CMOC,	Conduct Initial Assesment
	Coordinate Resource Control	MOB, BDE HQ)	Conduct Rehearsals
	Operations For Civil Affairs Company		Conduct TLP
		3. Execute (CMOC, BDE HQ)	Supervise supporting unit integration
			Record events
			Assist updates to running estimate
		4. Assess (CMOC, BDE HQ)	Evaluate assesments
			Input Evaluated Assessments into CIM
		1. Plan (Home Station, CMOC, MOB,	Review Area Study
		BDE HQ)	Identify Unified Action Partners
		,	Begin coordination with UAPs
		2. Prepare (Home Station, CMOC,	Coordinate with UAPs Conduct Initial Assessment
	Support Foreign Humanitarian	MOB, BDE HQ)	Conduct Initial Assessment Conduct Rehersals
	Assistance Operations For Civil Affairs		Conduct TLP
	Company	3. Execute (CMOC, BDE HQ)	Supervise supporting unit integration
			Record events
			Assist updates to running estimate
		4. Assess (CMOC, BDE HQ)	Evaluate assessments
			Input evaluated assessments into CIM
		1. Plan (Home Station, CMOC, MOB,	Review Area Study
		BDE HQ)	Identify Unified Action Partners
			Begin coordination with UAPs
		2. Prepare (Home Station, CMOC,	Coordinate with UAPs
	Coordinate Support To Civil	MOB, BDE HQ)	Conduct Initial Assessment
	Administration For A Civil Affairs		Conduct Rehersals Conduct TLP
	Company	3. Execute (CMOC, BDE HQ)	Supervise supporting unit intergration
		D. EXCOURT (OMOO, DDE TRA)	Record events
			Assist updates to running estimate
		4. Assess (CMOC, BDE HQ)	Evaluate assessments
			Input evaluated assessments into CIM
		1 Plan (Home Station OMOO MOD	Establish SOP
		1. Plan (Home Station, CMOC, MOB, BDE HQ)	Train Soldiers on CIM software
			Exercise CIM reporting
		2. Prepare (Home Station, CMOC,	ID Information Requests
		MOB BDE HO)	ID Reporting PACE
	Conduct Civil Information Management	· · · · · · · · · · · · · · · · · · ·	Practice PACE
	For Civil Affairs Company	3. Execute (CMOC, CIM CELL, BDE	Capture information
		HQ)	Report Follow up
		4. Assess (CMOC, BDE HQ)	Follow up Analyze and refine team assessments
			Update Running Estimates
			Plan IR from teams for information gaps
			· · · · · · · · · · · · · · · · · · ·



CA TEAM SERGEANT



Duties and Responsibili 1. The Civil Affairs Team Serg Assesses and determines the capabilities and effectiveness Foreign Nation (FN)/Host Nati government functions system (governance; public health & v infrastructure; rule of law; eco stability, and public education information) and the impact o functions on CAO and CMO. A facilitates, and assists in rest establishing or organizing gov functions as directed. Coordin resources to support CAO and Assesses and determines the of military operations on FN/H government functions. Supercoordinates, and participates evaluating, analyzing, planning production of CA area studies CMO estimates. Conducts lia coordinates with representativ USG/DoD agencies and other agencies/organizations. Supe actions supporting the conduc and CMO. Research, conduct, coordinate participate in analysis, planni

production of Civil Affairs relat documents and actions supp functions of specialty mission plan U.S. government inter-ag procedures for national or reg emergencies. Assist with civil planning and support. Coordi military resources to support reconstruction activities. Foste maintain dialogue with civiliar agencies and civilian relief an assistance organizations. Est mechanisms for emergency coordination and administrati political-economic structures been incapacitated.

lities	Mission Essential Tasks	Where to Be?	What to Do?
geant ne		1. Plan (Home Station, CMOC, MOB, BDE HQ)	1. Receive WARNORD 2. Begin intergration with supported unit
s of			3. Develop SOP
tion (HN)		2. Prepare (Home Station, CMOC,	1. Fully integrate with supported unit 2. Revise SOP IAW Supported Unit SOP
ns welfare;	Conduct Civil-Military Operations	MOB, BDE HQ)	3. Plan
onomic	Center Operations For Civil Affairs Company		1. Conduct TLP
nand		3. Execute (CMOC, BDE HQ)	2. Assist in runnining estamate development
ofthese Advises,			3. Support execution of CMOC opperations 1. Assist updates to running estimate
toring,		4. Assess (CMOC, BDE HQ)	2. Evaluate MOPs and MOEs
overnment			3. Disseminated assessments
inate		1. Plam (Home Station, CMOC,	1. Review Area Study 2. IdentifyUnified Action Partners (UAP)
nd CMO. ne im pact		MOB, BN HQ)	3. Begin coordination with UAPs
HN		2. Prepare (Home Station, MOB,	1. Coordinate with UAPs
vises,	Coordinate Populace Control	BN HQ)	2. Conduct Initial Assessment
sin ng and	Operations For a Civil Affairs		3.Conduct Rehearsals 1. Conduct TLP
s and	Company	3. Execute (BN HQ)	2. Supervise supporting unit integration
aison and			3. Record events
ives of			1. Assist updates to running estimate
er ervise		4. Assess (CMOC, BN HQ)	2. Evaluate assessments 3. Disseminated assessments
uct of CAO		1. Plan (Home Station, CMOC,	1. Review Area Study
		MOB, BN HQ)	2. Identify Unified Action Partners
te, and			3. Begin coordination with UAPs 1. Coordinate with UAPs
ing, and	Constants Deserves Constant	2. Prepare (Home Station, MOB,	2.Conduct Initial Assesment
ited	Coordinate Resource Control Operations For Civil Affairs	BN HQ)	3. Conduct Rehearsals
oorting all	Company	2 Execute (BN HO Company)	1. Conduct TLP
ns.Help gency		3. Execute (BN HQ, Company)	2. Supervise supporting unit integration 3. Record events
gional			1. Assist updates to running estimate
il-military		4. Assess (CMOC, BN HQ)	2. Evaluate assesments
inates			3. Disseminate assessments 1. Review Area Study
terand		1. Plan (Home Station, CMOC,	2. Identify Unified Action Partners
n aid		MOB, BN HQ)	3. Begin coordination with UAPs
nd stablish		2. Prepare (Home Station, MOB,	1. Coordinate with UAPs 2. Conduct Initial Assessment
stabilisti	Support Foreign Humanitarian	BN HQ)	3. Conduct Rehersals
tion where	Assistance Operations For Civil Affairs Company		1. Conduct TLP
have		3. Execute (BN HQ, Company)	2. Supervise supporting unit integration 3. Record events
			1. Assist updates to running estimate
		4. Assess (CMOC, BN HQ)	2. Evaluate assessments
			3. Disseminate assessments
		1. Plan (Home Station, CMOC,	Review Area Study Z. Identify Unified Action Partners
		MOB, BN HQ	3. Begin coordination with UAPs
		2. Prepare (Home Station, MOB,	1. Coordinate with UAPs
	Coordinate Support To Civil	BN HQ)	2. Conduct Initial Assessment 3. Conduct Rehersals
	Administration For A Civil Affairs Company		1. Conduct TLP
	Company	Execute (BN HQ)	2. Supervise supporting unit intergration
			3. Record events 1. Assist updates to running estimate
		4. Assess (CMOC, BN HQ)	2. Evaluate assessments
		-	3. Disseminate assessments
		1. Plan (Home Station, CMOC,	1. Establish SOP 2. Train Soldiers on CIM software
		MOB, BN HQ	2. Train Soldiers on CIM software 3. Exercise CIM reporting
		2. Prepare (Home Station, MOB,	1. ID Information Requests
	Conduct Civil Information	BN HQ)	2. ID Reporting PACE
	Management For Civil Affairs		3. Practice PACE 1. Capture information
	Company	3. Execute (BN HQ)	2. Report
			3. Follow up
		4. Assess (CMOC, BN HQ)	1 Assess 2.Follow up
			3. Disseminate assessments
	Regulations:	Regulations:	Regulations:
	ATP 3-57.70	IAWNTC OPS GROUP	IAW NTC OPS GROUP Observations and Best
	FM 3-57 (Change 002, April 18, 2014)	Observations and Best Practices.	Practices .
	2014)		

Regulations:



RELIGIOUS AFFAIRS NCO



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
 The BDE 56M is the senior enlisted who is responsible for Coordinating Religious Support (RS) activities across the Operational Environment along with the BDE Chaplain; manages information flow for the BDE Unit Ministry Team UMT); advise 		1. Plan(ALOC/TOC)	Conduct MDMP/provide supervision for subordinate RS planinng Develop (Running Estimate)/Prepare Tab D Synchronize Religious Support Activities with Staff
the command on morale, health, welfare and ethical climate of the organization; coordinates internal/external advisement at the operational level; monitor status of subordinate UMTs; determine RS implication of Casualty Volume and	1. Conduct Area Security (Provide Religious Support in	2. Prepare (Develop Tab D (Religious Support) to Appendix 2 (Personnel Service Support) to Annex F (Sustainment)	Synchronize Religious Support Activities with Stan Develop Common Opearting Pictures for BDE UMT Establish critical report requirements for BDE/BNs Provide Internal/External advisement
Logistics Flow, integrate RS into the traumatic event management process, maintaining situational understanding of the BDE AO for RS.	an Operational Environment)	3. Execute (Religious Support)	Establish battle rhythm Maintain Situational Understanding of BCT AO for Religious Support Battle tracking
		4. Assess (RS Plan)	Monitor the Status of Subordinate UMTs Assess Tactical SOPs
		1. Plan (ALOC/TOC)	Attend OPORD Brief Conduct confirmation Brief/Rehearsals Attend Back Brief, CAR, DB or SOP/Sustainiment Rehearsal
		2. Prepare (Required Reports)	Determine Pertinent Religious Support Implications Rehearse MASCAL/Traumatic Event Management
	2. Conduct an Area Defense	3. Execute (Care for the wounded and dying)	Monitor Casualty Volume and Logistic Flow Assist/aid CH to provide ministry to wounded/dying Prepare movement plan/request, conduct PCC/PCI
		4. Assess	Battle Field Circulate (BFC) throughout AO Provide Force Protection for the BDE UMT Assess Security Plan Monitor the Status of Subordinate UMTs
	3. Conduct movement to contact	1. Plan (TOC/ALOC)	Conduct Risk Assessment Provide Force Protection for the BDE UMT
		2. Prepare (MASCAL) Coordinate Force Protection	Coordinate RS Area coverage
		3. Execute (Delivering RS)	Prioritizing RS efforts base on time/location/movement Maintain Situational Understanding of BCT AO for Religious Support
		4. Assess	Assess Communication Plan Monitor the Status of Subordinate UMTs Provide Force Protection for the BDE UMT
		1. Plan(Coodinate Area coverage)	Conduct Risk Assessment Updade Running Estimate/COP Coordinate RS Area coverage
	4. Conduct an Attack	2. Prepare (Refine RS Plan Engament) Extenal Advisement	Prepare for Soldier Leader Engament Establish Communications Plan/ Validate BN PACE Plan
		3. Execute (Provide RS) Extenal Advisement based Cdr's intent	Maintaining current operations Maintain Situational Understanding of BCT AO for Religious Support Update Running Estimate
		4. Assess	Assess Security Plan Provide Force Protection for the BDE UMT Monitor Status of Subordinate UMTs
	Deployment Operations at BDE Level	1. Plan (TOC/TAC/ALOC)	Rear-D Coverage plan Cultural Awareness/ Internal Religious Advisement to CMD Assist CH in developing Religious Suport Plan
		2. Prepare (Theater Reception)	(Tab D) Counseling/ integretion/Resiliency Trainning Reception of Unit into theater Religious advisement internal/External
		3. Execute (Assist in BDE TOC/ALOC Establishment)	Supervision of RS planning activities into unit missions Monitor the Status of Subordinate UMTs
		4. Assess	



CAV TRP 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
2-54. The 1SG is the troop's senior NCO.			Develop Sustainment and Medical plans
First sergeants have the primary		1. Plan (TRP CP)	Assist the TRP Commander with planning
responsibility for training individual skills			Attend OPORD and brief paragraph four
and sustaining the troop's ability to fight. First sergeants are the troop's sustainment		2. Prepare	Identify and Integrate attachments
operator; they help the commander to		(TRP CP, TRP AO, LRP site)	Attend TRP rehearsal / SQDN sustainment rehearsal
plan, coordinate, and supervise all	1. Conduct Zone Recconnaissance		Conduct PCIs (Load plans, Maps and graphics)
sustainment activities that support the		3. Execute	Conduct CASEVAC operations, know Role 1 locations
tactical mission. The 1SGs duties include		(TRP CP, TRP AO, Role I)	Ensure security of the CP, Conduct resupply
the following:		(Assist CP operations, maintain SA of TRP operations
- Establish and maintain the foundation for			TRP and PLT's CASEVAC operations from POI to Role I
troop discipline. - Manages refit and recuperation of forces.		4. Assess	TRP's ability to provide accurate and timely reporting
(Refer to FM 3-98 for more information.)			The effectiveness of the TRP's PACE plan
- Assist the commander in performing			Devclop Sustainment and Medical plans
precombat inspections.		1. Plan (TRP CP)	Supervise TRP priorities of work
 Execute and supervise routine 			Assist in IPB and understand probable line of contact
operations. Routine operations may			Conduct TRP PCIs (Communication and Night Optics) Determine CASEVAC routes
include—		2. Prepare (TRP CP, TRP AO)	
Enforcing the tactical standard operating procedures.	2. Conduct Area Recconnaissance		Attend TRP rehearsal / SQDN sustainment rehearsal
Planning and coordinating training.		3. Execute	Disseminate updated Role1 locations to PSGs Bound CP forward in order to support PLT operations
Coordinating and reporting personnel and		(TRP CP, LRP, Role I, TRP AO)	Monitor CP operations and accuracy of reports to SQDN
administrative actions.			DOW rate and the effectiveness of the CASEVAC plan
Supervising supply, maintenance,		4. Assess	Effectiveness of TRP and PLT TLPs
communications, and field hygiene			CP's ability to jump in a timely manner
operations.			Conduct time distance analysis of CASEVAC routes
-Supervise, inspect, and/or observe all matters designated by the commander.		1. Plan (TRP CP)	Integrate risk mitigation into the plan
- Primary sustainment operator and assists			Plan sustainment and evacuation of dismounted OPs
the commander to plan, coordinate, and			Conduct PCIs on dismounted OPs (CWORMS)
supervise all sustainment activities that		2. Prepare (TRP CP, TRP AO)	Ensure ROZ requests are submitted to SQDN
support the tactical mission. (See chapter			Verify Fires plan supports TRP operations
7, of this publication for more information.)	3. Conduct a Guard	_	Conduct TRP level resupply operations
- Assist in preparation of the operations order, especially paragraph 4			Monitor reports from PLTs for relevant information
(sustainment).		(TRP CP, LRP, Role I, TRP AO)	Verify establishment of RFA/NFA over all OP locations
- Plan, rehearse, and supervise key			Timeliness of ROZ approval
sustainment actions in support of the		4. Assess	Effectiveness of OP locations
tactical mission, such as—			Medical evacuation of dismounted elements
Resupply of class I, III, IV, and V products			Understand the CBRN casualty evacuation plan
and materials.		1. Plan (TRP CP)	Ensure functional work rest cycel
Maintenance and recovery. Medical treatment and evacuation.			Ensure Mortar fires are integrated into the plan
Replacement and return-to-duty		2. Prepare (TRP CP, TRP AO)	Monitor maintenance operations.
processing.			Conduct PCIs (CBRN equipment)
- Coordinates with the XO in all critical	4. Conduct a Screen		Conduct resupply operations of CL. I, III, and V
sustainment functions.		3. Execute (TRP CP, LRP, Role I, TRP AO)	Verify establishment of RFA/NFA over all OP locations
- Conduct training and ensure proficiency			Verify Mortar Firing Points are in supporting range
in individual and unit collective skills that			Assist the XO on all sustainment requirements
support the troop's mission-essential task list.		4. Assess	Accuracy of supply request from the PLTs
not.			Effectiveness and synchronization of Mortar Fires
			CBRN casualty evacuation and Decon
			Develop security and Air Defense plan for the TRP CP TRP maintenance and recovery operations
		1. Plan (TRP CP)	· · ·
			Plans nested within TRP SOP
		2. Prepare (TRP CP, TRP AO)	Develop CP information tracking system Emphasize adjacent unit coordination
		E. TOPAIC (TINE OF, TINE AU)	Conduct PCIs (M88, towbars, tow cables, etc.)
	5. Conduct Area Security		Validate recovery operations with FMT
		3. Execute	Supervise TRP CP OPS
		(TRP CP, LRP, Role I, TRP AO)	Adjacent unit coordination
			Validate and update TRP SOP
		4. Assess	TRP Air Defense plan (Stinger employment)
			Self-recovery / FMT recovery operations
			Complete individual skill and mandatory training
		1. Plan	Critical personnel trained (UMO, HAZMAT, etc.)
		(TRP HQs and Training events)	Ensure dismounted elements are trained
			Complete SRP / individual readiness
	6. Conduct Expeditionary Deploymen		Prepare all vehicles for transport and pack containers
			PCIs (load plans, tie downs, deployment bags)
	Operations		Identify and move to points of friction
		3. Execute (TRP AO)	Track all TRP personnel movements
			Provide final guidance to rear detachment NCOIC
		4. Assess	Personnel and equipment movement
			Risk Mitigation during ALL operations
			Accountability and reporting to SQDN
	•	•	



CAV TRP PSG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1-32. The PSG is the senior noncommissioned officer (NCO) in the		1. Plan (PLT AO, TRP CP)	Develop casualty collection plan Review PL's fighting products and provide advice
platoon and second in succession			Attend TRP and Platoon OPORD
of command. The senior most experienced scout in the platoon and the only NCO that		2. Prepare (PLT AO, CCP location,	
assumes a		TRP CP)	Conduct PLT TLPs (attend TRP and PLT Rehearsals) Conduct PCCs (Load plans and commo equipment)
leadership role from a commissioned officer, the PSG provides expertise, helps,	1. Conduct Zone Recconnaissance	3. Execute	Conduct CASEVAC operations, know Role 1 locations
and advises the		(PLT AO, CCPs)	Conduct resupply operations
platoon leader. They lead the platoon in the platoon leader's absence, and			Monitor PLT reports ensuring accuracy PLT's CASEVAC operations from POI to CCP
supervise the platoons'		4. Assess	PLTs ability to rapidly and accurately report
administration, logistics, and maintenance. The PSG assists the platoon leader			PLT's ability to execute the PACE plan Plan sustainment and medical evacuation
with the		1. Plan (PLT AO, TRP CP)	Assist PL in planning, Provide tactical experience
development of paragraph four of the OPORD. PSGs understand the			Identify transition point from movement to maneuver
commander's intent and that of the commander two levels up.		2. Prepare (PLT AO, TRP CP)	Conduct PLT PCCs (Maps/Graphics) Supervise priorities of work (Maintenance)
that of the commander two levels up.	2. Conduct Area Recconnaissance		Facilitate the TRP and PLT Rehearsals
	-	3. Execute	Disseminate updated CCP grids to SLs
		(PLT AO, CCP, TRP AO)	Assist the PL with conduct of reconnaissance Validate maintenance plan
			DOW rate at POI and medical evacuation plan
		4. Assess	Effectiveness of PLT TLPs
			Maintenance plan and completion of the DA5988E Conduct time distance analysis to TRP CCP
		1. Plan (PLT AO, TRP CP)	Assist in the identification of templated OPs
			Plan sustainment and evacuation of dismounted OPs
		2. Prepare (PLT AO, TRP CP)	Conduct PCCs on dismounted OPs (CWORMS) Ensure UAS and operator is prepared for operations
	3. Conduct a Guard		Assist in ID of possible obstacle locations
		3. Execute (PLT AO, CCPs)	Resupply both mounted and dismounted elements Ensure reconnaissance in depth with use of UAS
			Verify establishment of RFA/NFA over all OP locations
		4. Assess	Employment of UAS reconnaissance
			Effectiveness of OP location Medical evacuation of dismounted elements
		1. Plan (PLT AO, TRP CP) 2. Prepare (PLT AO, TRP CP)	Understand CASEVAC plan under CBRN conditions
			Assist PL in direct and indirect fire plan
			Ensure implementation of direct fire control measures Conduct PCCs (Mask, JSLIST, JCAD, etc.)
			Assist PL in EA development
	4. Conduct a Screen		Conduct resupply operations of CL. I, III, and V Send accurate OP grids to FSO for RFA/NFA
		3. Execute (PLT AO, TRP CCP)	Validate fire plan (direct/indirect)
		(FLTAO, TRF CCF)	Properly employ CBRN detection equipment
		4. Assess	Accuracy of supply request to the XO Effectiveness and synchronization of PLT fire plan
			Operations under CBRN conditions
		1. Plan (PLT AO, TRP CP)	Develop and submit ROZ request to FSO
			Assist the PL in terrain analysis (OAKOC) Identify units supporting FPOL, RPOL or RH
		2. Prepare (PLT AO, TRP CP)	Conduct link up with supporting unit, Validate PACE
			Disseminate graphic control measures and overlays Conduct PCCs (Vehicle markings, early warning kit)
	5. Conduct Area Security		Execute FPOL, RPOL and RH operations
		3. Execute (PLT AO, TRP CCP)	Ensure the identification of primary and alternate BPs
			Ensure continuous improvement of security Effectiveness of FPOL, RPOL and RH execution
		4. Assess	PLT graphics and overlays
		4 Diam	Effectiveness of early warning systems Ensure dismounted scouts are proplerly trained
		1. Plan (PLT AO, TRP HQs and Training	Critical personnel training (Ammo Handler, Field San.)
		events)	Inject Risk mitigation in all operations
		2. Prepare	Complete SRP / individual readiness Prepare all vehicles for transport and pack containers
	6. Conduct Expeditionary Deployment Operations	(PLT AO, TRP AO, TRP HQ)	PCCs (load plans, tie downs, deployment bags)
		3. Execute (PLT AO, TRP AO, Railhead) 4. Assess	Provide leader coverage during rail load operations
			Track all PLT personnel movements Ensure 100% accuracy of PLT MAL
			Personnel and equipment movement
			Risk Mitigation during ALL operations
	1		Accountability and reporting



CAV TRP SL



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1-38. The term section leader is used to			Identify within the AO dismounted OPs are required
denote which squad leader (known as		1. Plan (PLT AO)	Assist the PL with route planning
SQDLDR) is in charge of a specific TASKORG. The section leader is			Receive the mission and provide feedback to the PL
responsible for the tactical employment			Integrate attachments and identify sustainment needs
and combat readiness of their section,		2. Prepare (PLT AO, TRP CP)	Conduct TLPs (attend TRP and PLT Rehearsals)
including the health, welfare, and training	1. Conduct Zone Recconnaissance		Conduct PCCs (Load plans, Night Optics and Commo)
of Soldiers, and maintenance of weapons		3. Execute	Conduct mounted land navigation
and equipment of their squad. They help		(PLT AO, CCPs)	Report sustainment needs to PSG
the platoon leader plan the scheme of		/ .0, 00, 0,	Timely and accurate reporting of reconnaissance
maneuver and make relevant			Ability of Section to navigate while mounted day/night
recommendations during planning and		4. Assess	Sections ability to provide accurate and timely reporting
execution.			Effectiveness of route planning
1-39. The section leader maintains section			Understand BDE, SQDN and TRP PIR's
status of personnel, weapons, and equipment and submits standardized		1. Plan (PLT AO, TRP CP)	Map recon with PL, identify bridges, routes, crossings)
reports to the platoon leader or PSG. They		·	Determine how terrain will support maneuver plan
ensure that ammunition, supplies, and			Conduct PCCs (Maps/Graphics, DVEs, Load plans)
loads are evenly distributed in the section.		2. Prepare (PLT AO, TRP CP)	Ensure understanding of PIRs to the lowest level
Section leaders direct the maintenance of			Attend TRP and PLT Rehearsals
the section's weapons and equipment and	2. Conduct Area Recconnaissance		Execute section maneuver plan
perform PCC.			Reconnoiter specific terrain within the AO
1-40. The section leaders delegate tasks		(PLT AO, CCP, TRP AO)	Identify and report PIR requirements
to squad and team leaders, and			Understanding of PIR at the lowest level
supervises there accomplishment. While		4. Assess	Effectiveness of Section TLPs
maneuvering their section during execution, within the platoon			Timely and accurate reports
leader's guidance, the section leader will		1	Assist PL with selection of battle positions
refine the plan to meet the needs of a		1. Plan (PLT AO, TRP CP)	Conduct map recon identify section boundaries
changing operational environment.			Identify likely friendly obstacle locations
1-41. Additionally, the section leader			Conduct PCCs on dismounted OPs (CWORMS)
assists the platoon leader in planning		2. Prepare (PLT AO, TRP CP)	Ensure UAS and operator is prepared for operations
direct and indirect fire control measures			Collect class IV for obstacle emplacement
	3. Conduct a Guard		Further refine EA Development in support of PLT plan
aviation assets. They understand key		3. Execute	Emplace obstacles to support EA development
tasks and information collection		(PLT AO, CCPs)	· · · · · · · ·
requirements and employ their section		•	Identify dead space within AO, adjust OP locations Effectiveness of obstacles
to accomplish them. They prepare a section sector sketch and develop a route		4. Assess	
reconnaissance overlay in support of route		T. 00000	Functionality of battle positions
reconnaissance overlay in support of route reconnaissance missions.		ł	EA development plan
			Identify mounted/dismounted positions
1].		1. Plan (PLT AO, TRP CP)	Assist PL in PLT fire plan (direct/indierect)
1			Develop resupply method of long duration OPs
1			Conduct PCCs (Mask, JSLIST, JCAD, CWORMS)
1		2. Prepare (PLT AO, TRP CP)	Assist PL in EA development
1	4. Conduct a Screen	1	Conduct resupply operations of CL. I, III, and V
1		3. Execute	Send accurate OP grids to FSO for RFA/NFA
1		(PLT AO)	Gain and maintain contact with the enemy
1		· · · · · · · · · · · · · · · · · · ·	Collect range cards and develop sector sketch
			Accuracy of supply request to the XO
		4. Assess	Effectiveness of sector sketch (overlapping Fires)
			Ability of section to maintain contact with the enemy
1			Identify adjacent units in preparation of RPOL/FPOL/RH
		1. Plan (PLT AO, TRP CP)	Assist the PL in defensive characteristics of the terrain
			Employment of mounted and dismounted operations
			Conduct mounted route rehearsal of FPOL/RPOL lane
		2. Prepare (PLT AO, TRP CP)	Secure all Class III (GAA, FRH, Oil, CLP, GMD, ect)
	5. Conduct Area Security		Conduct PCCs (Vehicle markings, early warning kit)
		3. Execute	Execute FPOL, RPOL or RH operations
		3. Execute (PLT AO)	Conduct and supervise priorities of work
			Execute PMCS/ submit 5988E to PSG
			Effectiveness of FPOL, RPOL and RH execution
		4. Assess	Sections ability to conduct priorities of work
			PMCS and overall maintenance of equipment
		1. Plan	Verify Section/PLT MAL is accurate and up to date
		(PLT AO, TRP HQs and Training	Critical personnel training (Ammo Handler, Field San.)
		events)	Focus training on dismounted operations
			Complete SRP / individual readiness.
			Complete all vehicle services and maintenance
	6. Conduct Expeditionary Deployment	(PLT AO, TRP AO, TRP HQ)	PCCs (load plans, tie downs, deployment bags, PPE)
	Operations		Rail load operations mitigate risk at the lowest level
	·	3. Execute	Complete high dollar worksheet and secure barracks
		(PLT AO, TRP AO, Railhead)	Movement of personnel (100% accountability)
			Movement of personnel (100% accountability) Maintenance and services plan
		4. Assess	Maintenance and services plan Risk Mitigation during rail load operations
			· · · · ·
	1		Accountability and reporting
Train the Force	//1	NCLASSIFIED//	the second se



CAV FSC 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
2-155. The company first sergeant is the senior NCO and			
normally the most experienced Soldier in the company. The			Assist with sustainment, maintenance and medical plans
first sergeant is the commander's primary tactical advisor			Assist the Commander with deployment planning
and the expert on individual and NCO skills. The			Attend OPORD and BPT to brief paragraph four
company's first sergeant is the primary sustainment			Identify and Integrate attachments
operator. The first sergeant assists the commander to		2. Prepare	Attend Company reharment (CODN - 1)
plan, coordinate, and supervise all logistical activities that			Attend Company rehearsal / SQDN sustainment rehearsal
support the tactical mission. The first sergeant works	1. Conduct Sustainment Support		Conduct PCIs (Load plans, Maps and graphics)
closely with the executive officer in sustainment planning	in Area Security	2 Evenute	Conduct CASEVAC operations; know Role 1 locations
for the company. The first sergeant operates where the		3. Execute	Ensure security of the CP, Conduct resupply
commander directs, usually positioned with the Company		(TRP CP, TRP AO, Role I)	Assist CP operations, maintain SA of Company operations
trains and places the FMT or contact team within the			
perimeter The 1SGs duties include the			Company CASEVAC operations from POI to Role I
following:		4. Assess	Company's ability to provide accurate and timely reporting
- Establish and maintain the foundation for troop discipline.			The effectiveness of the Company PACE plan
- Manages refit and recuperation of forces. (Refer to FM 3-			
98 for more information.)			Assist with sustainment, maintenance and medical plans
- Assist the commander in performing precombat		1. Plan (TRP CP)	Supervise Company priorities of work
inspections.			Assist in IPB and understand probable line of contact
- Execute and supervise routine operations. Routine			Conduct PCIs (Communication and Night Optics)
operations may include—		2. Prepare (TRP CP, TRP AO)	Determine CASEVAC routes
Enforcing the tactical standard operating procedures.			
Planning and coordinating training.	2. Conduct Unit Defense		Attend Company rehearsal / SQDN sustainment rehearsal
Coordinating and reporting personnel and administrative			Disseminate updated Role1 locations to PSGs
actions.		(TRP CP, LRP, Role I, TRP	Bound CP forward in order to support PLT operations
Supervising supply, maintenance, communications, and		AO)	Monitor CD operations and accuracy of reports to CODN
field hygiene operations.		,	Monitor CP operations and accuracy of reports to SQDN
-Supervise, inspect, and/or observe all matters designated			DOW rate and the effectiveness of the CASEVAC plan
by the commander.		4. Assess	Effectiveness of Company TLPs
- Primary sustainment operator and assists the			CP's ability to jump in a timely manner
commander to plan, coordinate, and supervise all			Conduct time distance analysis of CASEVAC routes
sustainment activities that support the tactical mission.			Integrate risk mitigation into the plan
			Plan evacuation and sustainment of Company CP
(See chapter 7, of this publication for more information.) - Assist in preparation of the operations order, especially			Conduct PCIs on dismounted fighting positions
noregraph ((quatainment)		2. Prepare (TRP CP, TRP AO)	Ensure PERSTAT reports are submitted to SQDN
	3. Conduct Sustainment Support		Verify MAINT/Sustainment plans support CO operations
- I lan, renealse, and supervise key sustainment actions in	in an Area Defense		Conduct Company level resupply operations
support of the tactical mission, such as—		3. Execute	Monitor reports from TRPs for relevant information
Resupply of class I, III, IV, and V products and materials.			Verify establishment of LRP locations
Maintenance and recovery.			Timeliness to evacuate casualties
Medical treatment and evacuation.			Effectiveness of fighting position locations
Replacement and return-to-duty processing.		1. / 00000	Medical evacuation of FSC elements
- Coordinates with the XO in all critical sustainment			Understand the CBRN casualty evacuation plan
functions.		1. Plan (TRP CP)	
- Conduct training and ensure proficiency in individual and			Ensure functional work rest cycle Ensure crew serve weapon systems are FMC
unit collective skills that support the troop's mission- essential task list.			
essential task list.			Monitor maintenance operations.
			Conduct PCIs (CBRN equipment)
	4. Conduct Sustainment Support		Conduct resupply operations of CL. I, III, and V
	in a Movement to Contact	3 Execute	Verify establishment of UMCP and Company CP
			Monitor and analyze equipment readiness status
			Assist the CDR/XO on all sustainment requirements
			Accuracy of supply request from the PLTs
		4. Assess	Effectiveness and synchronization of all opfaty magazines
			Effectiveness and synchronization of all safety measures CBRN casualty evacuation and Decontamination
			Develop security plan for the TRP CP
		1. Plan (TRP CP)	Provide input to maintenance and recovery operation plans
			Ensure plans are nested within Company SOP
			Develop CP information tracking system
			Emphasize adjacent unit coordination
	5. Conduct Sustainment Support		Conduct PCIs (M88, towbars, tow cables, etc.)
	in an Attack		Validate recovery operations with FMT
		3. Execute	
			Supervise Company CP OPS
			Adjacent unit coordination
		4. Assess	Validate and update Comapny SOP as needed
			Tracking procedures for all classes of supply
			Self-recovery / FMT recovery operations
		i Plan	Complete individual skill and mandatory training
		(TRP HOs and Training events)	Ensure Critical personnel trained (UMO, HAZMAT, etc.)
		,	Ensure collective training supports METL
			Complete SRP / individual readiness
		2. Prepare (TRP AO)	Prepare all vehicles for transport and pack containers
	6. Conduct Expeditionary		PCIs (load plans, tie downs, deployment bags)
	Deployment Operations		Conduct vehicle maintenance and recovery operations
			Track all TRP personnel movements
		. ,	Provide final guidance to rear detachment NCOIC
			Personnel and equipment movement
			Risk Mitigation during ALL operations
			Accountability and reporting to SQDN
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CAV Maintenance PSG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
2-160. The platoon sergeant is the platoon's			Develop maintenance, recovery and support requirements
most experienced NCO and second in command. The platoon sergeant is		1. Plan (PLT AO)	Assist the PL with route planning for recovery
accountable to the platoon leader for the			Coordinate delivery of all CL IX
leadership, discipline, training, and welfare of		2. Prepare (PLT AO, TRP CP)	Conduct maintenance support for the battlefield Attend SQDN Maintenance Meeting
the platoon's Soldiers. The platoon sergeant	1. Conduct Maintenance		Conduct PCCs (Load plans, Night Optics and Commo)
coordinates the platoon's maintenance and logistical requirements and compiles	Support in an Area		Conduct mounted land navigation during recovery operations
maintenance reports and provides them to the		3. Execute (PLT AO, TRP CP)	Report parts availability constraints and shortages to SME
platoon leader and company first sergeant.			Ensure timely and accurate reporting of O/H quantities of bench
2-161. The operator and/or crew perform preventive maintenance checks and services.			stock (SSL) and CL IX parts requested
Based on mission variables, the Soldier can		4. Assess	Ability of Platoon to navigate during day/night operations
diagnose and replace subcomponent items as		4. ASSESS	PLT ability to provide accurate reporting IAW the TACSOP
outlined in the MAC charts. Maintenance			Platoon effectiveness of route reconnaissance prior to recovery Implement CBRN Protective Measures at Platoon Level
platoon sergeant duties consist of but not limited to the following;		1. Plan (PLT AO, TRP CP)	Map reconnaissance with PL and recovery team prior to SP
-Perform Pre deployment Maintenance			Determine how terrain will support recovery and UMCP location
Activities			Conduct PCCs & PCI's (Map with load plan) / PMCS
-Prepare Equipment for Deployment - Employ Camouflage, Concealment, and		2. Prepare (PLT AO, TRP CP)	Ensure understanding of PIRs to the lowest level
Deception Techniques	2. Conduct Unit Defense		Attend all Rehearsals along with BSA Maintenance meetings
-Treat and evaluate casualties		3. Execute (PLT AO, TRP AO)	Employ Camouflage, Concealment Execute treatment and evacuation of casualties
-Conduct Support Maintenance Operations		S. Execute (PETAO, TRPAO)	Identify and report PIR requirements
			Understanding of PIR at the lowest level
		4. Assess	Effectiveness of PCC's and PCI's
			Timely and accurate reporting of enemy activity witihin AO
			Assist PL with selection of battle positions
		1. Plan (PLT AO)	Identifying location for vehicle reconstitution holding area Identifying location for CL III bulk storage within AO
			Prepare location for non-mission capable vehicles
	0. O	2. Prepare (PLT AO)	Reporting procedures for vehicles within the reconstituion area
	3. Conduct Maintenance Support in an Area		Preparing Vehicle staging area within AO
	Defense (Maint. Platoon)	3. Execute (TRP AO)	Conduct vehicle maintenance and recovery operations
			Conduct security operations within UMCP
		4. Assess	Conduct resupply operations of CLIII (B) and CLIX parts
			Maintenance reporting, shortages and parts O/H quantities Accurate parts and bulk POL consumption reporting
			Accurate reporting of daily recovery and parts installed
		1. Plan (PLT AO, TRP CP)	Identify PACE items (M1, M2, STRYKER); ETA of availablity
			Establish PACE plan with platoon
			Develop priority of maintenance for mission essintial equipment
		2. Prepare (PLT AO, TRP CP)	Conduct PCCs and PCI's (Mask, JSLIST) Verify communication equipment by PMCS
	4. Conduct Maintenance		Map recommunication equipment by PMCS
	Support in a Movement to Contact		Monitor and analyze recovery operations
		3. Execute (PLT AO)	Validate location of recovery requests with SQDN S4
			Verify all logistical supply requests from BSA / SPO
		4. Assess	Accuracy of maintenace and recovery request to the CDR / S4
			Assess communication within the platoon and SQDN TOC Monitor maintenance syncs and 5988 flow at LRP sites
			Identify fighting positions
		1. Plan (PLT AO, TRP CP)	Manning of troop fighting positions and rest cycles
			Discuss dispersement plan of critical supply elements
			Conduct contact to recovery rehearsals
	5. Conduct Maintenance	2. Prepare (PLT AO, TRP CP)	Secure all Class III (GAA, FRH, Oil, CLP) Conduct PCCs and PCI's of recovery equipment
	Support in an Attack		Execute security measures within UMCP
	(Distribution Platoon)	3. Execute (PLT AO)	Conduct and supervise priorities of work
			Execute PMCS/ submit 5988E to Maintenance
		4. Assess	Effectiveness of concealment within the AO Sections ability to conduct priorities of work
			PMCS and overall maintenance of equipment
			Verify PLT MAL and accurate numbers to FSC 1SG
		1. Plan (PLT AO, TRP AO)	Critical personnel training (Hazardous Material, H8)
			Focus training on vehicle loading and night driving Complete SRP / individual readiness.
			Complete all vehicle services and maintenance packages
	6. Conduct Expeditionary	(PLT AO, TRP AO, TRP HQ)	PCCs (load plans, tie downs, deployment bags, PPE)
	Deployment Operations	3. Execute	Movement operations while mitigating risks at the lowest level
		(PLT AO, TRP AO, TRP HQ)	Monitor correct 5988 flow and parts requisitions
		· · · · · ·	Safe movement of personnel (100% accountability)
		4. Assess	Accountability and reporting of all personnel and equipment Risk Mitigation during movement operations
			Maintenance and services plan
Train the Forme			



CAV FSC PSG



U.S.ARMY		
Duties and Responsibilities	Mission Essential Tasks	Where to Be?
The Platoon Sergeant is the senior NCO at the platoon level and primary advisor to the Platoon Leader.		1. Plan (PLT AO)
They are responsible for the continued professional development and mentoring of the Platoon Leader. The Platoon Sergeant is primarily responsible for the health, welfare, training, and	1. Conduct Sustainment Support in an Area Defense	2. Prepare (PLT AO, TRP (
		3. Execute (PLT AO, TRP
train collective tasks at the platoon level. The Platoon Sergeant uses their extensive experience and knowledge base to provide input to their superiors for purposes of planning or executing		4. Assess
operations. The Distro Platoon Sergeant duties consist of but not limited to the follow: Provide Ammunition to the Squadron	2. Conduct Unit Defense	1. Plan (PLT AO, TRP CP)
-establish Ammunition Holding Area Direct Distribution Company Supply Operations -Manage Transportation Operations -Conduct Bulk Petroleum Distribution Operations		2. Prepare (PLT AO, TRP (
-Conduct Logistics Package (LOGPAC) Support -Provide Field Feeding Support -Employ Camouflage, Concealment, and		3. Execute (PLT AO, TRP
Deception Techniques		4. Assess
		1. Plan (PLT AO)
	3. Conduct Sustainment Support in an Area	2. Prepare (PLT AO)
	Defense (Distribution Platoon)	3. Execute (TRP AO)
		4. Assess
	4. Conduct Sustainment Support in a Movement to Contact	1. Plan (PLT AO, TRP CP)
		2. Prepare (PLT AO, TRP
		3. Execute (PLT AO)
		4. Assess
	5. Conduct Sustainment Support in an Attack (Distribution Platoon)	1. Plan (PLT AO, TRP CP)
		2. Prepare (PLT AO, TRP
		3. Execute (PLT AO)
		4. Assess
		1. Plan (PLT AO, TRP AO)
	6. Conduct Expeditionary Deployment Operations	2. Prepare (PLT AO, TRP AO, TRP H 3. Execute

ssion Essential Tasks	Where to Do?	What to Do?
SSION ESSENUAL LASKS	Where to Be?	What to Do? Develop logistics planning and support requirements
	1. Plan (PLT AO)	Assist the PL with route planning
		Coordinate delivery of all classes of supply
	2. Prepare (PLT AO, TRP CP)	Conduct logistical preparations for the battlefield
Conduct Sustainment	2. Plepale (PLTAO, TRP CP)	Conduct TLPs (attend SQDRN Rehearsals) Conduct PCCs (Load plans, Night Optics and Commo)
oport in an Area		Conduct reces (Load plans, Night Optics and Commo)
fense	3. Execute (PLT AO, TRP CP)	Report sustainment constraints and shortages to PL
		Accurate reporting of on hand quantities of supply
	4. Assess	Ability of Platoon to navigate during day/night operations
		Platoon ability to provide accurate and timely reporting Platoons effectiveness of route planning
	1. Plan (PLT AO, TRP CP)	Implement CBRN Protective Measures at Platoon Level
		Map recon with PL, identify main supply routes
		Determine how terrain will support logistical packages
		Conduct PCCs & PCI's (Map with load plan) / PMCS
	2. Prepare (PLT AO, TRP CP)	Ensure understanding of PIRs to the lowest level
Conduct Unit Defense		Attend SQDRN / TRP and PLT Rehearsals Employ Camouflage and Concealment
	3. Execute (PLT AO, TRP AO)	Execute treatment and evacuation of casualties
		Identify and report PIR requirements
		Understanding of PIR at the lowest level
	4. Assess	Effectiveness of PCC's and PCI's Timely and accurate reporting of enemy activity witihin AO
		Assist PL with selection of battle positions
	1. Plan (PLT AO)	Identifying location for Ammo holding Area
		Identifying location for bulk fuel operations within AO
	2 Prenare (PLT ΔO)	Prepare location for Ammo holding Area
Conduct Sustainment	z. Fiepale (FLI AO)	Preparing location for bulk fuel operations within AO Preparing Vehicle staging area within AO
fense (Distribution		Conduct Ammo holding Area operations
toon)	3. Execute (TRP AO)	Conduct Bulk fuel operations within AO
		Conduct resupply operations of CL. I, III, and V
	4. Assess	Ammunition reporting, shortages and O/H quantity
	4. A35535	Accurate fuel consumption reporting and O/H gals. to S4 Accurate reporting of distribution of all classes of supply
	1. Plan (PLT AO, TRP CP)	Identify resupply locations
		Establish PACE plan with platoon
		Develop secendary COA for resupply locations
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs and PCI's (Mask, JSLIST) Verifying communication equipment by PMCS
Conduct Sustainment		Map recommanisation equipment by rindo
pport in a Movement Contact		Monitor and analyze resupply operations
Sondot	3. Execute (PLT AO)	Validating logistical resupply locations with SQDRN S4
		Verifying all logistical supply requests from SQDRN
	4. Assess	Accuracy of supply request to the FSC CDR / S4 Assess comms. within the PLT and SQDN TOC
		Monitor logistical syncs at LRP sites
		Identify fighting positions
	1. Plan (PLT AO, TRP CP)	Manning of troop fighting positions and rest cycles
		Discuss dispersment of Fueler, Ammo, Class III (B) Conduct LOGPAC rehearsals
	2. Prepare (PLT AO, TRP CP)	Secure all Classes of supply
Conduct Sustainment		Conduct PCCs and PCI's
stribution Platoon)		Execute security measures
,	3. Execute (PLT AO)	Conduct and supervise priorities of work Execute PMCS/ submit 5988E to Maintenance
		Effectiveness of concealment within the AO
	4. Assess	Sections ability to conduct priorities of work
		PMCS and overall maintenance of equipment
	,	Verify PLT MAL and accurate numbers to FSC 1SG
	1. Plan (PLT AO, TRP AO)	Critical personnel training (Ammo Handler, Field San.)
		Focus training on vehicle loading and night driving Complete SRP / individual readiness.
	2. Prepare (PLT AO, TRP AO, TRP HQ)	Complete all vehicle services and maintenance packages
Conduct		PCCs (load plans, tie downs, deployment bags, PPE)
peditionary	3. Execute (PLT AO, TRP AO, TRP HQ)	Movement operations while mitigating risks
		Monitor correct 5988 flow and parts requisitions
	· · · · · · · · · · · · · · · · · · ·	Safe movement of personnel (100% accountability)
	4. Assess	Accountability and reporting of all personnel Risk Mitigation during movement operations
		Maintenance and services plan



Aviation 1SG



Duties and Responsibilities 2.4. The 1SG is the senior enlisted advisor to the Commander at the Company level. 1SGs are responsible for maintaining and enforcing standards, ensuring training objectives are met, developing the Soldiers in the unit, all administrative functions, and ensuring the health, welfare, and morale of the unit and their Families. The 1SG serves as a lead integrator with outside organizations and entities. The 1SG is the standard bearer for their organization. -Be outfront /lead from example. -Ensure PCC and PCI are being completed and to standard. -Produce maximum combat power by ensuring adequate safety measures are in place and enforcing the standard. -Understand and provide coordination for security plans, medical evacuation, maintenance (Ground and air) and logistics.

	Mission Essential Tasks	Where to Be?	What to Do?
e			Participate in TRM/occupation planning
		1. Plan (CP for TLPs)	Identify equipment/personnel requirements
			Integrate contingency plans (CCPs, AXPs, etc.)
۲			Verify PCC/PCIs
h, s.		2. Prepare (CO Area)	Validate movement tables and routes
e	1. Perform FARP Procedures		Attend BN/CO/PLT RXLs
		3. Execute (FARP/CP)	Validate security posture and CCD Enforce PPE requirements
			Verify CLIII/CLV reporting requirements
		4. Assess (CO Area)	Ensure Commander's priorities are enforced
			Evaluate effectiveness of systems / processes
1			Verify info was disseminated to all levels
Ì		1. Plan (BN/CO Area)	Identify ground / air refueling requirements
			Integrate into the BN operational timeline
			Identify CLI/CLIII/CLV resupply requirements
		2. Prepare (BN/CO Area)	Verify adjacent CO requirements at LOGSYNCH
			Communicate BN Operational Timeline
	2. Conduct Petroleum Distro Operations		Ensure equipment maintenance conducted Verify FARP operations
	opolaliono		Validate ground vehicle CLIII distribution
		3. Execute (FARP/CO Area)	Enforce environmental compliance regulations
			Ensure Commander's priorities are enforced
		4. Assess (CO Area)	Evaluate effectiveness of systems / processes
			Verify info was disseminated to all levels
		1. Plan (BN/CO Area)	Ensure 5988 submissions across BN with BN XO
		I. Plan (BN/CO Alea)	Integrate into the BN operational timeline
			Identify personnel/equipment requirements Validate BN movements
		2. Prepare (BN/CO Area)	Validate BN movements Validate recovery team postured / prepared
	3. Conduct Support Maintenance		Validate parts / tools available
	Operations		Ensure constant communications with BN
		3. Execute (CO Area)	Enforce PPE requirements
			Ensure proper use of work packages Ensure Commander's priorities are enforced
		4 Access (CO Area)	Evaluate effectiveness of systems / processes
		4. Assess (CO Area)	
			Verify info was disseminated to all levels Conduct METT-TC assessment
		1. Plan (CO for TLPs)	Ensure synchronization with BN plan
			Participate CASEVAC/CCP planning
			Conduct CO RXL / participate in BN RXL
		2. Prepare (CO Area)	Validate fighting pos., obstacles, range cards
			Identify CASEVAC resources
	4. Conduct Unit Defense		Synchronize engagements / reporting
		3. Execute (CO Area & ROLE 1)	Enforce uniform posture / PPE
			Oversee CASEVAC/CCP operations Ensure Commander's priorities are enforced
		4. Assess (CO Area)	Evaluate effectiveness of systems / processes
		4. ASSESS (CO Alea)	Verify info was disseminated to all levels
			Monitor / report supply status to BN (LOGSTAT)
		1. Plan (BN/CO Area)	Attend LOGSYNCH to forecast requirements
			Identify personnel/equipment requirements
		<u> </u>	Verify PCC/PCIs
	5. Conduct LOGPAC Support	2. Prepare (CO Area)	Coordinate actions at LRP
			Validate recovery / communications plan
			Enforce movement timelines
		3. Execute (BN/CO CP)	Verify reporting requirements Ensure battle tracking at BN
		4. Assess (CO Area)	Ensure Commander's priorities are enforced
			Evaluate effectiveness of systems / processes
			Verify info was disseminated to all levels

Train the Force



Aviation PSG



Duties and Responsibilities 2.5. The SFC may serve in a variety of positions from Platoon Sergeant to NCOIC, or as a member of the staff at battalion or brigade levels. The Platoon Sergeant is the senior NCO at the platoon level and primary advisor to the Platoon Leader. The Platoon Sergeant is primarily responsible for the health, welfare, training, and development of the Soldiers in their charge. They are the first level of NCO that has input into the unit's Mission Essential Task List and train collective tasks at the platoon level. The SFC who is an NCOIC on staff uses their extensive experience and knowledge base to provide input to their superiors for purposes of planning or executing operations. - enforce the standard and know the soldiers. - set the example, be out front and ensure that Soldier are in compliance as it pertains to safety, uniform, and duty. consistently check on the health and welfare of the Soldiers (readiness). - understand the Commanders intent and ensure that Soldier understand the "why".

Mission Econotic LT	Where to DeC	Milester DeQ
Mission Essential Tasks	Where to Be?	What to Do? Determine FARP layout requirements
		Develop security layout requirements
	1. Plan (CP for TLPs)	Identify equipment/personnel requirements
		Facilitate movement/operations RXLs
	2. Prepare (CO Area)	Verify CLIII/CLV quantity requirements
1. Perform FARP Procedures		Attend AMB
	3. Execute (FARP/CP)	Validate personnel/SI accountability
		Enforce SOP standards
		Report CLIII/CLV issued
	4. Assess (CO Area)	Conduct AAR with FARP SMs Evaluate FARP NCO's actions
		Verify info was disseminated to all levels
	1. Plan (BN/CO Area)	Forecast fuel /Ammo requirements
		Plan mission window offset based on
		requirements
		Confirm mission plan with BN asset
		Prepare mission FRAGO
	2. Prepare (BN/CO Area)	Issue FRAGO to unit
2. Conduct Petroleum Distro		Confirm FRAGO and issue to PLT leader
Operations		Write OPORD
	3. Execute (FARP/CO Area)	Issue the OPORD
		Supervise and asses risk factors
		Identify risks
	4. Assess (CO Area)	Establish risk mitigating factors and apply
		Supervise and Evaluate
		Ensure 5988 submissions across BN with BN
		XO
	1. Plan (BN/CO Area)	Integrate into the BN operational timeline
		Identify personnel/equipment requirements
		Validate Platoon movements
	2. Prepare (BN/CO Area)	PCC/PCI recovery team equipment
3. Conduct Support Maintenance		Inspect parts / tools available
Operations		Ensure PMCS are completed
	3. Execute (CO Area)	Make sure Soldiers are using appropriate PPE
		PCC/PCI
		Ensure Commander's priorities are enforced
	4. Assess (CO Area)	
		Evaluate effectiveness of systems / processes
		Verify info and assess to improve Review METT-TC assessment
	1. Plan (CO for TLPs)	Ensure synchronization with Company
		Participate CASEVAC/CCP planning
		Conduct CO RXL / participate in BN RXL
	2. Prepare (CO Area)	
		Construct fighting pos., obstacles, range cards
4. Conduct Unit Defense		Identify CASEVAC resources
	3. Execute (CO Area & ROLE 1)	Synchronize engagements / reporting Enforce uniform posture / PPE
	S. Execute (CO Area & ROLE T)	Oversee CASEVAC/CCP operations
		Ensure Commander's priorities are enforced
5. Conduct LOGPAC Support	4. Assess (CO Area)	
		Evaluate effectiveness of systems / processes
		Verify info and assess to improve
	1. Plan (BN/CO Area)	Equipment requirements Establish timeline and route
		Threat assessment
	2. Prepare (CO Area)	Mission Prep.
		Conduct PCC/PCI
		Coordinate recovery plan w/ FSC Maint.
	2 Evenute (BN/CO.CD)	Ensure comms w/ BN/CP
	3. Execute (BN/CO CP)	CASEVAC Plan Track LOGPAC timeline and movement
		Keep commander update on any changes
	4. Assess (CO Area)	Conduct indebt safety brief
		Ensure everyone is present and tracking all info
		, , , , , , , , , , , , , , , , , , , ,

Train the Force



Aviation Squad Leader



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
2.6. The SSG leads squads and sections and is			Verify FARP diagram is IAW SOPs
a critical link in the NCO support channel. As a		1. Plan (CP for TLPs)	Identify contingency plan capability
first line supervisor, SSGs are responsible for the health, welfare, and safety of their soldiers.			3 Select personnel/equipment per mission
The SSG enforces standards, develops, and			Conduct movement/operations RXLs
trains Soldiers in MOS skills and unit missions			
Provide oversight and ensure PCCs and PCIs	1. Perform FARP Procedures		
are being conducted routinely Know the Soldier and the performance lvl of them		3. Execute (FARP/CP)	
Enforce safety standards -Be the first line of			· · · · · · · · · · · · · · · · · · ·
communications between the Soldiers and the			
PLT SGT Constantly assess and ensure		4. Assess (CO Area)	
accountability of Soldiers, equipment and logistic			
supplies.			· · · ·
			·
		1. Plan (BN/CO Area)	Plan mission personnel based on requirements
			Confirm mission plan with PLT asset
			Review mission FRAGO
	0. One dust Dataslaver, Distan		Issue FRAGO to squad
	2. Conduct Petroleum Distro Operations		
		3. Execute (FARP/CO Area)	
		4. Assess (CO Area)	
		1. Plan (BN/CO Area)	· · · · · · · · · · · · · · · · · · ·
			Validate PLT level movements
		2. Prepare (BN/CO Area)	PCC/PCI recovery team equipment
	3. Conduct Support Maintenance		Inspect and account for parts / tools available
	Operations		Complete PMCS IAW TM -10
		3. Execute (CO Area)	Operate licensed on equipment
			Ensure PPE is worn at all time
			Ensure MTR SGT intent is being met
			Evaluate priorities of work
		2. Prepare (CO Area)	· · ·
	4. Conduct Unit Defense		Construct fighting pos., obstacles, range cards
		3. Execute (CO Area & ROLE 1)	
			Oversee weapons accountability and cleaning
			Ensure all policies and procedures are enforced
		4. Assess (CO Area)	Evaluate effectiveness of systems / processes
			Verify info and assess to improve
		1. Plan (BN/CO Area)	Understand Equipment requirements
			Review timeline and route
			Review Threat assessment
			Prepare for mission
		2. Prepare (CO Area)	Review mission FRAGO Issue FRAGO to squad Confirm FRAGO and issue to PLT SGT Review OPORD Issue the OPORD Asses risk factors Identify risks Establish risk mitigating factors and apply Supervise and Evaluate Complete 5988 Review PLT operational timeline Identify squad personnel/equipment requirements Validate PLT level movements PCC/PCI recovery team equipment Inspect and account for parts / tools available Complete PMCS IAW TM -10 Operate licensed on equipment Ensure MTR SGT intent is being met Evaluate priorities of work Ensure tasks are complete Review METT-TC assessment Ensure synchronization with PLT SGT Participate CASEVAC/CCP preparation Participate in PLT/Squad RXLs Construct fighting pos., obstacles, range cards Identify CASEVAC resources Perform defensive engagements / reporting Enforce uniform posture / PPE Oversee weapons accountability and cleaning Ensure all policies and procedures are enforced Evaluate effectiveness of systems / proc
	5. Conduct LOGPAC Support	3. Execute (BN/CO CP)	
			Conduct movement/operations RXLs Attend AMB Conduct PCC/PCIs Conduct PCC/PCIs Conduct FARP Ops IAW SOPs Record CLII/CLV issued/returned Conduct AAR with FARP SMs Evaluate Pad Chief actions Verify info was disseminated to all levels Review fuel /Ammo requirements Plan mission personnel based on requirements Confirm mission plan with PLT asset Review mission praced on requirements Confirm FRAGO and issue to PLT SGT Review OPORD Issue FRAGO to squad Confirm FRAGO and issue to PLT SGT Review OPORD Issue the OPORD Asses risk factors Identify risks Establish risk mitigating factors and apply Supervise and Evaluate Complete 5988 Review PLT operational timeline Identify squad personnel/equipment requirements Validate PLT level movements PCC/PCI recovery team equipment Inspect and account for parts / tools available Complete PMCS IAW TM -10 Operate licensed on equipment Ensure PPE is worn at all time Ensure MTR SGT intent is being met Evaluate priorities of work Ensure tasks are complete Review METT-TC assessment Ensure synchronization with PLT SGT Participate CASEVAC/CCP preparation Participate in PLT/Squad RXLs Construct fighting pos., obstacles, range cards Identify CASEVAC resources Perform defensive engagements / reporting Enforce uniform posture / PPE Oversee weapons accountability and cleaning Ensure all policies and procedures are enforced Evaluate effectiveness of systems / processes Verify info and assess to improve Understand Equipment requirements Review timeline and route Review timeline and movement Ensure vehicles are PMCS IAW -10 Ensure info is disseminated to the lowest level
		4. Assess (CO Area)	Ensure info is disseminated to the lowest level
			100% Accountability; Soldiers and equipment
L	1	1	1

Train the Force



Aviation FSC 1SG



Duties and Responsibilities The first sergeant (1SG) acts in the name of the commander and is the commander's primary advisor concerning all Soldiers. The 1SG trains, educates, and shares experiences with both the commander and Soldiers, while maintaining loyalty to the commander's position. The 1SG is the standard-bearer in appearance, morals, ethics, values, competences, and commitment. The 1SG, in conjunction with the commander, develops and agrees on goals, standards and objectives for the company. The 1SG knows the commander's strengths and weaknesses and ensures the company is ready for any mission.

	Mission Essential Tasks	Where to Be?	What to Do?
)			Participate in TRM/occupation planning
		1. Plan (CP for TLPs)	Identify equipment/personnel requirements
•			Integrate contingency plans (CCPs, AXPs, etc.)
			Verify PCC/PCIs
		2. Prepare (CO Area)	Validate movement tables and routes
	1. Perform FARP Procedures		Attend BN/CO/PLT RXLs Validate security posture and CCD
		3. Execute (FARP/CP)	Enforce PPE requirements
•			Verify CLIII/CLV reporting requirements
			Ensure Commander's priorities are enforced
			Evaluate effectiveness of systems / processes
			Verify info was disseminated to all levels
		1. Plan (BN/CO Area)	Identify ground / air refueling requirements
			Integrate into the BN operational timeline
			Identify CLI/CLIII/CLV resupply requirements
			Verify adjacent CO requirements at LOGSYNCH
		2. Prepare (BN/CO Area)	Communicate BN Operational Timeline
	2. Conduct Petroleum Distro		Ensure equipment maintenance conducted
	Operations		Verify FARP operations Validate ground vehicle CLIII distribution
		3. Execute (FARP/CO Area)	
			Enforce environmental compliance regulations
			Ensure Commander's priorities are enforced
		4. Assess (CO Area)	Evaluate effectiveness of systems / processes
			Verify info was disseminated to all levels
			Ensure 5988 submissions across BN with BN XO
		1. Plan (BN/CO Area)	Integrate into the BN operational timeline
			Identify personnel/equipment requirements
			Validate BN movements
	2. Or a durat Original Maintenance	2. Prepare (BN/CO Area)	Validate recovery team postured / prepared Validate parts / tools available
	3. Conduct Support Maintenance Operations		Ensure constant communications with BN
		3. Execute (CO Area)	Enforce PPE requirements
			Ensure proper use of work packages
			Ensure Commander's priorities are enforced
		4. Assess (CO Area)	Evaluate effectiveness of systems / processes
			Verify info was disseminated to all levels
		1. Plan (CO for TLPs)	Conduct METT-TC assessment
			Ensure synchronization with BN plan Participate CASEVAC/CCP planning
			Conduct CO RXL / participate in BN RXL
		2. Prepare (CO Area)	Validate fighting pos., obstacles, range cards
			Identify CASEVAC resources
	4. Conduct Unit Defense		Synchronize engagements / reporting
		3. Execute (CO Area & ROLE 1)	Enforce uniform posture / PPE
			Oversee CASEVAC/CCP operations
		4. Assess (CO Area)	Ensure Commander's priorities are enforced
		T. ADDEDD (UU AIEd)	Evaluate effectiveness of systems / processes
ł			Verify info was disseminated to all levels
		1 Diam (DN/CO Area)	Monitor / report supply status to BN (LOGSTAT)
		1. Plan (BN/CO Area)	Attend LOGSYNCH to forecast requirements
			Identify personnel/equipment requirements
		2. Prepare (CO Area)	Verify PCC/PCIs Coordinate actions at LRP
	5. Conduct LOGPAC Support		Validate recovery / communications plan
			Enforce movement timelines
		3. Execute (BN/CO CP)	Verify reporting requirements Ensure battle tracking at BN
		4. Assess (CO Area)	Ensure Commander's priorities are enforced
			Evaluate effectiveness of systems / processes
		T. 1 100000 (UU AICa)	
			Verify info was disseminated to all levels



CAB Company 1SG



U.S.ARMY		-	
Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
acada mandaron, empregiment er treapene ana	1. Conduct Area Security	1. Plan (BN/ CO AO)	Works with the PL on the tactical plan and develops CASEVAC plan Request classes of supply
		2. Prepare (BN/ CO AO)	Attends Company Operations Order Conducts PCCs and PCIs Assists PL with security
		3. Execute (BN/ CO AO)	Briefs squad leaders Assist and advise the PL in execution of the tactical plan
			Distributes resupply Manage CASEVAC Is the PLT synched with the Company?
		4. Assess	Consolidate and re-organize Re-engage difficiencies
		1. Plan (BN/ CO AO)	Works with the PL on the tactical plan and develops CASEVAC plan Request classes of supply Attends Company Operations Order
		2. Prepare (BN/ CO AO)	Assist and advise the PL in EA dev Establish Security Plan/ Alert Plan Validate defensive positions with PL
	2. Conduct an Area Defense	3. Execute (BN/ CO AO)	Assist and advise the PL in execution of the tactical plan
			Supervise and direct sustainment and CASEVAC Reports to higher Is the PLT synched with the Company?
		4. Assess	Consolidate and re-organize Re-engage difficiencies
		1. Plan (BN/ CO AO)	Works with the PL on the tactical plan and develops CASEVAC plan Request classes of supply Attends Company Operations Order
	3. Conduct Movement	2. Prepare (BN/ CO AO)	Conducts PCCs and PCIs Assists PL with security Briefs squad leaders
	to Contact	3. Execute (BN/ CO AO)	Assist and advise the PL in execution of the tactical plan Distributes resupply
		4. Assess	Manage CASEVAC Is the PLT synched with the Company? Consolidate and re-organize Re-engage difficiencies
	4. Conduct an Attack	1. Plan (BN/ CO AO)	Works with the PL on the tactical plan and develops CASEVAC plan Request classes of supply
		2. Prepare (BN/ CO AO)	Attends Company Operations Order Conducts PCCs and PCIs Assists PL with security
		3. Execute (BN/ CO AO)	Briefs squad leaders Assist and advise the PL in execution of the tactical plan Distributes resupply Manage CASEVAC
		4. Assess	Is the PLT synched with the Company? Consolidate and re-organize Re-engage difficiencies
		1. Plan (BN/ CO AO)	Develops and Maintains PLT Battle Roster Supervise mandatory training
	5. Conduct Expeditionary	2. Prepare (BN/ CO AO)	Supervise Routine Operations and Personnel Readiness Verifies packing list Coduct Pre-Combat Checks
	Deployment Operations at the	3. Execute (BN/ CO AO)	Develops bump Plan Maintain accountability Ensure proper reports to higher
		4. Assess	Problem solve at friction points Were all personnel qualified and deployable? Are all deployment related tasks trained?
Train the Force		//UNCLASSIFIED//	id we maintain accountability of all personnel and equipment?



CAB Platoon Sergeant



Duties and Responsibilities 1-48. The platoon sergeant is the platoon's most experienced NCO and second-in-charge, accountable to the platoon leader for leadership, discipline, training, and welfare of the platoon's Soldiers. He sets the example in everything. He assists the platoon leader by upholding standards and platoon discipline. His expertise includes tactical maneuver, employment of weapons and systems, sustainment, administration, security, accountability, protection warfighting functions, and Soldier care. As the second-in- charge, the platoon sergeant assumes no formal duties except those prescribed by the platoon leader

	Mission Essential Tasks	Where to Be?	What to Do?
			What to bo! Works with the PL on the tactical plan and develops CASEVAC plan
		1. Plan (BN/ CO AO)	Request classes of supply
			Attends Company Operations Order
ls			Conducts PCCs and PCIs
		2. Prepare (BN/ CO AO)	Assists PL with security
	1. Conduct Area Security		Briefs squad leaders
	- ,		Assist and advise the DL in execution of the testing plan
nd		3. Execute (BN/ CO AO)	Assist and advise the PL in execution of the tactical plan Distributes resupply
pt			Manage CASEVAC
			Is the PLT synched with the Company?
		4. Assess	Consolidate and re-organize
			Re-engage difficiencies
			Works with the PL on the tactical plan and develops CASEVAC
		1. Plan (BN/ CO AO)	plan
			Request classes of supply
			Attends Company Operations Order Assist and advise the PL in EA dev
		2. Prepare (BN/ CO AO)	Establish Security Plan/ Alert Plan
			Validate defensive positions with PL
	2. Conduct an Area Defense		
			Assist and advise the PL in execution of the tactical plan
		3. Execute (BN/ CO AO)	Supervise and direct sustainment and CASEVAC
			Reports to higher
			Is the PLT synched with the Company?
		4. Assess	Consolidate and re-organize
			Re-engage difficiencies
		1. Plan (BN/ CO AO)	Works with the PL on the tactical plan and develops CASEVAC
			plan
			Request classes of supply
		2. Prepare (BN/ CO AO)	Attends Company Operations Order Conducts PCCs and PCIs
			Assists PL with security
	3. Conduct Movement to		Briefs squad leaders
	Contact	3. Execute (BN/ CO AO)	
			Assist and advise the PL in execution of the tactical plan
			Distributes resupply
		4. Assess	Manage CASEVAC Is the PLT synched with the Company?
			Consolidate and re-organize
			Re-engage difficiencies
		1. Plan (BN/ CO AO)	Works with the PL on the tactical plan and develops CASEVAC
			plan
			Request classes of supply
			Attends Company Operations Order
		2. Prepare (BN/ CO AO)	Conducts PCCs and PCIs Assists PL with security
			Briefs squad leaders
	4. Conduct an Attack		
		3. Execute (BN/ CO AO)	Assist and advise the PL in execution of the tactical plan
			Distributes resupply
			Manage CASEVAC
		4. Assess	Is the PLT synched with the Company? Consolidate and re-organize
		+. A35633	Re-engage difficiencies
			Develops and Maintains PLT Battle Roster
		1. Plan (BN/ CO AO)	Supervise mandatory training
			Supervise Routine Operations and Personnel Readiness
		2. Prepare (BN/ CO AO)	Verifies packing list Coduct Pre-Combat Checks
	Conduct Expeditionary		Develops bump Plan
	Deployment Operations at the		Maintain accountability
	Battalion Level	3. Execute (BN/ CO AO)	Ensure proper reports to higher
			Problem solve at friction points
			Were all personnel qualified and deployable?
		4. Assess	Are all deployment related tasks trained?
			Did we maintain accountability of all personnel and equipment?
			pia no mamain accountability of all personnel and equipment?



CAB Squad Leader



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1-97. The squad leader is the senior Infantry Soldier in			Brief Squad on priorities of work
the squad and is responsible for everything the squad		1. Plan (BN/CO TAA)	Assist Platoon Leader with Planning
does or fails to do. He is responsible for the care of the squad's Soldiers, weapons, and equipment, and leads the			Attend PLT OPORD
squad through two team leaders. The senior dismounted			Conduct TLPs
squad leader is responsible for the employment of the dismount element until the platoon leader or platoon		2. Prepare (BN/CO TAA)	Verify communitcation with higher
dismount element until the platoon leader or platoon sergeant arrives.			Conduct pre combat inspection
	1. Conduct an Area Security		Execute tactical plan
		3. Execute (BN/CO AO)	Control fire and maneuver and maintain situational awareness
			Communicate timely and accurate SITREPs Team Leader reporting
		4. Assess	Placement of Teams/Section
			Follow up on any deficiencies from PCC/PCI
			Brief squad on priorities of work
		1. Plan (BN/CO TAA)	Assist Platoon Leader with Planning
			Identify possible fighting positions and TRPs
		D D (D)((00	Conduct TLPs
		2. Prepare (BN/CO TAA)	Prepare Range card and sector sketches
	2. Conduct an Area Defense		Conduct pre combat inspection
			Execute tactical plan
		3. Execute (BN/CO AO)	Control fire and maneuver and maintain situational awareness
			Communicate timely and accurate SITREPs
			Back brief task and purpose
		4. Assess	Ensure Squad/Section is performing maintenance
			Follow up on any deficiencies from PCC/PCI
			Assist Platoon Leader with Planning
		1. Plan (BN/CO TAA)	Identify possible routes and key terrain
			Attend PLT OPORD Conduct TLPs
		2. Prepare (BN/CO TAA)	Clean and test fire weapons
			Conduct pre combat inspection
	3. Conduct Movement to Contact		Execute tactical plan
	Contact	3. Execute (BN/CO AO)	Control fire and maneuver and maintain situational awareness
			Communicate timely and accurate SITREPs
			Actions on enemy contact
		4. Assess	Squad/Section use of tactical formations
			Communication and accuracy of SITREPs
			Assist Platoon Leader with Planning
		1. Plan (BN/CO TAA)	Coordinate with PSG for CASEVAC Plan
			Attend PLT OPORD Conduct TLPs
		2. Prepare (BN/CO TAA)	Prep Squad Equipment
			Conduct pre combat inspection
	4. Conduct and Attack		Execute tactical plan
		3. Execute (BN/CO AO)	Control fire and maneuver and maintain situational awareness
			Communicate timely and accurate SITREPs
			Use of cover and concealment
		4. Assess	Action on enemy contact
			Team/Section reporting
		1. Plan	Supervise collective training and individual task. Ensure Squad/Section MEDPROS are current.
			Ensure Squad/Section attend mandatory training
			Inspect packing list.
		2. Prepare (CO AREA	Conduct pre combat inspection
	5. Conduct Expeditionary		Understand PLT status
	Deployment Operations		Maintain accountability of personnel and SI
		3. Execute (APOD BN AREA)	Update PSG with any possible issues or deficiences
		4. Assess	Be ready to execute bump plan
			Were all personnel fully qualified and deployable? Are all deployment related tasks trained?
			Did we maintain 100% accountability of personnel and
			equipment?
Train the Force	//UNCL	ASSIFIED//	



CAB FSC 1SG



Dutios and Peanonsibilities	Mission Essential Tacks	Whore to Po2	What to Do?		
Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?		
FSC First Sergeant. The 1SG's duties			Advise Task Organization		
may include enforcing the tactical		1. Plan(Company CP)	Supervise Deployment (Mobilization) Plan		
SOP; planning and coordinating			Supervise Predeployment Maintenance Activities		
training; coordinating and reporting			Supervise Rehearsals and all DRE phases		
personnel and administrative actions;		2. Prepare (Company CP)	Supervise Unit Redeployment (Mobilization) plan		
and supervising supply, maintenance,	1.Conduct Expeditionary				
communications, and field hygiene	Deployment Operations		Redistributed personnel and equipment to meet the intent		
operations.			Select Transportation Coordinator for equipment input		
		3. Execute (JOPES)	Verify all the equipment is dispatched and inspected		
			Inspect all the Load Plans		
			Improve Load plans		
		4. Assess	Ensure equipment is properly PMCS'd		
			Ensure the 1750 are completed		
			Advise Task Organization		
		1. Plan(Company CP)	Supervise protection plan		
			Develop CASEVAC Plan		
			Supervise Rehearsals		
		2. Prepare (Company CP)	Implement and supervises CBRN Protective Measures		
			· ·		
	2. Conduct Unit Defense		Supervises Casualty Evacuation rehearsals		
		3. Execute (Defensive	Supervise Rehearsals		
		Positions)	Inspect defensive positions with crew served weapons		
			Inspect that sectors of fire are marked properly		
			Improve Security		
		4. Assess	Ensure treatment and evacuation of casualties		
			Resupply operations		
			Advise Task Organization		
		1. Plan (Company CP)	Advise Feeding Plan		
			×		
			Develop Rest cycle for the LOG PAC personnel		
			Supervise locations of the CLIII		
	3. Conduct Sustainment	2. Prepare(Company CP)	Supervise location of the Maintenance platoon		
			Supervise food rations and hot rations cycles		
	Support in an Area Defense		Ensure the LOGPAC are conducted in a timely manner		
	Delense	3. Execute(BN/CO AO)	Ensure all the mechanics are using the proper PPE		
			Guarantee all the Soldiers receive CL I		
			Ensure rations cycles are followed		
			Verify all equipment is properly maintained		
			Develop a rest cycle		
			Ensure emergency resupply is planned for		
			Plan on the conservation of classes of supplies		
			CASEVAC		
			Supervise priority of classes of supplies		
		2. Prepare (Company CP)	Conducts PCC and PCI		
	4. Conduct Sustainment		Supervise Rehearsals		
	Support in a Movement to				
	Contact		Coord internal and external support requirements that exceed unit capabilities.		
		3. Execute(Company CP)	Provides general supplies to the supported battalion		
			Provide appropriate report (Damage vehicles etc.)		
			Conduct resupply		
		4. Assess	Provides general supplies to the supported battalion		
			Direct destruction of unit equipment to prevent enemy use		
			Conduct resupply		
		1. Plan(Company CP)	Oversees Logistical package (LOGPAC) operations		
			Provides ammunition		
			Coordinates LOGPAC support.		
		2. Prepare (Company CP)	Supervise field maintenance to maneuver companies		
	5. Conduct Sustainment		Maintain communications		
	Support in an Attack		Conduct air resupply		
		3. Execute(Company AOD)			
		D. Execute (Company AOD)	Provides Battle Damage Assessment and Repair (BDAR)		
			Execute LOGPAC		
		1 00000	Supervise and refine LOGPAC		
		4. Assess	Conduct resupply		
			Conduct CASEVAC		
			Coordinates LOGPAC support.		
		1. Plan(Company CP)	Provides food service and food preparation		
			Coordinates internal and external support requirements		
			Prepares, serves and distributes the full operational rations		
		2. Prepare(Company CP)	• •		
			Tracks scheduled services for the maneuver battalion		
	6. Conduct Sustainment		Synch with 1SG's to consolidate the numbers of all classes of supplies		
	Support in Area Security		Provides food for the supported battalion		
		3. Execute(Company CP)	Performs dispatching operations		
			Conduct before, during, and after PMCS on organic equip.		
			Supervise field maintenance to maneuver companies		
		4. Assess	· ·		
	ľ	T. / (33533	Ensure the equipment is properly dispatched		
			Enforce PMCS for all the vehicles in the AO.		
Train the Force		//UNCLASSI			



CAB FSC Distro PSG

OPERATONS

The Platoon Sergeant is the senior NCO at the platoon level 1. Plan (Company CP) Develop Deployment (Mobilization) Plan Develop Predeployment Maintenance Activities	Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
sinor MCO at the place on local proteins devices for the continued preserve devices and at the place of the frame mathem of the Plane of the frame mathem of the Plane of the	1. DISTRO Platoon Sergeant. The Platoon Sergeant is the		1 Plan (Company CP)	
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Part (Company CP) Conduct CostPart Of Pain Conduct CostPart Of Paint Conduct CostPart Of Pai				
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Conduct before, during, and after PMCS on organic equipment				Conduct dispatching operations
4. Assess Verify the equipment is properly dispatched				
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CAB FSC Maintenance PSG



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Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. Maintenance Platoon			Establish initial Task Organization
Sergeant. The Platoon Sergeant		1. Plan(Company CP)	Develop Deployment (Mobilization) Plan
is the senior NCO at the platoon			Develop Deployment (Mobilization) Plan Develop Predeployment Maintenance Activities
level and primary advisor to the	.		
			Oversee Rehearsals and all DRE phases
Platoon Leader. They		2. Prepare(Company CP)	Improve Unit redeployment (Mobilization) plan
responsible for the continued	1.Conduct Expeditionary		Identified personnel and equipment to meet the intent
professional development and	Deployment Operations		
mentoring of the Platoon			Recommend Transportation Coordinator for equipment input
Leader. The Platoon Sergeant		3. Execute (JOPES)	Verified all the equipment is dispatched and inspected
is Platoon Sergeant is primarily			Inspect all the Load Plans
responsible for the health,			Improve Load plans
welfare, training and		4. Assess	Verified the equipment are properly PMCS
development of the Soldiers in		4. ASSESS	
			Verified the 1750 are completed
their charge.			Establish initial Task Organization
		1. Plan(Company CP)	Conduct protection plan
			Execute CASEVAC Plan
			Oversee Rehearsals
		2 Drenere (Company CD)	Conduct CBRN Protective Measures
		2. Prepare(Company CP)	
	2. Conduct Unit Defense		Oversee Evacuate Casualties rehearsals
			Oversee Rehearsals
		3. Execute (Defensive Positions)	Observe positions with cruiser weapons
			Conduct the sector of fire are marked properly
			Improve Security
		4. Assess	
		4. ASSESS	Conduct treatment and evacuation of casualties
			Conduct resupply operations
			Establish Task Organization
		1. Plan(Company CP)	Execute Feeding Plan
		(, , , , , , , , , , , , , , , , , , ,	Execute Rest cycle for the LOG PAC personnel
			Verified locations of the CLIII and provide numbers OH/Distro
		2. Prepare(Company CP)	Oversee locations of the Maintained location
	Conduct Sustainment		Oversee food rations and hot rations cycles
	Support in an Area Defense		
			Condut LOGPAC are conducted in a timely manner
		3. Execute(BN/CO AO)	Oversee all the mechanics are using the proper PPE
			Provide food to all the Soldiers in the section
	•	4. Assess	Oversee rations cycles are follow
			Verify all equipment is properly repaired
			Ensure a rest cycle is follow
			Coordinate emergency resupply
		1. Plan(Company CP)	Oversee the conservation of classes of supplies
			Plans CASEVAC
			Supervise priority of classes of supplies
		2. Prepare(Company CP)	Conducts PCC and PCI
		2. Prepare (Company CP)	Oversee Rehearsals
	4. Conduct Sustainment		
	Support in a Movement to		Coordinates internal and external support requirements that exceed
	Contact	3. Execute(Company CP)	unit capabilities.
		3. Execute (Company CP)	Deliver general supplies to the supported battalion
			Provide appropriate report (Damage vehicles etc.)
			Conduct resupply
		4 4	Provides general supplies to the supported battalion
		4. Assess	
			Verify the destruction of unit equipment to prevent enemy use
			Conduct resupply
		1. Plan(Company CP)	Oversees Logistical package (LOGPAC) operations
			Provides ammo
			Coordinates LOGPAC support.
		2. Prepare(Company CP)	Conduct field maintenance to maneuver companies
	5. Conduct Sustainment		Maintain communications at all times
			Conduct air resupply
	Support in an Attack		
		3. Execute(Company AOD)	Provides Battle Damage Assessment and Repair (BDAR)
			Coordinate and provide LOGPAC
			Conduct and refine LOGPAC
		4 4	
		4. Assess	Conduct resupply
			Conduct CASEVAC
			Coordinates LOGPAC support.
		1. Plan (Company CP)	Provides food service and food preparation
	ĺ		Coordinates internal and external support requirements
			eserumates internal and external support requirements
			Prepares, serves and distributes the full operational rations
		2. Prepare(Company CP)	Tracks scheduled services for the maneuver battalion
	Conduct Sustainment		Synch with 1SG to consolidate the numbers of all classes of supplies
	Support in Area Security		Provides food for the supported battalion
		3. Execute(Company CP)	Conduct dispatching operations
			Conduct before, during, and after PMCS on organic equipment
			Conduct field maintenance to maneuver companies
		4. Assess	Verify the equipment is properly dispatched
			Conduct PMCS for all the vehicles in the platoon.



BEB OPS SGM/OPS SGT



U.S.ARMY			
Duties and Responsibilities 1. The Operations Sergeant Major is a	Mission Essential Tasks	Where to Be?	What to Do? Ensure staff running estimates are up to date.
Senior Noncommissioned Officer in the		1. Plan (BEB CP)	Participate in reverse breach planning.
CP responsible for monitoring and			Participate in mobility MDMP.
supervising the performance of the			Assist S4 with CLV allocation and distribution.
Enlisted Operations Staff. The	1. Provide Engineer	2. Prepare (BEB CP)	Ensure scheduling and location of breaching rehearsals.
Operations Sergeant Major assists the	Support to Mobility		QA/QC BN OPORD and Annex G prior to BN S3 review.
Operations Officer in all matters pertaining to the operations process to	Operations		Verify CLV resupply.
include planning, rehearsals, and		3. Execute (BEB TAA)	Verify dissemination of the OPORD to subordinate units.
monitoring and controlling operations in			Verify allocation and link-up of engineer assets.
the COI .The Operations Sergeant			Ensure BN MCP is battle tracking during the breach.
Major directs Section		4. Assess (BEB CP)	Assist the XO/S4 on execution of the sustainment plan.
Noncommissioned Officers to manage guard rosters, sleep plans, and shift			Assist with casualty and equipment evacuation.
schedules as well as to maintain			Assist the XO/S4 in planning CLIV distribution.
discipline in and around the CP. The		1. Plan (BEB CP)	Participate in defense MDMP.
Operations Sergeant Major works hand			Recommend priorities for allocation of engineer assets. Participate in the Logistical Sync (LOG Sync.)
in hand with the Headquarters			Engage fellow OPS SGMs regarding command support relationships of tasked
Company Noncommissioned Officer In	2.Conduct Engineer	2. Prepare (BEB CP)	EN assets.
Charge on the logistics requirements, tactical employment, and security of	Countermoblility		QA/QC BN OPORD and Annex G prior to BN S3 review.
the CP.	Operations		Enforce obstacle emplacement tracking.
-		3. Execute (BEB CP)	Verify allocation and link-up of engineer assets.
			Monitor maintenance status of engineer assets.
			Assist developing and refining unit SOPs.
		4. Assess (BEB CP)	Supervise obstacle reporting and tracking.
			Monitor combat power utilization and status reporting.
		1. Plan (BEB CP)	Direct the planning of CP security.
		I. Flait (DED CF)	Recommend priorities for allocation of engineer assets. Assist in identifying Survivability requirements.
			Assist S4 in coordinating CLI-III for Survivability Equip.
		2. Prepare (BEB TAA)	Ensure scheduling and location of defensive rehearsals.
	3.Conduct Survivability		QA/QC BN OPORD and Annex G prior to BN S3 review.
	Operations		Supervise the implementation of the CP security plan.
		3. Execute (BEB TAA)	Verify CLI-III allocation and distribution.
			Monitor maintenance status of engineer assets.
		4. Assess (BEB CP)	Coordinate and enforce CP security plan.
			Assist developing and refining unit SOPs.
			Enforce survivability emplacement tracking.
		/	Assist in building the BN communications plan.
		1. Plan (BEB CP)	Advise BN staff on retrans task org and security plan.
			Validate JCR role names and chat room invitees. Enforce BN PACE plan and radio procedures.
		2 Property (REP, CD)	
	4. Conduct Department of Defense Information		Assist S4 in coordinating resupply for retrans teams.
	NetworkArmy (DODIN-		Ensure retrans teams have an up to date MEDCOP. Enforce Enterprise Management.
		3. Execute (BEB CP)	Monitor combat radio systems to mitigate friction.
		, , , , , , , , , , , , , , , , , , ,	Monitor status of retrans teams.
		4. Assess (BEB CP)	Assist developing and refining unit SOPs.
			Displace CP when communications are lost with BDE.
			Enforce knowledge management procedures.
			Participate in MDMP.
		1. Plan (BEB CP)	Provide input to the BN Intel Collection Plan.
			Advise the BN S3 on BN internal PIR. Advise BN S2 on use of BN internal intel collection assets (RAVEN, RCP,
			LOGPAC.)
	5. Manage Information	2. Prepare (BEB CP)	Plan work/rest cycle for constant situational awareness.
	Collection		Advise the BN S4 on support for the UAS Platoon.
	Requirements		Monitor BN internal intel collection.
		3. Execute (BEB CP)	Ensure BN COP is updated with latest intelligence.
			Ensure BN S2 updates running estimates.
			Assist developing and refining unit SOPs.
		4. Assess (BEB CP)	Monitor maintenance status of intel collection assets.
			Enforce intelligence reporting requirements to BDE according to BDE PIR.
			Assist in planning CP displacement.
	6.Conduct Expeditionary Deployment Operations at the Battalion Level	1. Plan (BEB CP)	Assist in preparation of reports on personnel and equipment readiness.
			Advise BN S3 on expeditionary deployment operations. Conduct BN alert and recall.
		2. Prepare (BEB CP)	Coordinate with higher headquarters for life support.
1			QA/QC BN OPORD and Annex G prior to BN S3 review. Enforce BEB march tables.
		3. Execute (BEB CP)	Oversee the set-up, operation, and dismantling of the CP.
1			Enforce standards and discipline in and around the CP.
1			Assist developing and refining unit SOPs.
		4. Assess (BEB CP)	Monitor status of the BN's personnel and equipment.
			Continually refine CP operations.
			portandany romo or operations.



BEB HHC 1SG



Duties and Responsibilities	Mission Essentia Tasks	Where to Be?	What to Do?
First Sergeant for Headquarters and Headquarters Company comprised of five primary staff sections,			Advise XO on developing Company internal Preventive Manitenance Checks and Service schedule.
three special staff sections, BN Command Group, Medical Platoon, CBRN Reconnaissance Platoon, and Company HQ Section; responsible for advising the		1. Plan (CO CP)	Advise CDR/XO on inspections/inventories to ensure authorized equipment and required components O/H.
Commander on all enlisted matters, promoting and			Develop load plans and packing lists for all classes of supply.
executing Commanders Guidance; assist the			Place shortages and NMC parts on order.
Company Executive Officer with supervising maintenance and accountability of all assigned MTOE equipment and coordinating logistical support for	Company	2. Prepare (CO TAA/BEB MAIN)	Anticipate unit supply needs and requirements based on mission requirements.
company and BN CTCP operations; responsible for	Support Operations		Comply with non-rolling stock maintenance schedule.
company personnel management systems affecting the Health and Welfare, Discipline, Readiness,	Operations		Supervise PMCS.
Professional Development, and Safety of Soldiers,		3. Execute (CO TAA)	XO/1SG monitor unit supply operations.
Noncommissioned Officers and Officers.			Ensure timely reporting of all routine reports.
			Monitor parts flow, delivery dates, and 5988s.
		4. Assess	Attend sustainment rehearsals.
			Validate LOGSTAT/PERSTAT accuracy.
		1. Plan (CO CP/BEB TAA)	Conduct Leaders Recon of new TAA.
			Implement CBRN Protective Measures.
			Medical support to CO and TAA.
	2. Set up Unit Headquarters and Bivouac Areas	2. Prepare (CO TAA/BEB TAA)	Develop security and layout plan for TAA.
			PCC vehicles and equipment.
			Brief tenant units and lead elements layout and occupation plan.
		3. Execute (CO CP/BEB TAA)	Validate and publish company sector sketch to BN.
			Place JCADs and observation post as required.
			Identify and disseminate Role 1, CCP and AXP locations to BN.
		4. Assess	Validate PACE plan and adjust security posture as needed.
			Assess and rehearse CO and TAA battle drills.
			Rehearse CASEVAC from POI to Role 2.
			Advise on prioritize Mandatory, Collective & Individual Tng.
		1. Plan (CO CP)	Participate in Mission Command Exercises.
			Plan CO Personnel Readiness SRP.
			Validate Mandatory, Collective & Individual Tng.
	3. Conduct	2. Prepare (CO CP)	Assess risk and supervise PCIs.
	Expeditionary		Assign Roles and Responsibilities to the CO.
	Deployment		Conduct CO Alert and Recall.
	Operations	3. Execute (CO CP)	Enforce CO March Tables.
			Advise and make recommendations to CO Cdr.
		4. Assess	Validate effectiveness of CP Operations.
			Personnel Deployment Status.
			Validate Platoon readiness.



MI Company 1SG

Where to Be?



What to Do?

Mission Essential Tasks Duties and Responsibilities 1. The 1SG is the Senior Noncommissioned Officer (NCO) in the company. He or she is responsible for providing the commander with personal, professional, and technical advice on enlisted Soldier matters and the NCO Corps as a whole. He or she focuses on Soldier welfare and individual training, and the exeuction of the commander's decisions and policies. The 1SG can act as the . commander's reprsentative in supervising intelligence operations and intelligence support to operations as determined by the commander.

MISSION ESSENTIAL LASKS		where to Be?	Determine UAS PLT integration and OPCON/TACON relationship with CAB.
ne r		1. Plan (BDE MAIN/CAB CP)	Recommend priorities and allocation of UAS PLT resources IAW BDE and BEB PIRs.
			Confirm supply, COMSEC, and security support for UAS PLT. Confirm PCC/PCI of UAS PLT equipment prior to movement.
d	1. Conduct Aerial		Supervise UAS PLT COMMEX/Red Test.
•	Reconnaissance	2. Prepare (BISE/BDE MAIN)	Initiate UAS PLT movement to admin/launch/recovery locations IAW WARNORD/OPORD.
of			Maintain awareness of UAS operations, status, and requirements.
		3. Execute (CAB CP)	Execute logistics support to UAS PLT as needed.
			Confirm satisfactory information collection activities. Monitor performance of METs and subtasks.
ıd		4. Assess (CO CP/BDE MAIN)	Determine if performance satisfied operational requirements and CDR's PIR/SIR.
		1. Plan (BISE/BDE HQ)	Advise CDR/BDE Staff during PIR and SIR development. Conduct MDMP with CDR/BDE Staff.
	2. Manage Information	2. Prepare (BISE)	Familiarize with information collection SYNC matrix and collection overlay. Support BDE Staff rehearsal(s) as needed.
		3. Execute (BISE/BDE MAIN)	Confirm SITTEMP and COA development. Advise CDR/BDE Staff on PIR/SIR adjustments as needed.
			Monitor performance of METs and subtasks.
		4. Assess (CO CP/BDE MAIN)	Determine if performance satisfied operational requirements and CDR's PIR/SIR; address discrepancies.
		/	Conduct MDMP with CDR and Staff. Conduct TLPs with MI CO organic elements.
		1. Plan (BDE MAIN/BEB CP)	Advise CDR and Staff during PIR and SIR development. Validate MITS for COIST.
			Confirm intelligence architecture preparation to support COIST DCGS-A
			requirements at BISE.
		2. Prepare (BISE/BDE MAIN)	Support BDE Staff rehearsal(s) as needed.
			Confirm successful DCGS-A COMMEX.
	3. Perform Situation		Integrate COIST with BDE BISE.
	Development	3. Execute (BISE/BDE MAIN)	Maintain situational awareness of common operational picture; advise Staff on organic resource allocation.
			Track the battle; awareness of status/disposition or organic assets .
			Execution of METs and subtasks.
		4. Assess (CO CP/BDE MAIN)	Performance satisfied operational requirements and CDR's PIR/SIR; address
			discrepancies.
			Assess quality of intelligence reports (INTSUM, GRINTSUM, etc.) and effect on common operational picture.
		1. Plan (BDE MAIN/BEB CP)	Determine HUMINT Collection integration and OPCON/TACON relationship with
			manuever units.
			Validate debrief and interrogation plans. Confirm supply, COMSEC, and security support for HUMINT platforms.
		2. Prepare (BEB BN Area)	Validate HUMINT collection and dissemination plan.
			Confirm PCC/PCI of HUMINT platforms.
	4. Conduct Human		Validate sensor-to-shooter linkages.
	Intelligence Collection	3. Execute (BEB/Manuever CP)	Integrate HUMINT platforms with designated elements IAW collection plan. Facilitate reallocating resources as directed by CDR
			Confirm satisfactory information collection activities.
		4. Assess (CO CP/BDE MAIN)	Monitor performance of METs and subtasks.
			Determine if performance satisfied operational requirements and CDR's PIR/SIR;
			address discrepancies
			Assess employment of HUMINT collection platforms and impact on mission. Determine SIGINT Collection integration and OPCON/TACON relationship with
		1. Plan (BEB CP) 2. Prepare (BEB BN Area)	manuever units.
			Confirm SATCOM and NSA permission to operate is approved.
			Confirm supply, COMSEC, and security support for SIGINT platforms.
			Validate SIGINT collection and dissemination plan.
	5. Conduct Signals		Confirm PCC/PCI of SIGINT platforms. Validate COMMEX/Red Test/Black Test. Validate sensor-to-shooter linkages.
	Intelligence Collection		Integrate SIGINT platforms with designated elements IAW collection plan.
	•		Facilitate reallocating resources as directed by CDR.
			Confirm satisfactory information collection activities.
		4. Assess (CO CP/BDE MAIN)	Monitor performance of METs and subtasks. Determine if performance satisfied operational requirements and CDR's PIR/SIR;
			address discrepancies.
			Assess employment of SIGINT collection platforms and impact on mission.
			Prioritize Mandatory, Collective, & Individual Training.
		1. Plan (BEB CP)	Participate in Mission Command Exercises.
			Execute Personnel Readiness Process. Validate Company for deployment.
		2. Prepare (BEB BN Area)	Prepare Equipment for deployment.
	b. Conduct		Assign Rail/Sea/Air Movement Teams.
	Expeditionary		Perform Deployment Alert Activities.
	Deployment Operations	3. Execute (BEB Main Body)	Perform Rail/Sea/Air Load Activities.
			Advise and make recommendations to CO CDR.
			Personnel Deployment Status.
		4. Assess (CO CP/BDE MAIN)	Equipment Deployment Status. MET Performance at Subordinate Echelons.



Signal Company 1SG



Duties and Responsibilities Mission Essential Tasks Where to Be? What to Do? 1. The Signal Company 1SG is the Senior Signal Ensure power generation requirements for equipment NCO in the BDE. They provide technical advice are identified and provided and assistance to the CDR. The 1SG is responsible for the establishment and enforcement 1. Plan (BDE MAIN/CO CP) Identify equipment spares and coordinate with BSB for of the company's signal maintenance program. equipment transport and handling responsibility. They receive all reporting requirements and Ensure satellite requests are submitted for duration of provide them to higher headquarters. The 1SG operation provides honest and sound feedback to the CDR PCCs/PCIs of grounding equipment. and the BDE S6 team. They coordinate logistical support for all C4I network assemblages within the 2. Prepare (BDE MAIN/CO CP) Participate in BDE COMMEX. company. Conduct TLPs. 1. Provide Network Transmission Path for Brigade Signal Companies Confirm that all equipment is properly grounded. 3. Execute (BDE MAIN/BEB MAIN/CO CP) Conduct site visit of BDE TAC and BN elements. Ensure authorized outages are being conducted to allow for equipment maintenance. Link establishment proficiency Coordinated with BDE S6 for establishment of work/rest 4. Assess (BDE MAIN/CO CP) cycle for optimal performance. Ensures routine maintenance of assemblages are a priority Identify power generation requirements for equipment. Identify equipment spares and coordinate with BSB for 1. Plan (BDE MAIN/CO CP) equipment responsibility Ensure satellite requests are submitted for duration of operation PCCs/PCIs of grounding equipment. 2. Prepare (BDE MAIN/CO CP) Participate in BDECOMMEX 2. Provide Network Switching Supervise TLPs Services for Brigade Signal Confirm all equipment is properly grounded. Companies Conduct site visit of BDE Mobile Command Group and 3. Execute (BDE MAIN/BEB MAIN/CO CP) BN elements. Authorized outages for equipment maintenance Link establishment proficiency Coordinated with BDE S6 for establishment of work/rest 4. Assess (BDE MAIN/CO CP) cycle for optimal performance Ensures routine maintenance of assemblages are a priority Identify RTNS teams and coordinate external validations Supervise maintenance and testing of RTNS equipment 1. Plan (BDE MAIN/CO CP)) to identify and order equipment shortages. Establish RTNS SOPs that identify site setup/antenna placement/COMSEC change over procedures etc. 3. Provide Tactical Radio Supervise RTNS static displays for shared Support for Brigade Signal understanding 2. Prepare (Training Event) Companies Supervise external validation of RTNS teams. Coordinate RTNS resupply actions Employ RTNS assets. 3. Execute (BDE MAIN/CO CP) Supervise COMSEC changeover procedures. Conduct battlefield circulations of RTNS teams Training objectives met 4. Assess (BDE MAIN/CO CP) RTNS site set up. PACE execution. Identify and validate tasks to be trained. 1. Plan (CO CP) Identify maintenance requirements. Personnel readiness. Supervise tasks to be trained and conduct PCCs 2. Prepare (CO CP and Training Events) SRP of deploying personnel. 4. Conduct Expeditionary Supervise thorough maintenance of equipment. Deployment Operations Main body movements 3. Execute (CO CP) Receipt and accountability of equipment. Deployment operations Task performances of company. 4. Assess (BDE MAIN/CO CP) Equipment and personnel readiness evaluation. Company deployment operations.

Train the Force



Military Police 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The First Sergeant is the Senior	WISSIUL ESSELLIAL LASKS	Where to be:	Coordination for classes of supply/maintenance support.
Noncommissioned Officer and is		1. Plan (BEB Main)	Verify site selection is based on METT-TC.
typically the most experienced Soldier in the unit. The First			Supervises PCC/PCI.
Sergeant is responsible for			Allocates logistical support required for detainee operations.
providing individual training,		2. Prepare (Company	Verify Soldiers understand rules of engagement.
enforcing discipline, and resolving Soldier issues across the	1. Perform Support to	Area)	Provides guidance fratricide/force protection measures.
company. The First Sergeant also			Ensures OPS Cell monitors platoon executing mission.
provides professional		3. Execute (CP's,	Verify that OPS Cell sends police information to higher.
Noncommissioned Officer development and coaches,		Company Area)	Oversees timely and accurate battle tracking by OPS Cell.
counsels, and mentors unit			Timely and accurate reporting procedures.
Soldiers. He oversees the		4. Assess (Company	Ability to accurately report enemy situation.
coordination of training and supervises the execution of the		Area)	Follow up on deficiencies from the PCI.
commander's orders. The First			Verify Role I/CCP locations established to include AXPs.
Sergeant serves as the		1. Plan (CP's)	Coordination for classes of supply/maintenance support.
commander's primary tactical advisor and expert on individual		. ,	Supervise TLPs.
and Noncommissioned Officer			Ensures company CP provides current intel and threat info.
skills. In support of Unified Land		2. Prepare (CP's)	Location of medical support is identified.
Operations, the First Sergeant resources platoons, supervises the	2. Perform Support to		Coordinate engineer support required for force protection materials.
	Security		Supervises casualty evacuation plan and TLP's.
and enforces company standard		3. Execute (Company	Directs improvements to plan.
operating procedures (SOPs).		Area, Role1)	Enforces use of personal protective equipment.
			Effectively consolidates info on COP.
		4. Assess (CP'S)	Able to effectively move around battle space.
			Identifies ways to means to reduce DOW rate.
			Verify availability of resources required for detainee OPS.
		1. Plan (Company Area)	Ensures platoon selects appropriate sites for holding area.
			Coordinates for all classes of supply to include shelter for DCP.
			Verify that the platoon has current operating procedures.
		2. Prepare (Company	Oversees coordination of MI, Medical, Engineer, and Logistic Units.
	3. Perform Detention	Area)	Verify safe, humane treatment of detainees in custody.
	Operations		Verify that processing procedures are being done correctly.
		3. Execute (CP'S,	Supervises proper control, protection, and accountability.
		Company Area, DCP)	Oversees information flow to Brigade Provost Marshal.
			Detainee is processed and released after proper command authority is given.
		4. Assess (Company Area)	Oversees the reporting of detainees to higher.
			Validates necessary training.
			Oversees the company's TLP.
		1. Plan (CP's, Company Area)	Verify that coordination for support requirements are conducted.
			Ensure that the unit is IAW company TACSOP and discipline/FIT TO FIGHT.
			Coordination for classes of supply/maintenance support.
		2. Prepare (Company	Oversees rehearsals include actions on enemy contact.
	4. Perform Police	Area)	Verify Communication established within platoons/squads.
	Operations		Verify that OPS Cell sends police information to higher.
		3. Execute (Company Area, Role 1)	Present at Role 1 during CASEVAC/MEDVAC or recovery OPS.
		Alea, Role I)	Oversee employment of the company's SOP.
			Recovery operations.
		4. Assess (CP's, Company Area)	Timely and accurate reporting procedures.
			Executed rest, sleep plan, and reduced stress levels within company.
			Integration and reception with higher.
		1. Plan (Company Area and Training Events)	Validate collective training and individual tasks.
			Implement personnel readiness plan.
			Validate/observe departure operations.
		2. Prepare (Company Area)	Review load-out plans.
	5. Conduct Expeditionary		Conducts LDP.
	Deployment Operations		Supervises battle tracking on all systems both digital and analog.
		3. Execute (Company	Present at Role 1 during CASEVAC/MEDVAC or recovery OPS.
		TAA)	Oversee employment of the company's SOP.
			Personnel strength/readiness.
		4. Assess	Reception and integration of personnel and equipment.
			Timely and accurate reporting procedures.



MAC 1SG



	· · · · - ·		
Duties and Responsibilities 1. The 1SG is the senior NCO in companies and	Mission Essential Tasks	Where to Be?	What to Do?
troops. The position of 1SG is similar to that of the CSM in		1. Plan (CO CP)	Prioritize Mandatory, Collective & Individual Tng. Participate in Mission Command Exercises.
importance, responsibility and prestige. 1SGs enforce discipline, fostered loyalty and commitment in their Soldiers, maintained duty		2. Prepare (CO CP/BN CAR)	Plan Company Personnel Readiness SRP. Validate Company for Deployment.
	1. Conduct Expeditionary Deployment Operations at the		Validate Mandatory, Collective & Individual Tng. Assign Roles and Responsibilities to the Platoons.
ensuring the health and welfare of the entire unit and Families, this position requires extraordinary leadership and professional competence. The Company can expect the 1SG	Company Level	3. Execute (CO CP)	Conduct Company Alert and Recall. Enforce Company March Tables Advise and make recommendations to Company CDR.
to: • Possess the same qualities expected of all NCOs.		4. Assess	TOC Operations. Personnel Deployment Status. Training performance at echelons.
 Maintain discipline. Train, educate, and share experiences with both the commander and Soldiers. 			Advise the CO/1SG CDR on Reconnaissance and Security Guidance.
 Be loyal to the commander's position. Develop and agree on the goals, standards and objectives of the company. 		1. Plan (Company CP movement site)	Advise on the plan to ensure efficient mixing, cueing and redundancy of reconnaissance assets. Provide advice and guidance to the Battlion staff
 Have mutual trust and respect for each other. Know the commander's strengths and weaknesses. Know their responsibilities as defined in AR 600- 	2. Conduct Reconnaissance	2. Prepare (Company CP/Movement site)	as required. Validate Companys PACE plan. Ensure implementation of work/rest plan. Ensure Risk Management at all echelons.
20. • Possess a strong sense of duty. • Ready the company for any mission.	Planning	3. Execute (Compny CP/Movemnet site)	Facilitate LRP/LOGPAC operations. Assist in unit medical/sustainment coordination.
 Be the standard-bearer in appearance, morals, ethics, values, competences, and commitment. Be an advisor, but execute orders. 			Monitor vehicle & Personnel recovery operations. Effectiveness and utilization of Risk Management.
• Be the subject matter expert in Army programs that best supports the needs of Soldiers and their Families.		4. Assess	Adherence to TASCOP. Companys and Battlions Communication Architecture.
	3. Conduct Survivability Operations	1. Plan (Company CP/Battlion CP)	Participate in Blade Allocation planning. Advise Platoons in General Engineering Spt. Assist in Identifing Survivability requirements
			Prepare Company for Operational Decontamination. Verify Survivability Task Organization.
		3. Execute (Company CP)	Verify Class I-III support for Survivability Equip.
			Enforce Fighting/Protective positions standards. Monitor Maintenance of Survivability Equipment. Enforce Operators work/rest plan.
		4. Assess	Analyze Blade Utilization. Engagement Area Development Effects.
		1. Plan (Company CP)	Reporting/Information Distribution. Assist staff in understanding Breach Tenants. Participate in Reverse Breach Planning. Participate in Mobility MDMP.
		2. Prepare (Company CP/ Battlion CP and Sustainment Rehearsal)	Ensure Route Clearance rehearsals. Verify Engineer Breaching Rehearsals/Validate Crews.
	Mobility Operations		Observe Gap Crossing rehearsals. Assist Facilitating Area Damage Control.
		3.(Execute Company CP and Engagement Area)	Verify Engineer Augmentation Support. Assist Supervising Class V resupply.
		4. Assess	SOSRA Drill. Combine Arms Breach Time. Engineer Crew Performance.
		1. Plan (Company CP)	Provide input for Mission Command Operations Process. Participate in planning Obstacle Integration.
			Participate in planning the Class IV Distribution.
	5. Provide Engineer Support for Counter Mobility Operations	2. Prepare (Company CP and Battlion)	Participate in Bde Sustainment Rehearsal. Engage TF CSMs on Command Support Relationship for the BEB.
		3. Execute (Company CP)	Verify Obstacle Resource requirements. Advise the Company Cdr on Engagement Area Dev.
			Enforce Obstacle Emplacement Standards. Monitor Network Munitions process. Engagement Area Development Effects.
		4. Assess	Obstacle fire integration. Classes of Supply Distro plan.
Train the Force		ICLASSIEIED//	



A BEB 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Ro?	What to Do?
1. The 1SG is the senior	MISSION ESSENTIAL LASKS	Where to Be?	What to Do? Assist the CO Cdr in the Operations Process.
NCO in companies and		1. Plan (CO CP)	Assist in creating OPORD (Paragraph 4).
troops. The position of 1SG		· · · ·	Provide input for Reconnasaince Plan.
is similar to that of the CSM		2. Prepare (CO TAA/TF	Supervise Troop Leading Procedures.
in importance, responsibility and prestige. 1SGs enforce		CP CAR)	Validate Company Task orgainzation.
discipline, foster loyalty and		o. o	Verfy platoons have correct forms to conduct Reconnaisance.
	Planning		Ensure reconnaissance elements reach their designated start points within timeline.
Soldiers, maintain duty		3. Execute (CO TAA)	Supervise that Company operations collectes and reports information to BEB CP/TF CP.
rosters, drill, and make			Monitor/Enforce Battle tracking at CO Level. Proper use of Reconnaisance forms on the type of Reconnaisance conducted.
morning reports to their company commanders.		4. Assess	Engineer Crew Performance.
1SGs maintain daily contact			Verify that PCC/PCI was conducted.
with and are responsible for			Assist Platoons in understanding Breach Tenants.
training and ensuring the		1. Plan (CO CP)	Provide input for Reverse Breach Planning.
health and welfare of the entire unit and Families, this			Provide input for Mobility Operations.
position requires		2. Prepare (CO TAA/TF	Ensure Route Clearance rehearsals.
extraordinary leadership and		CP CAR)	Verify Engineer Breaching Rehearsals / Validate Crews.
	Support for Mobility		Supervise Gap Crossing rehearsals. Assist Facilitating Area Damage Control.
	Operations	3. Execute (CO TAA)	Verify Engineer Augmentation Support.
The Company can expect		5. Execute (COTAA)	Assist Supervising Class V resupply.
the 1SG to:			SOSRA Drill.
Possess the same		4. Assess	Combine Arms Breach execution timeline.
qualities expected of all			Engineer Crew Performance.
NCOs.			Assist Platoons in understanding Breach Tenants.
Maintain discipline.		1. Plan (CO CP)	Provide input for Reverse Breach Planning.
 Train, educate, and share experiences with both the 			Provide input for Explosive Hazards Clearing Operations.
commander and Soldiers.		2. Prepare (CO TAA/TF	Verify PCC/PCI are being conducted.
Be loval to the	3. Provide Engineer	CP CAR)	Verify Engineer Breaching Rehearsals / Validate Crews.
commanuel s position.	Support to Explosive Hazards Clearing		Attend TF CAR. Assist in Command and Control of AVD Reduction asset.
Develop and agree on the	- ···		dentify CCP's for operations.
goals, standards and objectives of the company.	oporationo		Assist Supervising Class V resupply.
Have mutual trust and		4. Assess	SOSRA Drill.
respect for each other.			Combine Arms Breach execution timeline.
 Know the commander's 			Engineer Crew Performance.
strengths and weaknesses.			Provide input for Countermobility Operations Process and Engagement Area Development.
 Know their responsibilities as defined in AR 600-20. 		· · ·	Assist in planning Obstacle Integration.
Possess a strong sense of			Assist in planning the Class IV Distribution.
duty.		2. Prepare (CO CP/TF	Attend in TF Sustainment Rehearsal.
	4. Provide Engineer	TAA)	Engage TF CSM on Command Support Relationship. Verify Obstacle Resource requirements.
	Support to		Advise the CO Cdr on Engagement Area Development.
 Be the standard-bearer in appearance, morals, ethics, 	Countermobility	3. Execute (CO	Enforce Obstacle Emplacement Standards.
values, competences, and		CP/Engagement Area)	Monitor/Enforce Battle tracking at CO Level.
commitment.			Engagement Area Development Effects.
• Be an advisor, but execute		4. Assess	Assessment of Obstacle Emplacement.
orders.			Classes of Supply Distro plan.
 Be the subject matter expert in Army programs 			Provide input for Blade Allocation planning.
that best supports the needs		1. Plan (CO CP)	Advise Company in General Engineering Spt.
of Soldiers and their			Assist in Identifing Survivability requirements. Prepare Company for Operational Decontamination.
Families.		2. Prepare (Co TAA/TF	Verify and Assist on Survivability Task Organization.
		CP CAR and	
	5. Coordinate Survivability Operations	Sustainment Rehearsal)	Verify Class I-III support for Survivability Equip.
		3. Execute (CO TAA and	Enforce Fighting / Protective positions standards.
		Engagement Area)	Monitor Maintenance of Survivability Equipment.
			Validate and implement operators work/rest plan. Analyze Blade Utilization.
		4. Assess	Engagement Area Development Effects.
	4	4. 733633	Reporting/Information Distribution.
			Prioritize Mandatory, Collective & Individual Tng.
		1. Plan (CO HQ)	Advise CO Cdr during Mission Command Exercises.
			Plan CO Personnel Readiness SRP.
		2 Prenare (CO	Validate Company for Deployment.
		2 Prenare (C)	Validate Mandatory, Collective & Individual Tng.
	Expeditionary	,	Assign Roles and Responsibilities to the CO.
	Deployment Operations	3. Execute (CO Main	Conduct CO Alert and Recall.
		Body)	Enforce CO March Tables.
	ļ		Advise and provide recommendations to CO Cdr. CP Operations.
		4. Assess	Personnel Deployment Status.
			Training performance at platoons.
L			



B BEB 1SG



Dution and Responsibilition	Mission Essential Tasks	Where to Ro?	What to Do?
Duties and Responsibilities 1. The 1SG is the senior NCO	Mission Essential Tasks	Where to Be?	What to Do? Assist the CO Cdr in the Operations Process.
in companies and troops. The		1. Plan (CO CP)	Assist/Participate in creating OPORD (Paragraph 4).
position of 1SG is similar to		. ,	Provide input for Reconnasaince Plan.
that of the CSM in			Supervise Troop Leading Procedures.
importance, responsibility and		2. Prepare (CO TAA/TF CAR)	Validate Company Task orgainzation.
prestige. 1SGs enforce discipline, foster loyalty and	1. Conduct		Verfy platoons have correct forms to conduct Reconnaisance.
	Reconnaissance Planning		Ensure reconnaissance elements reach their designated start points within timeline.
maintain duty rosters, drill,	Fianning	3. Execute (CO TAA)	Ensure Company operations reports the collected information to BEB Main/TF Main
and make morning reports to			Supervise/Enforce Battle tracking at CO Level.
their company commanders.			Proper use of Reconnaisance forms on the type of Reconnaisance conducted.
1SGs maintain daily contact		4. Assess	Engineer Crew Performance.
with and are responsible for training and ensuring the			Verify that PCC/PCI was conducted.
health and welfare of the			Assist Platoons in understanding Breach Tenants.
entire unit and Families, this		1. Plan (CO CP)	Advise in Reverse Breach Planning.
position requires			Provide input for Countermobility Operations Process and EA DEV.
extraordinary leadership and			Ensure Route Clearance rehearsals.
professional competence.	2. Provide Engineer	2. Prepare (CO TAA/TF CAR)	Verify Engineer Breaching Rehearsals / Validate Crews.
The Company can expect the	Support for Mobility		Observe Gap Crossing rehearsals. Assist Facilitating Area Damage Control.
1SG to:	Operations	3. Execute (CO TAA)	Verify Engineer Augmentation Support.
 Possess the same qualities 		S. Execute (CO TAA)	Assist Supervising Class V resupply.
expected of all NCOs.			SOSRA Drill.
Maintain discipline.		4. Assess	Combine Arms Breach Execution timeline.
Train, educate, and share			Engineer Crew Performance.
experiences with both the commander and Soldiers.			Assist Platoons in understanding Breach Tenants.
Be loyal to the commander's		1. Plan (CO CP)	Advise in Task Organization Planning.
position.			Advise in Planning process for LOC's.
 Develop and agree on the 			Ensure Route Clearance/Breaching rehearsals conducted.
goals, standards and	3. Provide Engineer	2. Prepare (CO TAA/TF CAR)	Verify Route Clearance Rehearsals / Validate Crews.
objectives of the company.	Support to Explosive		Verify Engineer Breaching Rehearsals / Validate Crews.
 Have mutual trust and respect for each other. 	Hazards Clearing		Assist Facilitating Area Damage Control.
• Know the commander's	Operations	3. Execute (CO TAA)	Verify Engineer Augmentation Support.
strengths and weaknesses.			Assist Supervising Class V resupply.
 Know their responsibilities 		4. Assess	SOSRA Drill.
as defined in AR 600-20.			Combine Arms Breach Execution timeline.
Possess a strong sense of			Engineer Crew Performance.
duty. Ready the company for any 			Provide input for Countermobility Operations Process and EA DEV.
mission.		1. Plan (CO CP)	Assist in planning Obstacle Integration.
• Be the standard-bearer in			Assist in planning the Class IV Distribution. Attend Battalion Sustainment Rehearsal.
appearance, morals, ethics,		2. Prepare (CO TAA/TF TAA)	Engage 1SGs on Command Support Relationship for the TF(TF CSM/TF 1SG's).
values, competences, and	 Provide Engineer 		Verify Obstacle Resource requirements.
commitment. • Be an advisor, but execute	Support to		Advise the CO Cdr on EA DEV
orders.	Countermobility	3. Execute (CO CP/Engagement Area)	Enforce Obstacle Emplacement Standards.
Be the subject matter expert		5. Execute (CO CF/Engagement Area)	Supervise/Enforce Battle tracking at CO Level.
in Army programs that best			Engagement Area Development Effects.
supports the needs of		4. Assess	Assessment of Obstacle Emplacement.
Soldiers and their Families.			Classes of Supply Distro plan.
			Advise in Blade Allocation planning.
		1. Plan (CO CP)	Advise Company in General Engineering Spt.
			Assist in Identifing Survivability requirements.
		2. Prepare (Co TAA/TF CAR and	Prepare Company for Operational Decontamination.
		Sustainment Rehearsal)	Verify and Assist on Survivability Task Organization.
	5. Coordinate	·	Verify Class I-III support for Survivability Equip.
	Survivability Operations	3. Execute (CO TAA and Engagement	Enforce Fighting / Protective positions standards.
		Area)	Monitor Maintenance of Survivability Equipment.
			Enforce Operators work /rest plan. Analyze Blade Utilization.
		4. Assess	Engagement Area Development Effects.
			Reporting/Information Distribution. (Dual Reporting TF Main/BEB Main)
			Prioritize Mandatory, Collective & Individual Trg.
		1. Plan (CO HQ)	Advise in Mission Command Exercises.
		· · ·	Plan CO Personnel Readiness SRP.
			Validate Company for Deployment.
		2. Prepare (CO Area/Motor Pool)	Validate Mandatory, Collective & Individual Tng.
	Conduct Expeditionary		Assign Roles and Responsibilities to the CO.
	Deployment Operations		Conduct CO Alert and Recall.
		3. Execute (CO Main Body)	Enforce CO March Tables.
			Advise and make recommendations to CO Cdr.
		4 . 4	CP Operations
		4. Assess	Personnel Deployment Status.
			Training performance at platoons



BEB FSC 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The 1SG is the senior enlisted advisor to the Commander at the			Participate in Supply Distribution planning.
Company/Troop/Battery level. 1SGs are		1. Plan (Company CP/BEB CP/SUST RXL)	Determine what classes are
esponsible for maintaining and enforcing			needed/amount/CCLs/responsibility.
standards, ensuring training objectives are met, developing the Soldiers in the unit, all			Determine level of support.
administrative functions, and ensuring the			Direct & Verify Distribution Operations (all Classes).
health, welfare, and morale of the unit and		2. Prepare (Unit TAA / BN CP (BSB&BEB)	Verify supplies are ordered and available.
their Families. The 1SG serves as a coordinator for training and resources, as	1. Conduct Distribution		Verify TMRs are requested.
well as the lead integrator with outside	Operations		Verify distribution.
organizations and entities. The 1SG is		3. Execute (CP/ UMCP/BEB TAA and the	
the standard bearer for their organization and serves as a role model for all Soldiers,		Engagement Area)	Verify Leadership movement knowledge & capabilities.
NCOs and			Communicate with receiving units.
Officers.			Verify what was actually distributed internally.
1) Planning, direction, and supervision of supply distribution and maintenance		4. Assess	Verify rolling data is kept and tracked by CP/S4.
support to the BEB.			Communicate with receiving units.
2) Daily receipt, temporary storage, re-			Participate in maintenance planning.
distribution, tranportation, and issuance of all classes of supply (less Class VIII) to the		1. Plan (Company CP/BEB CP/SUST RXL)	Verify teams and Task Org. to units (FMTs).
BEB.			Know capabilities.
3) Class III (B) retail fuel support to BEB.4) Water storage and distribution support			Direct Maintenance operations.
to the BEB.			
5) Individuals of this organization can assist		2. Prepare (Unit TAA / BN CP (BSB&BEB)	Conduct PCC/PCI of equipment prior to execution.
in the coordinated defense of the unit's area or installation.			Ensure Recovery BII/CEI are present.
6) This unit performs limited field	2. Conduct Maintenance Operations		Verify UMCP establishment and operations.
maintenance on organic equipment.	Operations	3. Execute (CP/ UMCP/BEB TAA and the	Ensure connectivity with GCSS-Army and FMTs is
		Engagement Area)	achieved.
			Ensure safety of all maintenance operations.
			Conduct checks of maintenance office for work flow.
		4. Assess	
			Track how many maintenance jobs were completed. Conduct AAR / recommend changes to improve
			operations.
			Determine the location of the CP.
		1. Plan (Company CP/BEB CP/SUST RXL)	Ensure personnel (XO/1SG) are on BEB Quartering
			Team.
			Attend the BCT SUST RXL.
			Develop tracking systems for commodity management.
		2. Prepare (Unit TAA / BN CP (BSB&BEB)	Verify training on communcation systems.
			Conduct dry run of CP set-up to ensure success.
	3. Perform Company	3. Execute (CP/ UMCP/BEB TAA and the Engagement Area)	Establish CP, communication with higher, and tracking
	Headquarters Functions		systems.
			Maintain communcation with higher at all times.
			Develop situational understanding of the bettlefield
			Develop situational understanding of the battlefield. Communicate with the FSC Commander ways for
			improvement.
		4. Assess	Conduct AARs with headquarters Soldiers.
			Pook improvemente in Sustingent and Communicati
			Seek improvements in Sustinment and Communications.
		1. Plan (Company CP/BEB CP)	Plan and refine security plan.
			Advise BEB staff in general engineering support .
			Assist in identifing survivability requirements. Ensure survivability and defensive positions are
			established.
		2. Prepare (Unit TAA / BN CP (BSB&BEB)	Develop standards for cover & concealment.
	4 Derform Company Or available		Rehearse convoy security drills.
	4. Perform Company Security Operations		Develop tracking system for guard shifts.
		3. Execute (CP/ UMCP/BEB TAA and the	
		Engagement Area)	Coordinate with FSC Commander for gun truck support.
		· · · ·	Maintain communications with battalion.
		4. Assess	Make adjustments as required to fulfill the mission.
			Conduct continuous AARs.
			Request assessments from BEB S2.
Train the Force	1	/UNCLASSIFIED//	



ORD CO (EOD) 1SG (1 of 2)



	1		
Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The 1SG is the Senior NCO MTOE EOD Company. The position of 1SG is similar to that of the CSM in importance, responsibility and prestige. 1SG's		1. Plan (CO CP)	Review approprate SOP / TACSOP. Review BaseOrd Annex B (Opperations) Ensure subordnates are trained and ready to receive mission IAW
enforce discipline, fostered loyalty and commitment in their Soldiers, maintained duty rosters, drilled, and			Ensure subordnates are trained and ready to receive mission IAW SOP / TACSOP, BaseOrd Annex B. Supervise compliance at Echlon.
made morning reports to their company commanders. 1SGs maintain daily contact with and are responsible for training and ensuring the health and welfice of the ortice with and Econities, this			Validate Team Leader / Team Member EOD Certification IAW AR 75- 15, Annex C (EOD CTL)
and welfare of the entire unit and Families, this position requires extraordinary leadership and professional competence.	1. Conduct Explosive Ordnance Disposal	2. Prepare (CO CP)	Ensure all SM data has been uploaded in EODIMS
	Operations.		Supervise compliance at Echlon.
			Supervise EOD Mission IAW AR 75-15 Review EOD Mission reporting criteria.
		3. Execute (CO CP)	Verify the submission of reporting through echlon.
			Maintain unit reporting activity through Company CP.
		4. Assess	Supervise SIGACT reporting at Echlon.
			Review SIGAT Trends for future mission targeting activity.
			Review approprate SOP / BaseOrd Annex B (Opperations)
		1. Plan CO AOR (CONUS)	Ensure GTC / DTS complianc for all SM IAW JTFR.
			Validate SM have received CCA prior to reciept of mission.
			Validate all MFR / RFS / MOU are current. Ensure Domestic Response SOP is complinat with BaseOrd.
	2. Provide Domestic	2. Prepare CO AOR (CONUS)	Alidate TL / TM Certification IAW 75-15 Annex C
	Operational Support.		Review EOD Mission reporting criteria.
			Facilitate 2 fully equipt EOD Response Teams.
		3. Execute CO AOR (CONUS)	Supervise EOD Mission IAW AR 75-15.
			Assess EOD Mission Compliance IAW AR 75-15
		4. Assess	Review EOD Mission reporting criteria.
		4. A35035	Supervise compliance at Echlon.
			Review approprate SOP / TACSOP. Review BaseOrd Annex B (Opperations)
		1. Plan (CO CP)	Ensure subordnates are trained and ready to receive mission IAW SOP / TACSOP, BaseOrd Annex B.
			Supervise compliance at Echlon.
			Validate Team Leader / Team Member EOD Certification IAW AR 75- 15, Annex C (EOD CTL)
	3. Conduct C-EID Operational Suppot.	2. Prepare (CO TAA)	Ensure all SM data has been uploaded in EODIMS
			Supervise compliance at Echlon.
			Supervise EOD Mission IAW AR 75-15
		3. Execute (CO TAA)	Review EOD Mission reporting criteria.
			Verify the submission of reporting through echlon.
			Assess EOD Mission Compliance IAW AR 75-15 Review EOD Mission reporting criteria.
		4. Assess	Review EOD Mission reporting criteria. Supervise compliance at Echlon.
			Review approprate SOP / TACSOP. Review BaseOrd Annex B
			(Opperations)
		1. Plan (CO CP)	Ensure subordnates are trained and ready to receive mission IAW SOP / TACSOP, BaseOrd Annex B.
			Supervise compliance at Echlon.
			Validate Team Leader / Team Member EOD Certification IAW AR 75- 15, Annex C (EOD CTL)
	4. Collect Weapons Technical Intelligence	2. Prepare (CO TAA)	Ensure all SM data has been uploaded in EODIMS
	(WTI to Support Taargeting Process.		Supervise compliance at Echlon.
			Assist in the Threat Analisis of the AOR to build ATN.
		3. Execute (BDE MAIN)	Supervise the chain of custody for all TECHINT recovered or received from the incident site.
			Advise targeting packages based on SIGACT / TECHINT trends through out the CO AOR.
		4. Assess	Assess EOD Mission Compliance IAW AR 75-15
			Review EOD Mission reporting criteria.
Train the Force			Supervise compliance at Echelon.

Train the Force



ORD CO (EOD) 1SG (2 of 2)

OP 20 CONS GROUP

Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
			Implement Explosive Ordnance Disposal Safety Procedures and Protocols.
		1. Plan (CO CP)	Assess compliance IAW SOP / BaseOrd.
			Review Reporting Critera at Echlon.
			Validate Team Leader / Team Member EOD Certification IAW AR 75-15, Annex C (EOD CTL)
	5. Manage Explosive	2. Prepare (CO TAA)	Ensure all SM data has been uploaded in EODIMS
	Ordnance Disposal Support.		Supervise compliance at Echlon.
			Provide fully equipt EOD Response capabilies based on RFF / FTN. ISO the AOR.
		3. Execute (CO TAA)	Review all Host Nation MOU IAW SOFAA.
			Supervise the
			Assess EOD Mission Compliance IAW AR 75-15
		4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	
		4. Assess	Review EOD Mission reporting criteria.
			Supervise compliance at Echlon.
			Prioritize Mandatory, Collective, & Individual Training
		1. Plan (BEB MAIN)	Participate in Mission Command Exercises
			Execute Personnel Readiness Process
			Validate Company for deployment
		2. Prepare (BEB TAA)	Prepare Equipment for Deployment
	6. Conduct Expeditionary		Assign Rail/Sea/Air Movement Teams
	Deployment Operations		Perform Deployment Alert Activities
		3. Execute (BEB MAIN)	Perform Rail/Sea/Air Load Activities
		3. EXECUTE (DED MAIN)	Advise and make recommendations to CO CDR
			Personnel Deployment Status
		4. Assess	Equipment Deployment Status
			MET Performance at Subordinate Echelons
			Set up of company administrative and bivouac areas.
		1. Plan (BEB MAIN)	Unit to setup unit supply area.
			Coordinated internal logistics.
			Revise a layout based on current situation.
	7. Establish Company Headquarters	2. Prepare (BEB BEB TAA)	Occupy positions required for local area security.
			Employ safety procedures for sleeping areas.
			Inspect sleeping areas that are up to standard.
		3. Execute (BEB TAA)	Observed mortuary affairs and enemy POW CCP.
			Established a casualty collection point.
			Monitor the situation to collect relevant information.
		4. Assess	Conduct after action review if time allows.
			Revise standard operating procedure as needed.



ECC/ESC 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The Company 1SG is responsible for			Provides input on type of equipment and number of SM.
advising the Company Commander on all matters. Responsible for the training		1. Plan (BEB Main, CO CP)	Assist in the production estimates and BOM.
of 14 military occupational specialties and their professional development,			Coordinate with the supported unit.
welfare, morale, quality of life, and			Coordinate the delivery of the BOM.
discipline of all assigned Soldiers. Responsible for the daily operations,		2. Prepare (CO CP)	Coordinate the Class I and III support.
coordination, logistics, mission	1. Provide General Engineer		Conduct PCC and PCIs.
compliance, technical and tactical guidance, and standards operating	Support for Mobility Operations		Provides input on the execution of the project.
procedures. Also the inspection of training and the maintenance and		3. Execute (CO CP, Construction	Assist in the QA/QC of the project.
accountability of the company property.		site)	
			Supervises and enforces the safety plan.
		4. Assess (Construction Site)	Analyze the support for the mission.
			Assess the mobility support for the mission.
			Conducts AAR to ensure performance improvement.
		1. Plan (BEB Main, CO CP)	Assist the CO on the survivability planning.
			Provides input on type of equipment and number of SM.
			Coordinate with the supported unit.
			Coordinates the Casualty Evacuation plan.
		2. Prepare (CO CP)	Assist in verifying battle/ fighting/ AVD position requirements.
	2. Coordinate Survivability Operations		Corrects any equipment and personnel shortfalls.
			Assist in ensuring the work is IAW with the plan.
		3. Execute (CO CP, on the OBJ)	Ensures the reports are sent to higher Headquarters.
			Assist the CO in evaluating the progress.
			Assess the work rates.
		4. Assess (OBJ)	Assess the priorities of work.
			Ensures the constructed positions are to standard.
			Provides input on type of equipment and number of SM.
		1. Plan (BEB Main, CO CP)	Assist in the production estimates and BOM.
			Coordinate with the supported unit.
			Coordinate the delivery of the BOM.
		2. Prepare (CO CP)	Coordinate the Class I and III support.
	3. Perform Construction Operations		Conduct PCC and PCIs.
		3. Execute (CO CP, Construction site)	Provides input on the execution of the project.
			Assist in the QA/QC of the project.
			Supervises and enforces the safety plan.
			Analyze the support for the mission.
		4. Assess (Construction Site)	Assess the mobility support for the mission.
			Conducts AAR to ensure performance improvement.
			Reviews/ updates unit training status.
		1. Plan(BN/ CO HQ)	Assists the CO in identifying all deployment- related tasks.
			Ensures that all tasks are trained to standard.
			Determine how personnel will move to ports.
		2. Prepare (CO HQ and post agencies)	Coordinate pre-deployment SRP.
	4. Conduct Expeditionary		Coordinate support for the Unit's families for deployment.
	Deployment Operations		Ensures 100% of company was notified.
		3. Execute (CO HQ)	Ensures 100% of company is present at prescribed time.
			Issues instructions on equipment draw.
		4. Assess (Unit Deployment)	Assess the movement plan.
			Assess the rehearsals.
			Assess the marshalling area's support.
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CHEM CO 1SG



Duties and Responsibilities 1. The Company 1SG is the Senior	Mission Essential Tasks	Where to Be?	What to Do?
Enlisted Advisor to the Commander at the			Identifying CBRN PIRs and intelligence gaps.
Company level. 1SGs are responsible for		1. Plan (CO CP)	Developing CBRN indicators and SIRs.
maintaining and enforcing standards, ensuring training objective are met,			Identifying CBRN R&S tasks.
developing the Soldiers in the unit, all			Feed military personnel.
administrative functions, and ensuring the		2. Prepare (CO TAA)	Distribute supplies to the platoons.
health, welfare, and morale of the unit and their Families. The 1SG serves as a	Reconnaissance and Surveillance		Ensure work rest cycle.
coordinator for training and resources, as	(R&S) Mission		Advise the CDR on area/route is secure and/or clear.
well as the lead integrator with outside		3. Execute (CO/BN TAA)	Ensure support assets are available.
organizations and entities. The 1SG is the standard bearer for the their organization			Communicate with higher if terrain is feasible.
and serves as a role model for all		4. Assess	Feedback on appropriate personnel protection level.
Soldiers, NCOs and Officers.		4. ASSESS	Obtain additional information to support the operations.
			Identify contamination avoidance on units.
			Identifying CBRN PIRs and intelligence gaps.
		1. Plan (CO CP)	Developing CBRN indicators and SIRs.
			Identifying CBRN R&S tasks.
			Feed military personnel.
	2. Direct CBRN Dismounted	2. Prepare (CO TAA)	Distribute supplies to the platoons.
	Reconnaissance and Surveillance		Ensure the Soldiers are well rested.
	(R&S) Mission at Company Level		Advise the CDR on area/route is secure and/or clear.
		3. Execute (CO/BN TAA)	Ensure if available assets there to support.
			Communicate with higher if terrain is feasible.
			Feedback on appropriate personnel protection level.
		4. Assess	Obtain additional information to support the operations.
			Identify contamination avoidance on units.
			Planning where CBRN threats and/or hazards exist.
		1. Plan (CO CP)	Contaminate mitigation supports the recovery of forces.
			Defense considerations can include assessment.
			Employment or accidental release of CBRN threats.
	3. Direct Decontamination Missions	2. Prepare (CO TAA)	Mitigation operations in a CBRN environment.
			Training to operate in a CBRN environment.
		3. Execute (CO/BN TAA)	Protection is critical to preventing the adverse effects.
			Platoon to quickly respond to a CBRN incident.
			Mitigating the effects of CBRN hazards.
			Assess the offensive and defensive CBRN capabilities.
		4. Assess	Continuously monitoring and evaluating CBRN Threats.
			Reports mission complete to higher headquarters.
		1. Plan (Home Station)	Guidelines to train and employ, and communications.
			Review the installation deployment support plan.
			Time-lines with higher HQs in deployment exercise.
			Conduct alert procedures.
		2. Prepare (Home Station)	Identify personnel and equipment shortages.
	4. Conduct Expeditionary Deployment Operations		Meet with key personnel from the installation.
			Request human resources for SRP.
		3. Execute (Home Station)	Advise family members of services available.
			Request deployment support that prepare the families.
			Unit Readiness.
		4. Assess	Personnel and equipment are ready for movement.
			Communication between leaders and subordinates.
			Set up of company administrative and bivouac areas.
		1. Plan (CO CP)	Unit to setup unit supply area.
			Coordinated internal logistics.
			Revise a layout based on current situation.
		2. Prepare (CO TAA)	Occupy positions required for local area security.
	5. Establish Company Headquarters		Employ safety procedures for sleeping areas.
			Inspect sleeping areas that are up to standard.
		3. Execute (CO TAA)	Supervise mortuary affairs and enemy POW CCP.
			Established a casualty collection point.
			Monitor the situation to collect relevant information.
		4. Assess	Conduct after action review if time allows.
			Revise standard operating procedure as needed.



FA BN OPS SGM/NCO



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The Battalion Operations SGM (BN			Ensure TOC Roles/Responsibilities are defined
OPS NCO) assists the S3 with		1. Plan (BN TOC)	Establish priorities of work
operational functions; supervises the training and activities of enlisted			Enployment of MG/DMG and provide guidance
personnel; ensures and verifies the		2. Prepare (BN TOC, FUOPS,	Ensure mission command systems are in place
maintenance of staff journal, message		CUOPS)	Direct/oversee TOC emplacement/setup
log, all situational map, graphs and	1. Control Field Artillery Operations	,	Prepare and establish BN level rehearsals
charts; verifies the supplies and oversees		3. Execute (BN TOC, FUOPS,	Validate mission command systems Oversee TOC functions
the maintenance and security of the Command Post.		CUOPS)	Facilitate and conduct BN level rehearsals
Command Post.			TOC personnel roles and responsibilities
		4. Assess	Priorities of work
			TOC function efficiency
			IPB - Identify enemy threat
		1. Plan (BN TOC, BCT Main)	Participate in MDMP/TWG
			Review Zone Data
			Intergate radar zones
		2. Prepare (BN TOC, BCT Main)	Synchronize with BCT Fires plan
	2. Direct the Employment of Field Artillery Acquisition Assets		Attend RHXLS Validate radar deployment orders
		3. Execute (BN TOC, BCT Main)	Validate priorities of work
			Monitor radar execution matrix
			Radar deployment order
		4. Assess	Radar cueing schedules
			Zone Mangement
			Participate in MDMP - feasable sustainment plan
		1. Plan (BN TOC, FUOPS)	Assist in determining priorities of support
			Assist in coordination of adjacent units
			Conduct rehearsals
		2. Prepare (BN TOC)	Ensure dessimination of OPORDS and directives
	3. Conduct Battalion Fire Missions		Confirm established PACE plan Direct/monitor all tactical movement
		3. Execute (BN TOC, CUOPS)	Ensue currency of analog/digital maps/graphics
		- , , ,	Ensure coordination measures have been met
			Quartering party operations/future locations
		4. Assess	Priorities of suport
			Efficiency of TOC 2 min drills
		1 Dian (BN TOC ELIODS)	Assist in disecting higher HQs OPORDs
		1. Plan (BN TOC, FUOPS)	Verify feasability of fires plan/Class V sustainment Receive and disseminate attack guidance
			Coordinate/Synch with HQ/adjacent units
		2. Prepare (BN TOC, CUOPS)	Verify ammo required to support FS/FATs
	4. Synchronize Fires		Conduct BN level rehearsals
			Ensure all C2 systems are current/maintained
		3. Execute (CUOPS)	Drive the TOC functions
			Disseminate BN Intel/operational updates FS Tasks/FATs
		4. Assess	TOC crew drills
			Management of personnel in the TOC
			Ensure Staff/War fighting function participation in MDMP
		1. Plan (BN TOC, FUOPS)	Assist in the Staff estimate
			Assist in Ammunition plan/resupply triggers
		2. Prepare (BN TOC, FUOPS,	Coordinate support of manuever elements
		CUOPS)	Validate PACE plan
	5. Conduct Fires		Conduct rehearsals Direct/manage movement
		3. Execute (BN TOC, CUOPS)	Monitor ammunition consumption
			Manage TOC crew drills/functions
			Survivability, protection, and security plan
		4. Assess	Crew/PLT efficiencies
			Understand application of BN Maintenacne Plan
			Plan w/ S3/MG individual/collective training
		1. Plan (Home station training)	Plan/prepare pre-deployment training Establish BN alert/recall SOP
			Validate training requirement conducted
		2. Prepare (Home station, Forward	Rehearse/validate alert/recall procedures
	6. Conduct Expeditionary	AO)	Deploy forward to prepare receipt of BN
	Deployment Operations		Establish forward operations cell
		3. Execute (Forward AO)	Maintain communications with HQ/BN
			Implement plan to receive personnel/equipment
		4. Assess	Personnel management
		4. 13353	Operational readiness/considerations Unit deployment TTPs
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Train the Force	//	UNCLASSIFIED//	



FA BN HHB 1SG



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6. Conduct Expeditionary Observe Radar operations 8. Assess Safety protocals BTRY maintenance 9. Assess BTRY maintenance 1. Plan (Home station training) Ensure individual/Collective training is being condu 1. Plan (Home station training) Incorperate personnel readiness plan IAW BN/BTF 2. Prepare (BN, BTRY Area) Conduct pre-deployment training Identify appropriate personnel for Torch/Advon Establish/maintain load plans for HHB	-			
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6. Conduct Expeditionary Establish/maintain load plans for HHB			1	
		2. Prepare (BN, BTRY Area)	6. Conduct Expeditionary Deployment Operations	
Deployment Operations				
3 Execute (BN Area Departure	eparture Supervise rail/load operations	3. Execute (BN Area, Departure Node)		
Node) Observe the out-flow of HHB personnel				
Communicate with forward personnel				
Personnel/Equipment departure		4. Assess		
4. Assess Personnel strength Operationsl readiness	* * *		1	
Train the Force //UNCLASSIFIED//				



Firing Battery 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1. The Firing Battery First Sergeant is the		Where to be?	Understand planned PAA (limitations & restrictions)
senior enlisted advisor to the		1. Plan (BOC)	Support and advise the Commander on TAA Operations
Commander at the Battery level. 1SG is			Validate PCC and PCI
responsible for maintaining and enforcing			Validate CASEVAC routes
standards, ensuring training objectives		2 Dramara (DAA)	
are met, developing the Soldiers in the		2. Prepare(PAA)	Coordinate Ammo resupply plan with the FSC
unit, all administrative functions, and	1. Control Field Artillery Operations		Attend all battery rehearsals
monitors the health, welfare, and morale		/	Monitor accurate reporting to BN (Combat power, ammo)
of the unit and families. The 1SG serves		3. Execute(PAA)	Ensure BOC is established at the PAA
as a coordinator for training and			Finalize the Battery Defense plan
references, as well as lead integrator			Validate the Platoon's Defense Plan
with outside organizations and entities.		4. Assess (Platoon Firing Areas)	Assess the effectiveness of Platoon's CCP
The 1SG is the standard bearer for their organization and serves as a role model			Assess the overall battery occupation
for all Soldiers, NCOs, and Officers. In a			
tactical environment, the 1SG is		1. Plan(BOC or POC)	
responsible for the Battery security plan,			
medical evacuation plan, maintenance,			
and logistics coordination.		2. Prepare(TAA)	
	2. Direct the Employment of Field		
	Artillery Acquisition Assets		
		3. Execute(PAA)	
		4. Assess	
			Verify battery PACE is acheivable
		1. Plan(BOC)	Assist the commander with establishing resupply triggers
			Verify PGM status
			Ensure LRP routes are feasable
		2. Prepare(PAA)	Understand all technical and maintenance issues
		z. Fiepale (FAA)	
	3. Conduct Battalion Fire Missions		Verify the status of all digital communication platforms
			Maintain a presence at the PAA
		3. Execute(BOC)	Conduct LRP
			Battery execute fire mission based of BN's request
			Validate crew drill
			Assess fire mission processing time (guns and FDC)
			Assess Battery's ability to troubleshoot
			Adjacent unit coordination
		1. Plan(BN TOC/BOC)	Attend all key rehearsal (NB, Tac)
			Assist the commander in setting up the BOC
			Understand movement triggers for the battery
		2. Prepare(PAA)	Understand assigned FATs
	1 Symphrapiza Fires		Ensure Platoon understands the Operation phases
	4. Synchronize Fires		Supervise the BOC battle tracking
		3. Execute(PAA)	Validate commo plan
			Validate priorities of work
			Informations flow from BOC to Sections
		4. Assess	Assist the commander with intel updates
			Battery ability to displace by platoon
			Ensure battery have all required personnel
		1. Plan(PAA)	Ammo resupply plan is complete
		(/)	Set recovery and medevac plan
			Emplace FMTs at the right position to service Platoons
		2. Prepare(PAA)	Emplace Battery CCP
			Conduct battery rehearsals (IDF, NBC and survivability)
	5. Conduct Fires		
		3 Execute (PAA)	Verify proper crew drill
		3. Execute (PAA)	Verify ammunition management with PLs
			Enforce proper crew rest
		4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	Check on Soldiers morale
		4. Assess	Check on Platoon leadership
			Assess the battery's ability to sustain continous fires
			Validate required certification for deployment
		1. Plan(Home station)	Implement Personnel Readiness Plan
			Plan the supply or sustainment plan with the XO
			Troop to task for outload operations
		2. Prepare(Home station)	Assist the Commander with the deployment manifest
	6. Conduct Expeditionary		Schedule deployment alert activities to test accountability
	Deployment Operations		Observe Out-Flow of Battery Personnel
		3. Execute ()	Validate commander's intents are being executed
			Maintain key leaders presence at all friction's point
			Help the Commander assess Unit readiness for deployment
		4. Assess	Assess and balance battery strenght and weaknesses
			Personnel / Equipment load-out plan
	I		1



FA BTRY PSG/GSG



Duties and Responsibilities 1. The Platoon Sergeant is the primary enlisted assistant to the Platoon Leader and must be prepared to assume all of the Platoon Leader's duties. The Platoon Sergeant responsibilities include- Supervise firing platoon operations. Ensure howitzers maintain firing capability. Supervise platoon occupations and displacements. Supervise maintenance, Direct the platoon defense plan. Provide the First Sergeant with the platoon defense diagram for integration into the overall Battery defense plan. Confirm each section chief knows the location and route to alternate and supplementary positions. Verify completion of DA 2408-4 after each day of firing. Verify ammunition handling procedures. Verify safety procedures during firing. Supervising the use and maintenance of the muzzle velocity sensor. Determine minimum quadrant elevation for the position.

	Mission Essential Tasks	Where to Be?	What to Do?
b			Ensure Position, Comms, Security are in place
		1 Plan (PLT CP)	Participate in TLPs
5			Review FAT's prior to Execution
		2. Prepare (PLT CP)	Implement maintenance priorities Conduct PCC's and PCI's
			Attend rehearsals (BTRY&PLT)
	1. Control Field Artillery Operations		Observe TLPs
		3. Execute (PAA)	Identify priorities of work
			Observe resupply Operations
n.			PLT personnel duties and responsibilities
		4. Assess	Distribution Techniques
r			MEDEVAC plan effectiveness
1			
		1. Plan	
		2. Prepare	
	2. Direct the Employment of Field		
	Artillery Acquisition Assets		
		3. Execute	
		4. Assess	
			Identify PACE Plan
		1. Plan (PLT CP)	Create sustainment plan
		I. FIAIT (FLT GF)	Verify battlefield Tracking systems
			Maintain PLT Ammunition Resupply Triggers
		2. Prepare (LRP)	Observe TLPs
			Pre Combat Inspections
	3. Conduct Battalion Fire Missions		Observe PLT / Section movement
		3. Execute (PAA)	Observe PLT / Section crew drills.
			Interface with Key Leaders(BC & 1SG)
		4. Assess	Personnel plan; are the right people in place
			Risk Mitigation plan
			PLT TTPs for munitions
		1. Plan (PLT FDC)	Observe Sections are Fully operational
			Ensure Fires Plan is feasible / sustainable
			Receive key tasks from Platoon Leader
		2. Prepare (FDC Rehearsals)	Identify Priorities of Work
			Maintain Ammunition Resupply Triggers
	4. Synchronize Fires		Attend Rehearsals (Section & BTRY)
			Observe TLPs
		3. Execute (PAA)	Identify priorities of work
			Maintain resupply Operations
		4 4	Completion of Key tasks from BTRY
		4. Assess	PACE plan across the Sections
			BTRY Munitions Ensure Howitzers systems are in place
		1. Plan (PLT FDC)	Participate in Sustainment operations
			Review Platoon Plan from the OPORD
			Maintain Resupply Triggers
		2. Prepare (PAA)	Analyze Crew rosters/ Section responsibilities
	5. Conduct Fires		Attend rehearsals (BTRY & Section)
	5. Conduct Fires		Observe BTRY / PLT movement
		3. Execute (PAA)	Observe BTRY / PLT crew drills
			Interface with Section Chiefs
			Crew / PLT efficiencies
		4. Assess	Adherence to safety protocol
			Platoon Maintenance Plan
			Review Individual and Collective Training
		1. Plan (Home Station Training)	Implement Section Readiness Plan
		L	Supervise Required Special Training
		2 Propara (Btry Area / Departure Mada)	Review Load-Out Plans - manifest Pre Combat inspections
	6. Conduct Expeditionary Deployment Operations	2. Prepare (Btry Area / Departure Node)	Review / Observe Departure Operations
			Observe Out-Flow of Platoon Personnel
		3. Execute (Btry CMD Node)	Ensure Platoon Leader's Intent is met
		S. EACOULD (BUY OND NOUC)	Interface with Section Chiefs
			Personnel strength
		4. Assess	Operational readiness rate
			Personnel / Equipment load-out plan
_		•	



Senior Fire Control Sergeant



Duties and Responsibilities The Senior Fire Control Sergeant is the primary advisor and manager of the commander's gunnery program, The SFCNCO is the SME of all things Fire Direction related. Major duties include fire control management, software database management, fire support execution, tactical information management, integrating fire plans, troubleshooting and gunnery fundamentals critical to the 5 requirements of accurate predicted fire; manages MET operations; provides as much input as is required into the MDMP process (MDMP) for developing the Field Artillery Support Plan (FASP); provides min and max of delivery systems; involve in planning process for unit movements and ammunition estimates in order to provide best COA to FISCOORD; ensure all digital communication are maintained; facilities technical and tactical rehearsals from sensor; ensures that all Fire Suppor Coordination Measures are up to date an current.

	Mission Essential Tasks	Where to Be?	What to Do?
			Establish BN Fire Direction Center
		1. Plan (BN TOC)	Ensuring all FDC systems are in place
			Review FASP and Discuss COA with FDO
re		2. Prepare (BN TOC)	Ensure BN products are distibuted Schedule,track and scrub FSCMs analog/digital
Э			Validate lines of communication
	1. Control Field Artillery Operations		Forecast ammunition expenditure
nd		3. Execute (BN TOC)	Assist FDO in resupply sychronization
		· /	Confirm sychronization pf plans and OPS AFATDS
			Finalize Target List Worksheet/Assign FATS
_		4. Assess	Analyze ammo, combat power and planning ranges
P Id			Verify effectiveness of voice and digital PACE plan
u		1 Diam	
/ed	ļ	1. Plan	
	l l		
-		2. Prepare	
es I:	2. Direct the Employment of Field		
	Artillery Acquisition Assets		
ort		3. Execute	
Ind	ļ		
	ļ		
		4. Assess	
			Encure understanding of Commander's suidence
		1. Plan (BN TOC)	Ensure understanding of Commander's guidance Maintain communication flow with BDE
			Coordinate detection and attack of HPTs with S2
			Supervise input of parameters into the AFATDS
		2. Prepare (BN FDC)	Assist BN FDO in target analysis
		,	Schedule,track/scrub FSCMs digital and analog
	3. Conduct Battalion Fire Missions		Monitor technical input of fire missions
		3. Execute (BN FDC)	Assist BN FDO in issuing fire order
			Observe BN FDC crew drill
			Determine movement criteria
	1	4. Assess	Obtain Battle Damage Assessment
			Assess BN ammunition resupply triggers
		1. Plan (BN TOC)	Analyze refinements to TLWS Analyze ability to mass fires of available units
			Recommend changes to attack guidance
			Conduct technical rehearsals of TLWS
		2. Prepare (BN Rehearsals)	Validate SLANT and ammunition trackers
		, ,	Coordinate with S2 updated event temp
	4. Synchronize Fires		Schedule fire units for planned fires
		3. Execute (BN TOC)	Validate priorities of work
			Assist FDO in 2 minute drill
	ļ		Execution of assigned tasks from BDE to Btry
	1	4. Assess	PACE plan across the battlespace
			Clear and concise ammunition picture
		1. Plan (BN TOC)	Plans and operations AFATDS are synched Analyze munitions to engage target
			Determine proper method of attack
			Transmit call for fire to selected PLT FDC
		2. Prepare (BN FDC)	Validate BN FDC crew drill
	5. Conduct Fires		Select optimal firing unit
			Direct delivery unit to attack
		3. Execute (BN FDC)	Assist FDO in fie order
			Ensure FISCOORD intent is met
			Tactical database management/mission fire report
	1	4. Assess	Running estimates
			Prepare requests for additional fires
(1. Plan (Home Station Training)	Facilitate initial skills training for new personnel Maintain certification and proficiency of crews
			Provide tough and achievable standards
			Manages section rosters and gunnery records
		2. Prepare (BN Area)	Pre combat inspections/standardize load plans
	6. Conduct Expeditionary Deployment	,	Validate communication platforms
	Operations		Verify required personnel, vehicles and equipment
		3. Execute (BN CMD Node)	Certify Fire Direction Center sections
			Validate Artillery tables
	l I		Maintain Certification and proficiencey of crews
	ļ	4. Assess	Crew readiness (equipment,personnel)
			Ensure FDC proficiency



FA FSC 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
1.The FSC 1SG is the company's senior			Coordinate next CTCP location
NCO and normally is its most experienced Soldier. He is the		1. Plan (CTCP)	Time and distance analysis from next location to battery
commander's primary CSS and tactical			Validate PCC and PCI
advisor and he is an expert in individual		2. Prepare (CTCP)	Attend all company rehearsals
and NCO skills. He is the company's		2. Fiepare (CTCF)	Coordinate resupply plan with Distro PSG Coordinate maintenance recovery plan with Maint PSG
primary internal CSS operator and helps	1. Control Field Artillery Operations		Monitor LOGSTAT reporting to the BN
the commander and support operations officer to plan, coordinate, and supervise		3. Execute (CTCP)	Ensure CP / Vsat is established at CTCP
all logistical activities that support the			Finalize the Company defense plan
company's mission.			Validate the Company's defense plan
		4. Assess	Assess the overall company's occupation
			Assess the effectiveness of the Maintenancet PLT UMCP
		1. Plan	
		2. Prepare	
	2. Direct the Employment of Field		
	Artillery Acquisition Assets		
		3. Execute	
		4. Assess	
			Verify Company PACE plan
		1. Plan (CTCP)	Assist CDR / S4with developing a resupply plan to BRTY
			Verify Ammo status of CTCP/FTCP
			Ensure LRP routes and locations are planned
		2. Prepare (CTCP)	Understand assets needed for logistical requirements
	3. Conduct Battalion Fire Missions		Verify the status of all digital communication platforms
		2 Execute (CTCD)	Maintain a presence at CTCP Conduct and setup LRP
		3. Execute (CTCP)	Have Recovery asset on standby
			Validate grids and route
		4. Assess	Validate shell / fuse combinations at LRP
			Validate DA5515/DA581 prior battery resupply
			Attend sustainment rehearsals (BDE, BN)
		1. Plan (CTCP)	Resupply coordination with BSA
			Assist CDR with scheduling of future resupplies from BSA
			Understand specific hit time for BSA Resupply
		2. Prepare(CTCP)	Ensure ammo is loaded up prior to the mission Ensure distro PLT has enough assets for movement
	4. Synchronize Fires		Validate correct documents are on hand
		3. Execute (CTCP)	Validate distro has proper equipment for movement
			Validate commo plan (JCR, Radio)
		4. Assess	Informations flow from CP to Distro (Change to mission)
			Assess Distro's ability to navigate
			Assess Distro's ability to meet SP times
			Ensure battery PAA locations are accurate
		1. Plan(CTCP)	Ammo Resupply plan is complete Have recovery plan in place IAW Unit SOP (9 line Recovery)
			Distribute Special Tools and POL products to FMTs
		2. Prepare (CTCP/UMCP)	Have recovery team / assets on standby
	E. Conduct Fires		Verify H8 crew certification
	5. Conduct Fires		Verify work / rest cycles for maintenance recovery team
		3. Execute (CTCP/UMCP)	Distribute location for UMCP
			Validate recovery plan IAW unit SOP
		4. Assess	Check on Soldiers morale
		4. 735635	Check on Platoon leadership Assess the Maintenance & Distro PLT ability to support
			Validate required certification for deployment
		1. Plan	Implement Personnel Readiness Plan
			Plan the supply or sustainment plan with the XO
			Troop to task for outload operations
		2. Prepare	Assist the CDR with the deployment manifest
	6. Conduct Expeditionary		Schedule deploymen alert activities to test accountability
	Deployment Operations	3 Executo	Observe Out-Flow of Company Personnel
		3. Execute	Validate commander's intents are beiing executed Maintain key leaders presence at all friction's point
			Help the Cdr assess Unit readiness for Deployment
		4. Assess	Assess and balance Company strength and weaknesses
			Personnel / Equipment load-out plan

Train the Force



BSB HHC 1SG



Duties and Responsibilities	Mission Essential Tasks	Where to Be?	What to Do?
The Headquarters and Headquarters Company First Sergeant is the company senior NCO and normally is the most experienced Soldier. The first sergeant is the commander's primary logistics and tactical advisor. The first sergeant		1.Plan (SRP, Medical Readiness, Soldier	Deployment readiness of HHC Create manifest for accountability of Soldiers and equipment
		Training)	Train and ensure proficiency of unit TACSOP
			Reception of Soldiers and Equipment into theater
collaborates with the commander and operations officer to plan, coordinate, and supervise all logistics activities that		2. Prepare (Deployment into Theater)	Conduct additional training related to host nation
support the company mission. The first sergeant goes wherever duties require.	1. Conduct Expeditionary Deployment Operations at the		Coordinate and supervise early sustainment and maintenance operations
	Battalion Level		Establish and refine security plan according to TACSOP
			Supervise supply, maintenance, communications, and field hygiene operations
			Assist Commander in maintaining Company CP Operations
			Security plan Sustainment plan
		4. Assess	Synchronization of staff sections. Ensure timely and accurate
			reports.
		1.Plan (CP)	Establish a field kitchen layout with proper distances
		. ,	Advise Commander of field sanitation requirements Verify support area headcount
			Report equipment shortages to unit supply and perform PMCS on equipment
	2. Provide Field Feeding	2. Prepare (BN Area)	Identify location of gray water pit with proper distances
	Support		Ensure requisition for Engineer assets to dig gray water pit is complete
			Establish a gray water pit with proper distances Enforces supply, maintenance, communications, and field hygiene
			Enforce PPE requirements
			Ensure Commander's priorities are enforced
			Verify information was disseminated to all levels
		Î.	Evaluate effectiveness of systems / processes Identify Soldiers for CLEAR teams
			Participate in Supply distribution planning
		. ,	Integrate into the BN Operational timeline
			Supervise CLEAR team training
		2. Prepare (BN Area)	Identify Company shortages and requirements
			Ensure equipment maintenance conducted
	3. Provide Unit Supply Support		Supervise supply, maintenance, communications, and field hygiene operations
		3. Execute (CCP, LRP, CP)	Assist Commander in maintaining Company CP operations
			Enforce accountability of personnel and equipment
			Evaluate effectiveness of systems/ processes
			Evaluate Company CLEAR Team proficiency Oversee CP operations
			Identify potential risks and conduct risk analysis
		1.Plan	Plan battle drills and rehearsals
			Establish priorities of work
			Assist the commander in performing PCC/PCIs
		2. Prepare (BN Area)	Conduct and supervise rehearsals
			Integrates sustainment into the Company maneuver rehearsals
	4. Conduct Unit Defense		Establish and refine security plan according to TACSOP
			Supervise supply, maintenance, communications, and field hygiene operations
			Direct and supervises mandatory training and rehearsals
		4 Assess	Enforce Commanders priorities of work are enforced
			Enforce rehearsals effectiveness Enforce Company SOPs being followed
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BSB Distribution CO 1SG



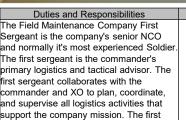
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Train the Force //UNCLASSIFIED//	Train the Force			-



BSB Field Maint 1SG

Mission Essential Tasks Where to Be?

What to Do?



sergeant goes wherever duties require.

N	lission Essential Tasks	Where to Be?	What to Do?
		1.Plan (Company HQ and	Complete individual skill and mandatory training
		Training Events)	Ensure critical personnel trained (UMO, HAZMAT, etc.)
er.			Support all FRG meetings; update call rosters
.			Complete SRP / individual readiness
		2. Prepare (Company Area)	Prepare all vehicles for transport and pack containers
1	. Conduct Expeditionary		PCIs (load plans, tie downs, deployment bags)
	Deployment Operations		Identify and move to points of friction
		3. Execute (Company Area)	Track all Company personnel movements
		S. Execute (Company Area)	Provide final guidance to rear detachment NCOIC
			5
			Personnel and equipment movement
		4. Assess	Risk Mitigation during ALL operations
			Accountability and reporting to of personal and equipment to BN
			Advise Company CDR on the sustainment paragraph and assists the XO
		1.Plan (Company CP)	with sustainment planning
			Develops CCP's to support the operation
			Provide Company CDR input as tactical advisor
			Conduct PCCs and PCIs
2.	Conduct Maintenance	2. Prepare (Company Area)	Integrate sustainment into the Company's maneuver rehearsals
SL	upport in a Movement to		Attend sustainment rehearsals with the Commander
	Contact		Positioned to advise the Commander and influence the fight
		3. Execute (Company CP and	Direct and Supervises CCP operations, Damaged equipment
		CCP)	Track personal, assets available and wounded/KIA
		4 422222	Follow up deficiencies from the PCI Is Battalion Sustainment synchronized?
		4. Assess	,
	1		Are Company SOPs being followed?
			Advise initial Task Organization
		1.Plan (Company CP)	Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply
			Supervise company rehearsals
		2. Prepare (Company Area)	Inspect personal and fighting positions
	Conduct Maintenance		Oversee and empower junior leaders
Sup	pport in an Area Defense	3. Execute (Company CP, CCP,	Inspect position of key weapons
		A&L)	Inspect aid and litter, ammo resupply and CCP's
			Consolidate platoon sector sketches
			Improve security
		4. Assess	Ensure treatment and evacuation of casualties
			Conduct resupply operations
			Advise initial Task Organization
		1.Plan (Company CP)	Develop protection plan
			Develop sustainment plan- CCP, CASEVAC and Ammo resupply
		2. Prepare (Company Area)	Supervise company rehearsals
			Inspect aid and litter, ammo resupply and CCP's
4.	Conduct Maintenance		Oversee and empower junior leaders
S	Support in Area Security		Inspect position of key weapons
		3. Execute (Company CP, CCP,	Inspect aid and litter, ammo resupply and CCP's
		A&L)	Consolidate platoon sector sketches
		Improve security	
		4. Assess	Ensure treatment and evacuation of casualties
		Conduct resupply operations	
 Conduct Maintenance Support in an Attack 		Advise initial Task Organization	
		1.Plan (Company CP)	Develop protection plan
		Develop sustainment plan- CCP, CASEVAC and Ammo resupply	
		Supervise company rehearsals	
	2. Prepare (Company Area)	Inspect aid and litter, ammo resupply and CCP's	
		Oversee and empower junior leaders	
		Inspect position of key weapons	
		3. Execute (Company CP, CCP,	Inspect aid and litter, ammo resupply and CCP's
	A&L)	Consolidate platoon sector sketches	
			Improve security
		4. Assess	Ensure treatment and evacuation of casualties
		4. ASSESS	Conduct resumply operations
		4. A35635	Conduct resupply operations Advise initial Task Organization
			Advise initial Task Organization
		1.Plan (Company CP)	Advise initial Task Organization Develop protection plan
			Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply
		1.Plan (Company CP)	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals
			Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's
6.	Conduct Unit Defense	1.Plan (Company CP)	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's Oversee and empower junior leaders
6.		1.Plan (Company CP) 2. Prepare (Company Area)	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's Oversee and empower junior leaders Inspect position of key weapons
6.		 1.Plan (Company CP) 2. Prepare (Company Area) 3. Execute (Company CP, CCP, 	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's Oversee and empower junior leaders Inspect position of key weapons Inspect aid and litter, ammo resupply and CCP's
6.		1.Plan (Company CP) 2. Prepare (Company Area)	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's Oversee and empower junior leaders Inspect position of key weapons Inspect aid and litter, ammo resupply and CCP's Consolidate platoon sector sketches
6.	Conduct Unit Defense	1.Plan (Company CP) 2. Prepare (Company Area) 3. Execute (Company CP, CCP, A&L)	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's Oversee and empower junior leaders Inspect position of key weapons Inspect aid and litter, ammo resupply and CCP's Consolidate platoon sector sketches Improve security
6.	Conduct Unit Defense	 1.Plan (Company CP) 2. Prepare (Company Area) 3. Execute (Company CP, CCP, 	Advise initial Task Organization Develop protection plan Develop sustainment plan- CCP, CASEVAC and Ammo resupply Supervise company rehearsals Inspect aid and litter, ammo resupply and CCP's Oversee and empower junior leaders Inspect position of key weapons Inspect aid and litter, ammo resupply and CCP's Consolidate platoon sector sketches



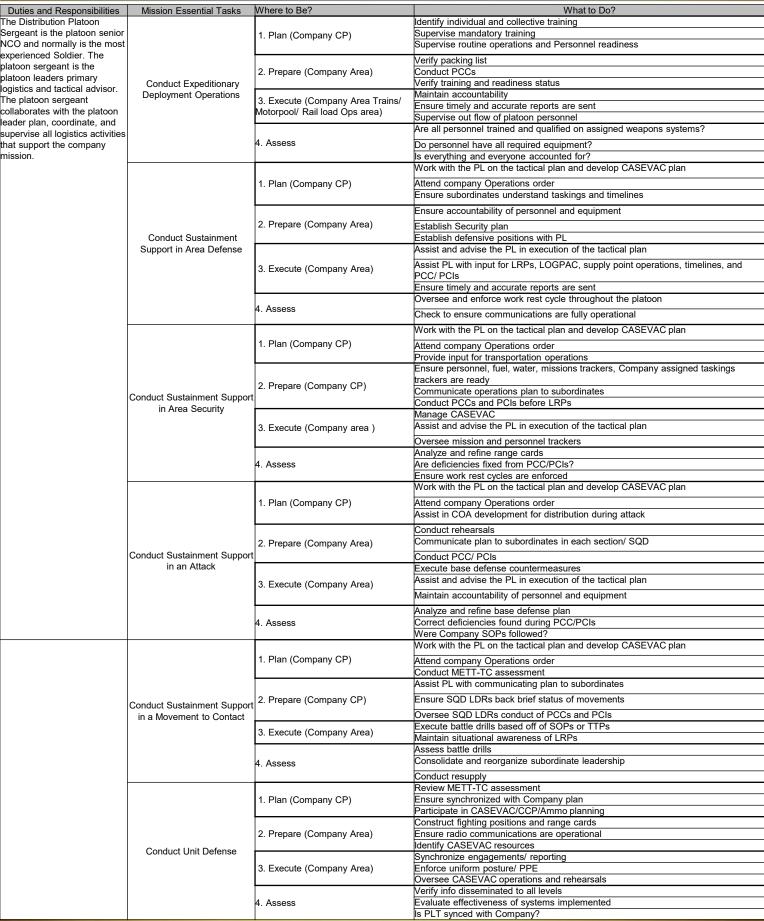
BSB Support Medical CO 1SG

OPEC MONS GROUP

Duties and Deenensibilities	Missian Essential Tasks	Whore to Ro?	What to Do?
Duties and Responsibilities The Brigade Support Medical	Mission Essential Tasks	where to be?	Provides Commander guidance during the MDMP process
Company (BSMC) First			Assist with consumption rates of class I, III, and V. Submit LOGSTATs
Sergeant is the company's		location)	Help identify potential risks and hazards and help conduct risk analysis
senior NCO and normally its			
most experienced Soldier. The first sergeant is the			Conduct PCC/PCIs with section leaders of all equipment and personnel
commander's primary logistics		2. Prepare (Company Area)	Be present and participate in all rehearsals at all necessary echelons
and tactical advisor. The first	1. Manage Health Service Support (HSS)		Ensure ROC drills are being done at the lowest levels
sergeant collaborates with the	Operations		Provide over watch on the triage and treatment areas to ensure they're running smoothly. Take
commander and XO to plan, coordinate, and supervise all	oporatione		charge of all Aid & Litter teams during MASCAL
logistics activities that support		3. Execute (Company Area)	Ensure communication is flowing from CP to each section that the information pertains too
the company mission. The first			Confirm all mission, personnel and equipment trackers are being update correctly and in a timely
sergeant is located wherever			manner Conduct Company wide AAR/hotwash as mission permits
duties require.		4. Assess	Validate current Company SOP after execution of current HSS operations
			Provides Commander guidance during the MDMP process
		1 Plan (Company CP)	Assist with consumption rates of class I, III, and V. Submit LOGSTATs
		1. Plan (Company CP)	Help identify potential risks and hazards and help conduct risk analysis
			Ensure route/map recons are being conducted at all levels within the Evacuation Platoon. Ensure
			CP has up to date analog products
		2. Prepare (Company Area)	Conduct PCC/PCIs with section leaders of all equipment and personnel
			Ensure ROC drills are being done and load plans are to standard
	2. Manage Ground		Oversee that all trackers to include the analog map are being updated as missions are
	Evacuation Operations		requested/executed
		3. Execute (Company CP)	Management of in and out information flow of the CP to all sections. Ensure Commander and
		o. Execute (Company or)	Brigade Surgeon Cell is informed of all missions
			Stay in constant communication with evacuation team until mission is complete
			Conduct AARs/hot washes with crews/sections as mission allows. Apply all changes need to
		4. Assess	next mission.
			Validate current Company SOP after execution of Ground Medevac operations
			Gives commander guidance on priorities of work
		1. Plan (Battalion Area)	Assist with consumption rates of class I, III, and V. Submit LOGSTATs
			Help identify potential risks and hazards and help conduct risk analysis
			Ensure everyone knows and understands vehicle load plans
	3. Conduct Sustainment Support Operations	2. Tropare (Company Area)	Assign sections/SMs task based on commanders priorities of work
			Conduct PCC/PCIs with section leaders of all equipment and personnel
			Oversee occupation traffic flow for the company ensuring it is set up in the correct location
		3. Execute (Company Area)	Enforce the priorities of work and ensure the SMs are setting everything up according to the BN
			TACSOP/Company SOP
			Enforce work rest cycles. With a special emphasis for the evacuation Ready Up Crews
			Validate current priorities of work that was utilized
			Conduct AAR/hot wash with company as mission permits
-			Certify BN TACSOP/Company SOP
	4. Conduct Expeditionary Deployment Operations	1. Plan (Company CP) 2. Prepare (Company Area)	Prioritize Mandatory, Collective, & Individual Training Participate in Mission Command Exercises
			Execute Personnel Readiness Process
			Validate Company for deployment
			Oversee the preparation of equipment for deployment
			Assign Rail/Sea/Air details Perform Deployment Alert Activities
			Perform Rail/Sea/Air Load Activities
			Advise and make recommendations to CO CDR
		4. Assess	Validate effectiveness of CP Operations
			Personnel Deployment Status Validate Platoon readiness
		1. Plan (Company CP)	Provides Commander guidance during the MDMP process
			Assist with consumption rates of class I, III, and V. Submit LOGSTATs
			Help identify potential risks and hazards and help conduct risk analysis
			Link Behavioral Health and Preventive Medicine teams in with Distro PLT for Battlefield
		2. Prepare (Company Area)	circulation via LOGPAC
			Conduct PCC/PCIs with section leaders of all equipment and personnel
			Assist with the Battlefield circulation schedule, prioritize the Units based off need
		3. Execute (Company CP)	Oversee that all trackers to include the analog map are being updated as missions are
			requested/executed
			Management of in and out information flow of the CP to all sections. Ensure Commander and
			Brigade Surgeon Cell is informed
			Stay in constant communication with Battlefield circulation teams during mission
		4. Assess	Conduct Company wide AAR/hotwash as mission permits Validate current Company SOP after execution of current FHP operations



BSB Distribution PSG





BSB Maintenance PSG

